

+ 'J c fhY]`Y`XYg' ð hY fj U``hfU]b]b[g

+ 'J c fhY]`Y`XYg' ð hY fj U``hfU]b]b[g' ð hY fj U``hfU]b]b[']gh`Y]bY
 UbdUggi b[gZÄ\][Y`i bX`YZZY_h]j Y`HfU]b]b[ga Yh\cXY`a]h
 j]Y`Yb`J c fhY]`Yb""Ni Yfgh`ZfU[Yb`G]Y`j]Y``Y]W\h` K Ug`gh
 ð hY fj U``hfU]b]b[3/ Ua d/, &&%/' a `; fi bXY`\UbXY`h`Yg`g]W\
 i a `Y]bYb`F U\ a Yb`ZØf`Y]b` :]hbYgghfU]b]b[žXUg`g]W\`Xi fW\
 XYb`K YW\gY`nk]gW\Yb`]bhYbg]j Yb`HfU]b]b[gd\UgYb`i bX
 k Yb][Yf`]bhYbg]j YbžYbhgdUbbhYb`9f\c`i b[gd\UgYb
 Ui gnY]W\ bYh`I bX`k Ybb`Xi `X]W\`ZfU[gh`k Yf`_Ubb`j ca
 ð hY fj U``hfU]b]b[`dfcZ]h]YfYbž`k Y]`Yg`Y]bY`gc
 UbdUggi b[gZÄ\][Y` : cfa `XYg`HfU]b]b[g]ghž`_ÖbbYb`X]Y
 a Y]ghYb`A YbgW\Yb""I bUV\Äb[][`j cb`ÄfYb` :]hbYggn]Y`Yb
 _ÖbbYb`G]Y`a]h`X]YgYf`Ghfi _hi f`\ÖW\ghk U\fgW\Y]b`]W\`Y]b
 YZZ[n]Yb hYg' ð hY fj U``hfU]b]b[`YffY]W\Yb""<Yi hY`hUi W\Yb`k]f`]b
 g]YVYb`J c fhY]`Y`XYg' ð hY fj U``hfU]b]b[g`Y]b""%p<Ä`h`G]Y
 VYgW\ÄZh][h`K i gghYb`G]YžXUgg`XYf`/ Ua d^Y``]d/



+ 'J c fhY]`Y`XYg' ð hY fj U``hfU]b]b[g`

⌘hYfj U`hfU]b]b[`]ghY]bY`UbdUggi b[gZÀ\][Y`i bX`YZZY_hj] Y
HfU]b]b[ga`Yh\cXY`a`]h`j]Y`Yb`JcfhY]`Yb`"

Ni Yfgh`ZfU[Yb`G]Y`j]Y`Y]W\h` K Ug`]gh`⌘hYfj U`hfU]b]b[3`

⌘a` ; fi bXY`\UbXY`hYg`g]W\`i a`Y]bYb`F U\ a`Yb`ZØf`Y]b
:]hbYggghfU]b]b[ž`XUg`g]W\`Xi fW\`XYb`K`YW\gY`nk`]gW\Yb`]bhYbg]j Yb
HfU]b]b[gd\UgYb`i bX`k Yb][Yf`]bhYbg]j Ybž`YbhgdUbbhYb
9f\c`i b[gd\UgYb`Ui gnY]W\`bYh`I bX`k Ybb`Xi`X]W\`ZfU[gh`k Yf
_Ubb`j ca` ⌘hYfj U`hfU]b]b[`dfcZ]h]YfYbž`k Y`]Yg`Y]bY`gc
UbdUggi b[gZÀ\][Y` : cfa`XYg`HfU]b]b[g`]ghž`_ØbbYb`X]Y`a`Y]ghYb
A YbgW\Yb`"I bUV\Àb[][`j cb`ΔfYb` :]hbYggg]Y`Yb`_ØbbYb`G]Y`a`]h
X]YgYf`Ghfi _hi f`\ØW\ghk U\fgW\Y]b`]W\`Y]b`YZZ]n]YbhYg
⌘hYfj U`hfU]b]b[`YffY]W\Yb`"

