

) 'H]d dg'ZØf'XYb'; fci d': ]hbYgg'BYk V]Y

8Yf'6Y[ ]bb'XYg'bYi Yb'ɔ\fyg'VYXYi hYhž'XUgg'j ]Y`Y  
 A YbgWXYb'Y]b', Vi b[ gdfc[ fUa a 'VY[ ]bbYb'k YfXYb"'@Y]XYf  
 k ]fX'k Yb][ Yf'U`g'X]Y'<À`ZhY'bUW'nk Y]'A cbUhYb'Zc fhZU\ fYb"  
 ; fi ddYbZ]hbYgg'\_Ubb'Y]bY'[ fc» Ufh][ Y'A Ø[ `]W\_X]h'gY]bž'Ui Z  
 XYa 'f]W\_h][ Yb'K Y[ 'ni 'V`Y]VYbž'XU'DYfgcbYbž'X]Y' ]b'; fi ddYb  
 hfU]b]YfYbž'Ui Z[ fi bX'XYf'F YWXYbgWUZhgdZ]W\_hž'X]Y'Xi fW  
 gcn]U`Y'J YfV]bXi b[ Yb'VYfY]h[ YghY`h'k ]fXž'Y\Yf'Ub'Y]bYf  
 \_cbg]ghYbhYb'F ci h]bY'ZYgh'U'hYb"'K Ybb'G]Y'; fi ddYbZ]hbYgg  
 Ui gdfcV]YfYb'a ØW\_hYbž'Z]bXYb'G]Y'\ ]Yf'ZØbZ'H]ddgž'X]Y' ÆbYb  
 XYb'9]bgh]Y[ ' ]b'XYb'f]W\_h][ Yb': i » 'Yf`Y]W\_hYfb. '%`GhY`Yb'G]Y  
 g]W'j cf"'@UggYb'G]Y'XYb'?i fg`Y]hYf'k ]ggYbž'XUgg'G]Y'XYb  
 ?i fg'ni a 'YfghYb'A U`j Yfgi WXYbž'i bX'ghY`Yb'G]Y'g]WYfž  
 XUgg'G]Y'U`Y' / Ua d^Y`d/



8Yf'6Y[ ]bb'XYg'bYi Yb'ɔ\fyg'VYXYi hYhž'XUgg'j ]Y`Y'A YbgWXYb'Y]b  
 , Vi b[ gdfc[ fUa a 'VY[ ]bbYb'k YfXYb"'@Y]XYf'k ]fX'k Yb][ Yf'U`g'X]Y

<À`ZhY`bUW\`nk Y]`A c bUhYb`Zc fhZU\`fYb"; fi ddYbZ]hbYgg`\_Ubb`Y]bY  
[ fc» Ufh][ Y`A Ò[ `]W\`\_Y]h`gY]bž`Ui Z`XYa`f]W\`h][ Yb`K`Y[ `ni`V`Y]VYbž  
XU`DYfgcbYbž`X]Y`]b`; fi ddYb`hfU]b]YfYbž`Ui Z[ fi bX`XYf  
F`YW\`YbgW\`UZhgdZ]W\`hž`X]Y`Xi fW\`gc n]U`Y`J`YfV]bXi b[ Yb  
VYfY]h[ YghY`h`k`]fXž`Y\`Yf`Ub`Y]bYf`\_c bg]ghYb`hYb`F`ci`h]bY  
Z`gh\`U`hYb`"K`Ybb`G]Y`; fi ddYbZ]hbYgg`Ui`gdfcV]YfYb`a`ÒW\`hYbž  
Z]bXYb`G]Y`\`]Yf`ZØbZ`H]ddgž`X]Y`À`bYb`XYb`9]bgh]Y[ `]b`XYb`f]W\`h][ Yb  
: i »`Yf`Y]W\`hYfb.

%`GhY`Yb`G]Y`g]W\`j`cf`

@UggYb`G]Y`XYb`?i fg`Y]hYf`k`]ggYbž`XUgg`G]Y`XYb`?i fg`ni`a`YfghYb  
A`U`j`Yfgi`W\`Ybž`i`bX`ghY`Yb`G]Y`g]W\`Yfž`XUgg`G]Y`U`Y  
J`Yf`Y`mi`b[ Ybž`GW\`a`YfnYb`cXYf`6YgW\`k`YfXYb`Yfk`À\`bYbž`X]Y`G]Y  
a`Ò[ `]W\`Yfk`Y]gY`\`UVYb`"5i`Z`X]YgY`K`Y]gY`\_Ubb`XYf`?i fg`Y]hYf  
XUfUi`Z`j`cfVYfY]hYh`k`YfXYbž`C`dh]cbYb`VYfY]mi`ghY`Ybž`k`Ybb`X]Y  
?`UggYb`ØVYfg]W\`h`Yhk`Ug`Yb`h\`À`hž`XUg`a`Ò[ `]W\`Yfk`Y]gY`b]W\`h`ni  
À`bYb`dUggh`"9f`cXYf`g]Y`\_Ubb`À`fY`HYW\`b]\_`Ui`W\`k`À\`fYbX`XYg  
I`bhYff]W\`hg`]a`5i`[ Y`VY\`U`hYb`"9g`\_Ubb`\`]ZfY]W\`gY]bž`a`]h  
UbXYfYb`]b`XYf`?`UggY`]b`?`cbhU`\_h`ni`hfYhYbž`XU`g]Y`9]bV`]W`Y  
[ VYVb`\_ØbbYbž`k`Ug`U`g`HY]`bY\`a`Yf`ni`Yfk`UfhYb`]gh`"8]Y`a`Y]ghYb  
g]bX`VYghfYVhž`\`fY`5i`ZfY[ i`b[ i`bX`A`Y]bi`b[ `a`]h`bYi`Yb  
A`]h[ `]YXYfb`ni`hY]`Yb`

