

K Ug`]gh`XUg`VYghY`7UfX]c`ni f
; Yk]W hgfYXi _h]cb3

K Á\ fYbX`7UfX]c`Y]bY`k]W h][Y`F c``Y`VY]a`5VbY\ a`Yb`gd]Y`hž
gc``hY`X]Yg`a`]h`Y]bYf`f]W h][Yb`9fbÁ\ fi`b[`_ca`V]b]Yfh
k YfXYbž`k`Ybb`X]Y``Ub[Zf]gh][Yb`J`c`f`hY]`Y`bcW`YffY]W h`i`bX
Ui ZfYW hYf\ U`hYb`k`YfXYb`gc``Yb```b`XYf`HUh`]gh`X]Y`f]W h][Y
9fbÁ\ fi`b[`Y]b`GW`ØggY`ZU`hcfž`k`Ybb`G]Y`j`Yfgi`W`Ybž
; Yk]W h`ni`gdUfYb`i`bX`Ù`fY`U`[Ya`Y]bY`;`Ygi`bX\Y]h`ni
j`YfVYggYfb``K`Ybb`Yg`YXcW`a`]h`XYb`f]W h][Yb`7UfX]c!
,`Vi`b[`Yb`ni`f`;`Yk]W hgfYXi _h]cb`gck`]Y`a`]h
?fUZhkfU]b]b[`gd`fc[`fUa`a`Yb`_ca`V]b]Yfh`k`]fXž`hfÁ[`h`X]Y
?ca`V]bUh]cb`a`Y\`f`fØW hY``5`gcž`k`Ug`]gh`XUg`VYghY`7UfX]c
ni`f`;`Yk]W hgfYXi _h]cb3`8`Yg`\Ab[`h`j`cb`Ù`fYb`_ØfdYf`]W`Yb
: Á\][`_Y]hYbž`d`YfgØb`]W`Yb`J`c`f`]YVYb`i`bX`9]bgW`f`Ab`_i`b[`Yb
UV``K`Ybb`G]Y`XYf`Hmd`g]bXž`XYf`[`YfbY`Ù`[`hž`gc``hYb`G]Y`g]W
ZØf`Y]bYb`Ù`v`Yb`hgW`Y]XYb``/`Ua`d`Ù`Y`]d`/



K Á\ fYbX`7UfX]c`Y]bY`k]W h][Y`F c``Y`VY]a`5VbY\ a`Yb`gd]Y`hž
gc``hY`X]Yg`a`]h`Y]bYf`f]W h][Yb`9fbÁ\ fi`b[`_ca`V]b]Yfh`k`YfXYbž
k`Ybb`X]Y``Ub[Zf]gh][Yb`J`c`f`hY]`Y`bcW`YffY]W h`i`bX
Ui ZfYW hYf\ U`hYb`k`YfXYb`gc``Yb```b`XYf`HUh`]gh`X]Y`f]W h][Y

9fbÀ\fi b['Y]b[GW\`ØggY`ZU_hcfž'k Ybb'G]Y'j Yfgi \W Ybž; Yk]\W hni
gdUfYb'i bX'ÀfY'U``[Ya Y]bY'; Ygi bX\Y]hni 'j YfVYggYfb"K Ybb'Yg
YXc\W'a]h'XYb'f]W\h][Yb'7UfX]c!, Vi b[Yb'ni f'; Yk]\W hgfYXi _h]cb
gck]Y'a]h?fUZh\hU]b]b[gdfc[fUa a Yb'_ca V]b]Yfh'k]fXž'hfÀ[h'X]Y
?ca V]bUh]cb'a Y\ f'; fØW\hY"5'gcž'k Ug']gh'XUg'VYghY'7UfX]c'ni f
; Yk]\W hgfYXi _h]cb3

8]Yg'`Àb[h'j cb'ÀfYb'_ØfdYf]W\Yb':À\][_Y]hYbž'dYfgØb`]W\Yb
Jcf']YVYb'i bX'9]bgW\ fÀb_i b[Yb'UV"K Ybb'G]Y'XYf'Hmd'g]bXž'XYf
[YfbY'c[[hž'gc``hYb'G]Y'g]W\`Zøf'Y]bYb'`cV'YbhgW\Y]XYb"K Ybb
; Y\Yb'XY]b'8]b['ghž'XUbb'gc``hYgh'Xi'[Y\Yb"! bUV\Àb[]['XUj cbž
cV'G]Y'6Ug_YhVU``gd]Y`Yb'cXYf'Y]bY'?ca V]bUh]cb'j YfgW\]YXYbYf
5_h]j]hÀhYbž'a ØggYb'G]Y'Y]bY'5_h]j]hÀh'Ui gk À\`Ybž'X]Y'ÀfYb
5bZcfXYfi b[Yb'Ybhgd]f]W\h"8Ug'K]\W h][ghY'XUVY']'ghž
g]W\Yfni ghY``Ybž'XUgg'G]Y'Y]bY'5_h]j]hÀh'Ui gk À\`Ybž'X]Y'ÀbYb
hÀ[']\W'GdU»'a UW\hž'i bX'XUgg'G]Y'a]h'X]YgYf'ØVYfY]bgh]a a Yb"
G]Y'`_ØbbYb'XUa]h'fYW\bYbž'YXY'K cW\Y'Yhk U'%'cXYf'&'DZ bX
UVni bY\ a Yb"K Ybb'G]Y'Ub[Zf]gh]['Ub'X]YgYf'NU\`'Zgh\U'hYbž
k YfXYb'G]Y'XYZ]b]hj'9fZc'['gY\Yb"!<]Yf'g]bX'Y]b][Y'UbXYfY'7UfX]c!
5_h]j]hÀhYbž'X]Y'Y]bY', VYf'Y[i b['k Yfh'g]bX"