<Yi hY`hUi W\Yb`k]f`]b`g]YVYb`JcfhY]`Y`XYg`⌘hYfj U`hfU]b]b[g`Y]b`"

%p< À`h`G]Y`VYgW\ÀZh][h`

K i gghYb`G]Yž`XUgg`XYf`a`YbgW\`]W\Y`J YfghUbX`\Uh`Y]bY
5i Za Yf_gUa`_Y]hggdUbbY`j cb`Xi fW\gW\ b]hh`]W\`bi f`UW\ h
GY_i bXYb3`8]Yg`a`U[`G]Y`ØVYffUgW\Yb`cXYf`Ui W\`b]W\hž`UVYf
XYg\U`V`UggYb`k]f`i bg`cZh`Y]W\`hUV`Yb_Yb`i bX`ZØ\`Yb`i bg`]b
a`Y\fYfY`F]W\`hi b[Yb`[Ync[Yb`"8Yg\U`V`9g`]gh`Y]W\`hž`g]W\`ni
`Ub[k Y]Yb`cXYf`X]Y`5i Za Yf_gUa`_Y]h`ni`j Yf`]YfYbž`k Ybb`k]f
`Àb[YfY`NY]h`a`]h`Y]bYf`GUW\Y`j YfVf]b[Yb`"8]Yg`_Ubb`ni`I b`i ghž
I bni Zf]YXYb\Y]h`i bX`J Yf`Yhni b[Yb`]a` :]hbYggghi X]c`ZØ\fYb`"K]f
_ØbbYb`Ui gVfYbbYb`i bX`i bgYfY`@Y]XYbgW\UZh`i bX`i bgYfY`N]Y`Y
Ui g`XYb`5i [Yb`j Yf`]YfYb`"

9]b`JcfhY]`XYg`⌘hYfj U`hfU]b]b[g`]ghž`XUgg`Yg`Y]bY`_ØfnYfY
5i Za Yf_gUa`_Y]hggdUbbY`Yfa` Ò[`]W\`h`K`Ybb`G]Y`nk`]gW\Yb
j YfgW\]YXYbYb`, Vi b[Yb`k YW\gY`bž`X]Y`bi f`k Yb][Y`GY_i bXYb
cXYf`A]bi hYb`XUi Yfbž`_ØbbYb`G]Y`XYb`; Yk]bb`]a`5i [Y`VY\U`hYbž
X]Y`\UfhY`5fVY]h`Y]ghYb`i bX`Y]bYa`6i fbc`i h`j cfVYi [Yb`"

&`pJ Yf\]bXYfh`J Yf`Yhni b[Yb`

K Ybb'k]f'b]W\h'Ui ZdUggYbž'XYb_Yb'k]f'b]W\h'Ub'G]W\Yf\Y]h'i bX
f]W\h][Y': cfa "'8]Y'5i ZfYW\hYf\U'h' b['XYf'f]W\h][Yb': cfa
YfZcfXYfh'cZh'j]Y'?'cbnYbhfU]cbž'k Yg\U'V' ðhYfj U''Y'g]bbj c''g]bX"
K]f'_ÒbbYb'Y]bYf', Vi b['ZØf'_ØfnYfY'NY]h'Y]W\hYf'%\$\$_i 'i bgYfYf
5i Za Yf_gUa _Y]h'k]Xa Ybž'gc'XUgg'k]f'i bgYfY': cfa 'ja '5i [Y
VY\U'hYb'i bX'J YfYhni b[Yb'j Yfa Y]XYb'_ÒbbYb''

' 'pJ YfVYggYfh'X]Y'UbUYfcVYb': Å\][_Y]hYb'