&`6i`XXmi`d`

BY\`a`Yb`G]Y`Ub`Y]bYa`?i fg`a`]h`Y]bYa`:`fYi`bX`hY]`"5bghUhh`g]W\`  
ni`Y]bYa`7cW`\_hU]`cXYf`?UZZY`ni`hfY`ZZYbž`hfY`ZZYb`G]Y`g]W\`  
ghUhhXYggYb`ni`a`I`bhYff]W\`h`Gcn]U`Y`I`bhYfghØhni`b[`]gh`k`]W\`h][ ž  
i`a`G]Y`VY]a`6Y[ ]bb`Y]bYg`bYi`Yb`, Vi`b[ gdfc[ fUa`a`g`ni  
i`bhYfghØhYb`"8Ug`6i`XXm]GmghYa`\_Ubb`Y]bY`bYi`Y`?`UggY`k`Yb][ Yf  
Y]bgW\`ØW\`hYfbX`a`UW\`Yb`i`bX`j`]Y`a`Y\`f`GdU»`a`UW\`Yb`

`GhY`Yb`G]Y`g]W\`]b`X]Y`A`]hhY`

G]Y`\`UVYb`\_Y]bYb`GhUbX`j`cfbYž`UVYf`G]Y`gc`hYb`Ui`Z`\_Y]bYb`: U`  
\`]bhYb`ghY\`Yb`"GhY`Yb`G]Y`g]W\`]b`X]Y`A`]hYž`XUa`]h`G]Y`gY\`Yb`i`bX  
j`ca`5i`gV]`XYf[ YgY\`Yb`k`YfXYb`\_ØbbYb`"8]Yg[ ]Vh`À`bYb`Ui`W\`X]Y

A Ò[ `jWΛ\_Y]hž`HY]`bY\`a Yf`]b`XYf`YfghYb`F Y]\`Y`ni`VYcVUWΛhYbž`X]Y  
k U\fgWΛY]b`jWΛ`fY[ Y`a`À»][`Ua`i`bhYff]WΛh`hY]`bY\`a Yb`"8Yf  
5i`gV]`XYf`ghY\`h`≡bYb`bcfa`U`Yfk`Y]gY`[ Y[ YbØVYf`i`bX`]]YZYfh`Y]b  
Gd]Y[ Y`V]`Xž`k`À\`fYbX`X]Y`A`Yb[ Y`]b`XYf`YfghYb`F Y]\`Y`Y]bYb`6`jW\_  
Ui`Z`X]Y`,`Vi`b[`Ui`g`≡fYf`DYfgdY\_h]j`Y`V]YhYh"  
;`fi`ddYbZ]hbYggf`Ài`a`Y`g]bX`c`Zh`a`j]h`Gd]Y[ Y`b`Ui`g[ Y`\_`Y]XYhž`X]Y  
g]WΛ`ni`b`ÀWΛgh`Y]bgWΛØWΛhYfbX`UbZØ\`Yb`\_`ÒbbYb`"?`Y]bY`Gcf[ Yž`X]Y  
a`Y]ghYb`@Yi`hY`\_`c`bnYbhf]YfYb`g]WΛ`ZØf`X]Y`8Ui`Yf`XYg`i`bhYff]WΛhg  
[ Ub`n`Ui`Z`g]WΛ`gY`Vgh`"9g`k`ØfXY`≡bYb`gWΛk`Yf`ZU`Ybž`Ya`UbXYb`]b  
Y]bYf`hmd]gWΛYb`?`UggY`ni`Z]bXYbž`XYf`UbXYfY`U`g`g]WΛ`gY`Vgh`c`XYf  
XYb`5i`gV]`XYf`Ub`g]Y\`h"

(`" <`ØfYb`G]Y`Ui`Z`≡fYb`?`ØfdYf"

