

; Yk ]W\ hgj Yf`i gh`b`UbXgh]d dg

„ VYf[ Yk ]W\h`]gh`[ Ygi bX\Y]hggW\AX`]W\ " ; Yk ]W\ hgj Yf`i gh`]gh  
 ZØf`j ]Y`Y`Y]bY`gY\`f`gW\k ]Yf][ Y`5i Z[ UVY`"9g`]gh`a Ø[ `]W\ž`gY\`f  
 YZZY\_h]j `; Yk ]W\h`ni `j Yf`]YfYbž`]bXYa `Y]b][ Y  
 <Ui g\U`hga Yh\cXYb`Ub[ Yk YbXYh`k YfXYb`"G]Y`\_ØbbYb`Yg  
 Ui W`j Yfgi W\Yb`"bXYa `G]Y`YXcW\`5b[ gh`j Yfa Y]XYbž  
 \_ØbbYb`G]Y` „ VYf[ Yk ]W\h`Ui ZbUhØf`]W\Y`K Y]gY`fYXi n]YfYb`  
 %`J ]Y`Y`A YbgW\Yb`YggYb`k Å\fybX`XYg`9ggYbg`Yi hfU`fc\Yg  
 GU`n`5VYf`k Ybb`G]Y`UVbY\`a Yb`k c`Ybž`a ØggYb`G]Y`X]Y  
 HYbXYbn`Ui Z[ YVYbž`ni gÅm`]W\Yg`GU`n`ni `bY\`a Yb`"K Y]`GU`n  
 \]ZhžXUg`?ØfdYf[ Yk ]W\h`ni `Yf\Ø\Yb`"&"; Ya ØgY`a ]h  
 V]hhYfYa `; YgW\`a UW\_ž`]bgVYgcbXYfY`A ca cfX]W\`W\UfUbh]Už  
 ]gh`gY\`f`YZZY\_h]j `ni f`; Yk ]W\hgYfYXi \_h]cb`""`"K Øfn][ YfY  
 GdY]gYb`k ]Y`b[ k Yfž`N]a hi bX`gW\k UfnYf`DZYZZYf`gc`hYb  
 hÅ[ `]W\`ni `5VYbX`[ Y[ YggYb`k YfXYb`"/ Ua d^Y`]d/



„ VYf[ Yk ]W\h`]gh`[ Ygi bX\Y]hggW\AX`]W\ " ; Yk ]W\ hgj Yf`i gh`]ghZØf  
 j ]Y`Y`Y]bY`gY\`f`gW\k ]Yf][ Y`5i Z[ UVY`"9g`]gh`a Ø[ `]W\ž`gY\`f`YZZY\_h]j  
 ; Yk ]W\h`ni `j Yf`]YfYbž`]bXYa `Y]b][ Y`<Ui g\U`hga Yh\cXYb  
 Ub[ Yk YbXYh`k YfXYb`"G]Y`\_ØbbYb`Yg`Ui W`j Yfgi W\Yb`"bXYa `G]Y  
 YXcW\`5b[ gh`j Yfa Y]XYbž`\_ØbbYb`G]Y` „ VYf[ Yk ]W\h`Ui ZbUhØf`]W\Y

K Y]gY`fYXi n]YfYb"

%"J JY`Y`A YbgWYb`YggYb`k A`fYbX`XYg`9ggYbg`YI hfU`fc`Yg`GU`n"  
5VYf`k Ybb`G]Y`UVbY`a Yb`k c`Ybž`a ØggYb`G]Y`X]Y`HYbXYbn  
Ui Z[ YVYbž`ni gÅh`]WYg`GU`n`ni `bY`a Yb`"K Y]`GU`n`\\]Zh`XUg  
?ØdYf[ Yk ]WYh`ni `Yf`Ø`Yb"

&"`; Ya ØgY`a ]h`V]hYfYa``; YgWY`a UW`ž`]bgVYgcbXYfY`A ca cfX]WU  
WYUfUbh]Už`]gh`gY`f`YZZ`\_h]`ni f`; Yk ]WYhgYfYXi`\_h]cb"

`"K Øfn][ YfY`GdY]gYb`k ]Y`b[ k Yfž`N]a h`i bX`gWYk UfnYf`DZYZZf  
gc`hYb`hÅ[`]WY`ni`5VYbX`[ Y[ YggYb`k YfXYb`"; Yk ØfnY`\\Y`ZYbž  
; Yk ]WYh`ni`fYXi n]YfYb"

(`"8]Y`Yb][ Ybž`X]Y`X]Y`FY[ Y`b`XYf`8]Åh`cbhfc`Y`VYZc`[ Yb`cXYf`HU[  
ZØf`HU[`ZUghYbž`i`a``; Yk ]WYhž`<cb][`i`bX`N]hfc`bYbgUZ`ni  
fYXi n]YfYbž`g]bX`gY`f`j`cfhY]`\\UZh`ZØf`g]Y"

)`"5i »YfXYa`g]bX`A`]WYdfcXi`\_hY`k ]Y`?ÅgY`i`bX`6i`hYf`b]WYh`[`i`h  
ni`a`9ggYb`":`Y]gWY`i`bX`b]WYh`j`Y[ YhUf]gWYg`9ggYb`\_ØbbYb`b]WYh  
ni`gÅh`]WY`ni`XYb`BU`fi`b[ gVYXØfZb]ggYb`[ Y[ YggYb`k YfXYb"