I bg'gY'Vgh']b'_i fnYb'GW\ØVYb'a]h'\c\Yf'HfU]b]b[g]bhYbg]hÅh
di g\Yb'YfZcfXYfh'UbUYfcVYg'HfU]b]b['fcXYf']b'XYf'BÅ\Y'j cb
UbUYfcVYb', Vi b[YbŁ''K Ybb'k]f'i bgYfYb'? ØfdYf'Ui g'XYa
Fi \Yni ghUbX'\YVYbž'a ØggYb'k]f'XYa ' [UbnYb'? ØfdYf'a Y\ f
GUi YfghcZZ'ni ZØ\Yb''I a 'a Y\ f'GUi YfghcZZ'ni ''YZYfbž'a ØggYb'k]f
a Y\ f'@ Zh'Y]bUha Yb'i bX'i bgYf'<Yfn'a i gg'gW\by''Yf'6'i h
di a dYb''5bUYfcV'VYXYi hYh'k Øfh]W\ ' c\by'@ Zh ž'i bX'X]Y'_i fnYb
GW\ØVYb'j cb'\cW\]bhYbg]j Ya '_cbh]bi]Yf']WYa 'HfU]b]b[ž'XUg
ðhYfj U''hfU]b]b['VY]b\U'hYhž'fYgi 'h]YfYb']b'UbUYfcVYa
HfU]b]b["'5bUYfcVYg'HfU]b]b['\Uh'j]Y'Y'J cfhY]'Yž
Y]bgW\`Y»']W\XYf'5bfY[i b['ÀfYg'GhcZZk YW\gY'gž'XYf
6Y_Åa dZ b['j cb'8YdfYgg]cbYbž'XYf'GhÅf_i b['ÀfYf
'?bcW\YbghÅf_Y'i bX'a Y\ f''

('p9f\Ò\h'X]Y'9ZZ]n]Ybn

6Y]a 'ðhYfj U''hfU]b]b['_Ubbgh'Xi '']b'_i fnYf'NY]h'j]Y''9bYf[]Y
j YfVfYbbYb''8Ug'6YgW\Yi b][Yb'XYf'<YfnZfYe'Ybn'YfZcfXYfh'j]Y'
a Y\ f'9bYf[]Y'U'g'VY]gd]Y'gk Y]gY'XUg'; Y\Yb']b'Y]bYa
Ub[YbY\ a Yb'HYa dc"'8UfØVYf'\]bUi g'Yfa Ò['W\Yb'X]Y'_i fnYb
Fi \Yd\UgYb'nk]gW\Yb'XYb'ðhYfj U''Yb'ÀfYa ' <YfngW\`U[ž'g]W\
k]YXYf'ni 'j Yf'Ub[gUa Yb'i bX'ZØf'Y]bYb'_i fnYb'A ca Ybh'ni 'fi \Yb"
GcVU'X'G]Y'j b'Àf'bÅW\ghYg'ðhYfj U''gdf]b[Ybž'a i gg'Àf'? ØfdYf
VYgcbXYfg'\Ufh'UfVY]hYbž'i a 'Àf'<Yfn'k]YXYf']b'Y]bYb'UbUYfcVYb
Ni ghUbX'ni 'Vf]b[Yb''5bghUhh'U'gc'Y]bYb'UbUYfcVYb'Ni ghUbX
VY]ni VY\U'hYbž'[Y\h'Àf'<Yfn'a Y\ fYfY'A U'Y'j cb
Fi \Y[YgW\k]bX][_Y]h'ni '\c\Yf'; YgW\k]bX][_Y]h''K Ybb'G]Y
9bYf[]Y'j YfVfUi W\Ybž'j YfVfYbbYb'G]Y'?U'cf]Ybž'k Ug['fc»Ufh]['jghž
k Ybb'; Yk]W\hgj Yf'i gh'Y]bYg'ÀfYf':]hbYgg]Y'Y'jgh''5a '9bXY'XYg

HU[Yg' _ÖbbYb'G]Y']b' _ØfnYfYf'NY]h'Y]bY' \UfhY' ðhYfj U`g]hni b[YffY]WXYbž'XU']bhYbg]j Y' ðhYfj U`Y'a Y\ f'9bYf[]Y'YfZcfXYfb"

) 'p'6YbÖh][h'k Yb]['V]g'[Uf'_Y]bY
5i gfØghi b['