×XYb`HU[ ž`Ub`XYa`G]Y`hfU]b]YfYbž`k`YfXYb`G]Y`g]WΛ`UbXYfg`ZØ\`Yb`  
K`Ybb`g]WΛ`Y]bY`VYgh]a`a`hY`,`Vi`b[`ZØf`≡fYb`?`ØfdYf`i`bUb[ YbY\`a  
cXYf`i`bg]WΛYf`UbZØ\`hž`\_`ÒbbYb`G]Y`Y]bY`k`Y]hYfY`,`Vi`b[  
Xi`fWΛZØ\`fYbž`Y]bYb`HY]`XYf`,`Vi`b[`k`Y[`UggYb`c`XYf`Y]bZUWΛ`U`Yg  
ni`gUa`a`Yb`ØVYfgdf]b[ Yb`"K`Ybb`G]Y`g]WΛ`b]WΛhg]WΛYf`g]bXž`V]hhYb  
G]Y`≡fYb`@Y\`fYfž`≡fY`HYWΛb]\_`b`UWΛ`XYa`i`bhYff]WΛh`ni`\_`ÀfYb  
cXYf`ni`VYcVUWΛhYb`":`cfa`i`bX`HYWΛb]\_`g]bX`k`jWΛh[ Yf`U`g`X]Y  
≡hYbg]h`Àh`XYf`,`Vi`b[`"≡g[ YgUa`h`\_`Ubb`5WΛhgUa`\_`Y]h`k`À\`fYbX`XYg  
HfU]b]b[ g`≡bYb`\`Y`ZYbž`XUg`j`Yf`Yhni`b[ gf]g]\_`c`ni`gYb`Yb`i`bX`XUg  
6YghY`Ui`g`Y`XYf`G]hni`b[`\`YfUi`gni`\`c`Yb"

)`"j`Yf`gi`WΛYb`G]Y`Yg`YfbYi`h"

DfcV]YfYb`G]Y`Y`XY`?`UggY`a`j`bXYghYbg`XfY]a`U`Ui`gž`VYj`cf`G]Y`g]WΛ  
Yb`hgWΛY]XYbž`X]Y`HY]`bU\`a`Y`ni`VYYbXYb`"9fZcf`gWΛYb`G]Y`b`UWΛ  
A Ò[ `jWΛ\_Y]h`?i`fgY`j`cb`j`YfgWΛ]YXYbYb`@Y\`fYfb`"×XYf`5i`gV]`XYf  
V]YhYh`Y]bY`Y]bn][`Ufh][`Y`9fZU\`fi`b[ ž`X]Y`Ui`Z`gY]bYf`DYfgØb`]WΛ\_Y]h  
i`bX`gY]bYa`<]b`hYf[ fi`bX`VUg]Yfh`"K`Ybb`G]Y`g]WΛ`j`b`Y]bYf  
VYgh]a`a`hYb`?`UggY`k`c`\`ZØ\`Ybž`ZcfXYfb`G]Y`g]WΛ`\`YfUi`gž`Y]bY  
UbXYfY`A`c`XU`]h`Àh`Ui`gni`dfcV]YfYb`"K`Ybb`G]Y`M`c[ U`a`Ò[ Ybž  
j`Yf`gi`WΛYb`G]Y`Yg`a`j]h`?fUZh`fU]b]b[`"K`Ybb`G]Y`≡Xccf`7mW]b[  
a`Ò[ Ybž`dfcV]YfYb`G]Y`Ni`a`VU`"7fcgg!HfU]b]b[`gc`f[ h`ZØf`Y]b  
Ui`g[ Yk`c[ YbYg`:]h`bYggdfc[ fUa`a`i`bX`j`Yff]b[ Yfh[`\`Y]WΛnY]h][`X]Y  
K`U\fgWΛY]b`]WΛ\_Y]hž`XUgg`G]Y`Ui`Z`c`fhgWΛf]h`hg`d`UhYUi`g`\_`ca`a`Yb

i bX`g]W\`Ub[ k Y]`Yb"

8 Ug`HfU]b]YfYb`]b`XYf`; fi ddY`]gh`gc n]U`i bX`a UW\h`GdU»"5`Y]b  
X]YgY`: U\_hcfYb`XYi hYb`XUfUi Z`\bž`XUgg`Yg`ZØf`; fi ddYbZ]hbYgg!  
HY]`bY\`a Yf`Y]bZUW\Yf`]ghž`Y]bY`\_cbg]ghYb hY`F ci h]bY  
Ui ZfYW\hni Yf`U`hYb"8 UfØVYf`\]bUi g`k YfXYb`j ]Y`Y`A YbgW\Yb`]b  
; Y[ Ybk Ufh`UbXYfYf`\ÀfhYf`UfVY]hYb`U`g`U`Y]bž`k Ug  
; fi ddYbØVi b[ Yb`bcW\`j cfhY]`\UZhYf`a UW\h"6YUW\hYb`G]Y`ni  
6Y[ ]bb`ÀfYf`; fi ddYbZ]hbYggfY]gY`X]YgY`H]ddgž`i bX`G]Y`k YfXYb`]b  
\_ØfnYghYf`NY]h`U`g`GhUa a [ Ugh`Ub[ YgY`Yb"

...

⊖gd]f]Yfh] cb`579

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!Z]hbYgg"bYh