\*`"G]Y`\_ØbbYb`a`Y`fYfY`A`U`nY]hYb`dfc`HU[`Y]bbY`a`Ybž`]bXYa  
G]Y`X]Y`A`Yb[ Y`XYf`@YVYbga`]hY`hÅ[`]WY`hY]`Yb`"9g`]gh`YXcWY`ni  
VYUWYhYbž`XUgg`YXYg`Y]bnY`bY`HY]`\_`Y]b`]gh`I`bX`i`a`ni  
VYXYb`\_Ybž`gc`hY`X]Y`FY]ga`Yb[ Y`]b`YXYa`HY]`b]WYh`a`Y`f`U`g  
Y]bY`Ui`gh`VYhfU[ Yb"

+`"@YVYbga`]hY`a`]h`c`Y`a`GhÅf`Y[ Y`U`h`k ]Y`FY]g`i`bX`?UfhcZZ`b  
k YfXYb`]b`\_cbhfc`YfhYb`A`Yb[ Yb`j`YfnY`fh`5VYf`XUg`6YghY`i`bX  
X]Y`; Yk c`b`Y]hž`K`Y]nYb`ni`YggYb`"5i »YfXYa`g]bX`Zf]gWYg`CVgh  
i`bX`[ fØbYg`; Ya ØgY`Ui`WY`\_U`cf]YbUfa`Y`@YVYbga`]hY`ž`i`bX  
X]Y`Yb][ Ybž`X]Y`a`Y`f`; Yk ]WYh`\\UVYbž`gc`hYb`a`Y`f`U`g`XUg`YggYb"

,`"?"c`\\`\\]Zhž; Yk ]WYh`ni`fYXi n]YfYb`"?c`\\`j`Yf`]bXYfhž`XUgg`gØ»Y  
i`bX`ni`W`Yf`U`h][ Y`@YVYbga`]hY`]b`Yh`i`a`[ Yk UbXY`h`k YfXYb"  
Fc`\_cgh`Ubb`[ Y[ YggYb`k YfXYb`i`bX`Yg`VYghY`h`Ui`WY`X]Y  
A`Ø[`]WY`\_Y]h`ni`\_cWYb"

- "5VYf`bUW`U`X`Ya` ]gh\_`ÖfdYf`]WXY`6Yk Y[ i b[ `X]Y`YZZ`\_h] ghY  
i bX`k` ]W`h][ ghY`A`Yh`cXY`ni`f`; Yk` ]W`hgFYXi`\_h]cb`", Vi b[ `\\`Zh`XUg  
?ÖfdYfZYhh`U`g`; Yhh`[ YgdY]WXYfh`ni` `U`hYb`", Vi b[ `VYXYi`hYh`XUgg  
G]Y`XYb`?ÖfdYf`b]W`h`a` ]h`gW`k`YfYb`<Ub`hY`b`k` ]Y`6cXmVi` ]XYfb`]a  
: ]hbYggghi`X]c`gW`k` ]hnYb`a` ØggYb`": Ub[ Yb`G]Y`Y]W`h`Ub`"; Y\Ybž  
`Ub[ gUa`Yg`@Ui`ZYb`i`bX`GW`k` ]a`a`Yb`fY]WXYb`Ui`gž`k`Ybb`G]Y  
fY[ Y`a`À»][ `k`Y]hYfa`UWXYb`\_ÖbbYb`"

%"`9g`[ ]Vh`YXcW`Y]bYb`UbXYfYb`[ i`hYb`K`Y[ ž`i`a``ja` `\\Ai`g`]WXYb  
GmghYa``; Yk` ]W`h`ni``j`Yf`]YfYb`"8Yf`<cb][ `j`YfVfYbb`h`XUg  
ØVYfgW`Øgg][ Y`:`Yhh`XYg`?ÖfdYfg`"<cb][ `\_Ubb`]b`\_Y]bYb`A`Yb[ Yb  
[ Y[ YggYb`k`YfXYbž`ni``j` ]Y`ž`k`Ybb`YXYg`A`U`Y]b`HY`Y`ÖZY`"G]Y  
\_ÖbbYb`Ui`W`Y]bYb`9gg`ÖZY`N]hfc`bYbgUZh`a` ]h`Y]W`h`Y]»Ya  
K`UggYf`YggYb`cXYf`hf]b`\_Yb`"

6YZc`[ Yb`G]Y`fY[ Y`a`À»][ `X]Y`cV][ Yb`5bk`Y]gi`b[ Yb`"G]Y`k`YfXYb  
gY\Ybž`k` ]Y`XUg`ØVYfgW`Øgg][ Y`:`Yhh`Ui`g`XYa``?ÖfdYf`Ui`ghf]hh"  
9VYbgc`k` ]fX`XYf`?ÖfdYf`c`fXYbh`]W`gY]b`i`bX`Yg`k` ]fX`Y]bY`A`Yb[ Y  
GdU»`a`UWXYb`"5i`»YfXYa` `\_ÖbbYb`G]Y`X]YgYb`8]Ähd`Ub`ni`f  
; Yk` ]W`hgFYXi`\_h]cb`VYZc`[ Yb``; Yk` ]W`hgj`Yf`i`gh`8]Ähd`Ub`

⌘gd]f]Yfh`j`cb`Gh]ZZYb`Ga` ]h\

8YhU]`g

6Ygi`WXYb`G]Y`i`bg`Ui`Z.`a`Y]b`!Z]hbYgg`bYh`