8U' ðhYfj U`hfU]b]b[']b'X]Y'a Y]ghYb', Vi b[Yb']bhY[f]Yfh'k YfXYb _Ubbž' _ÖbbYb'G]Y'Y]bYb'D'Ub'YfghY`Ybž'XYf'[YfÄhYUfa 'cXYf'gc[Uf [YfÄhYZfY]']gh"K Ä\ fYbX'G]Y']a a Yf'Y]b'HfU]b]b[g[YfÄh']b'X]Y A]gWxi b['k YfZYb' _ÖbbYbž'k]fX'XUg'? ØfdYf[Yk]Wxh']a a Yf'bcWx U'g'Y]bY': cfa 'XYg'K]XYfghUbXg'k]f_Ybž'i a 'ÄfYb'? ØfdYf']b 6Yk Y[i b['ni 'Vf]b[Yb"

* 'p'C ZZYb'ZØf'U`Y'9VYbYb'i bX': Ä\][_Y]hYb"

ðhYfj U`hfU]b]b[']gh'Y]bY'Yi hfYa ']bhY[fUh]j Y'HfU]b]b[gghfi _hi f/ C ZZYb'ZØf'U`Y'? ÖbbYbg! 'i bX'9fZU\fi b[gghi ZYbž'_Ubb'g]Wx'XUg ðhYfj U`hfU]b]b['Ub'ÄfY'6YXØfZb]ggY'UbdUggYb"GY'Vgh'k Ybb'G]Y g]Wx'VY]'Y]bYa 'FD9'j cb') 'i 'UbghfYb[Ybž'gc'Ub[Y'G]Y'Y]bY', Vi b[a UWXYbž'X]Y'ÄfYb'? ca Zcfh'ZØf'Y]bY' _i fnY'NY]h'Y]Wx'hYf\Ö\hž [YZc'[hj cb'Y]bYf'Fi \Yd\UgY'i bX'XUbb'k]YXYf'Ui Z[Ybca a Yb k]fXž']bhY[f]YfYb'G]Y' ðhYfj U`hfU]b]b[']b'XY]b'K cf_ci h'8U ðhYfj U`hfU]b]b['YXcWx'bcfa U'Yfk Y]gY'ÄfY'<YfnZfYei Ybn'Yf\Ö\hž k YbXYb'G]Y'g]Wx'Ub'ÄfYb'5fnh'cXYf'Y]bYb':]hbYggdfcZ]ž'k Ybb'G]Y g]Wx'b]Wx'h'g]Wx'Yf'g]bXž'cV'Y]b' ðhYfj U`hfU]b]b['XUg'F]Wx'h][Y'ZØf'G]Y]gh"

+ 'p'? Ubb'ØVYfU`X' fWx[YZØ\fh'k YfXYb"

ðhYfj U`hfU]b]b[' _Ubb'j cb'YXYa 'FUi a 'Ui g'Xi fWx[YZØ\fh k YfXYb"J cb'5fa \YVYb'a]h'; Yk]Wx'hYbž'X]Y'Y]bY'K Y]bZUgWxY'Ub ÄfYa ' ?ØWXYbh]gWx'\U'hYbž'V]g'\b'ni '6Ub_XfØW_Yb']b'Y]bYa :]hbYggghi X]cž'ghY`Yb'k]f'i bg'X]Y': fU[Y.'K c3'_]ddYb'a UWx'gh'Xi a i g_Y'Ui ZVUi 'i bX'_U'cf]Ybj YfVfYbbYbXYg']bhYfj U`hfU]b]b[3'

K Ybb'G]Y'Ui ZXYf'Gi WxY'bUWx'Y]bYa ' _ca ZcfhUV'Ybž'gUi VYfYb i bX'g]Wx'YfYb'Cfh'ZØf':]hbYgg'g]bXž'Ya dZY\Yb'k]f'ÄbYbž'

]bg`7\i nY':]hbYgg`]b`XY]bYf`BÄ\Y""I bgYf`FUi a `j YfZØ[h'ØVYf
dfcZYgg]cbY``Y':]hbYgg[YfÄhYž'a]h`XYbYb`G]Y`≡fY`N]Y`Y`g]WXYf`i bX
YZZ]n]Ybh`YffY]WXYb`_ÖbbYb""

≠gd]f]Yfhj cb`7\i nY

8YhU]`g

6Ygi WXYb`G]Y`i bg`Ui Z.`a Y]b!Z]hbYgg"bYh