GdYYX'K'U'_]b[

8]Yg'_Ubb'ØVYf'Y]bY'`Xccf!GhfY\W\Yž'Y]b'@Ui ZVUbX'cXYf'gc[Uf
XfUi »Yb'YfZc'[Yb"9]bY'Ghi X]Y'_Ua'ni'XYa'G\W\i'ggž'XUgg
ØVYf[Yk]\W h][Y':fUi Ybž'X]Y'(!a]bØh][Y'; Y\ØVi b[Yb'a]h
; YgW\k]bX][_Y]hg]bhYfj U``Yb'UVgc'j]YfhYbž'X]Y'(!a U'dfc'K cW\Y
a]h?fUZh\hU]b]b['_ca V]b]Yfh'k i fXYbž']bbYf\U'V'j cb'%'K cW\Yb
&'DZ bX'UVbY\ a Yb'_cbbhYb" G]Y'`_ØbbYb'UVYbXg'gdUn]YfYb
[Y\Yb'i bX'X]Y'bYi Yb'; YV]YhY']b'ÀfYf'B'UW\V'UfgW\UZh'Yf_i bXYbž
i a'XYb'GdUn]Yf[Ub['b]hYfYggUbh'i bX'i b]hYf\U'hgUa'ni'[YghU'hYb"

xc[[Yb

8]Yg']gh'Y]bY', Vi b[ž'X]Y'k]f'U``Y'j YfghY\Yb"5`Yg'k Ug'G]Y'hi b
a ØggYbž']gh'a]h'XYf'[Yk ØbgW\hYb'; YgW\k]bX][_Y]hni'c[[Yb"
GhY``Yb'G]Y'Ui »YfXYa'g]W\Yfž'XUgg'G]Y'XUg'f]W\h][Y'G\W\i'k Yf_
\UVYbž'XUa]h'G]Y'_Y]bY'6'UgYb'VY_ca a Yb"

GhUh]cbÀfYg:: U\ ffUX

8]Yg]gh`Y]bY`GW`ØggY`ØVi b[ži a`X]Y`6Y]bY`ni gÀhn`]W`ni a
J YfVfYbbYb`j cb`?U`cf]Yb`ni `ghfUZZYb`K Ybb`G]Y`Ui ZY]bYa
ghUh]cbÀfYb`: U\ ffUX`hfU]b]YfYbž]gh`Yg`k`]W`h][`g]W`Yfni ghY`Ybž
XUgg`X]Y`A UgW`]bY`Ui ZY]bYb`Ui gfY]W`YbXYb`K`]XYfghUbX
Y]b[YghY`h`gh`5i ZX]YgY`K`Y]gY`j`Yfa`Y]XYb`G]Yž`XUgg`G]Y`g]W`j`ca
: U\ ffUX`YbhZYfbYbži`bX`_ObbYb`VY]`6YXUfZ`gdf]bhYb`"

9``]d h]gW`Y`A`UgW`]bY

G]Y`_ObbYb`VY[`bbYbž]bXYa`G]Y`X]Y`A`UgW`]bY`Ui`ZY]b
Ub[`YbY\`a`Yg`B]j`YUi`Y]bghY`Yb`i`bX`g]W`YfghY`Ybž`XUgg`G]Y`]b
`fYa`Y][`YbYb`HYa`dc`k`Y]hYfa`UW`Ybži`a`g]W`Yfni`ghY`Ybž`XUgg
G]Y`Ufh`[`Ybi`[`hfU]b]YfYbži`a`X]Y`f]W`h][`Yb`?U`cf]Yb`ni
j`YfVfYbbYb`K`Ybb`G]Y`g]W`ZØf`Y]bYb`NY]hfu`a`j`cb`\$`V]g`*`\$`
GY_i`bXYb`]b`_i`fnYb`bhYfj`U`Yb`a`]h`c`Yf`bhYbg]hAh`Yb[`U`]YfYbž
Z`b_h]cb]Yfh`X]Yg`gY\`f`[`i`h`i`bX`X]Y`_,`Vi`b[`Yfa`O[`]W`h`Yg`Ab`Ybž
j`Y`ni`gW`k`]hnYb`GhY`Yb`G]Y`g]W`Yfž`XUgg`G]Y`V]g`A`]bi`hYb
UV_\`Yb`"

6Ug_YhVU``

G]Y`_ObbYb`k`À\`Ybž`cV`G]Y`?`ØfVY`gY`Vgh`gW`]Y`Yb`cXYf`a`]h
: fYi`bXYb`gd]Y`Yb`a`ØW`hYb`GhY`Yb`G]Y`g]W`Yfž`XUgg`G]Y`ghÀbX][`]b
6Yk`Y[`i`b[`V`Y]VYb`i`bX`a`]h`VY]XYb`?`ØfVYb`ni`a`Gd]Y`Z`X`Ui`ZYb`
K`YbXYb`G]Y`g]W`U`A`i`gWY`DfcX][`mž`i`a`XUg`VYghY`7UfX]c`ni`a`
5VbY\`a`Yb`ni`Yf\`U`hYb`"

bhgd]f]Yfh`j`cb`F`i`ggY``@Y[`[`Yh`hY

8`YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z`a`Y]b`!Z]hb`Ygg`b`Yh