

K ]Y'a Ub'c\bY', Vi b[ ; Yk ]W\h'j Yf`]Yfh  
i bX'6Ui W\ZYhh`cgk ]fX

Gc'\_ÖbbYb'G]Y'c\bY'6Yk Y[ i b[ 'UVbY\ a Yb' / Ua d/ , &%%/  
G]Y'a ØggYb'bi f'j YfbØbZh][ 'YggYb""9]bY'[ i hY'[ Ygi bXY  
A U\`nY]h'gh'Y]bZUW\ i bX'a i gg'b]W\h'\_ca d`n]Yfh'gY]b""G]Y  
a ØggYb'bi f' ÆfY'Y][ YbYb'A U\`nY]hYb'ni VYfY]hYb'i bX  
k Yb][ Yf'Ui gk Åfhg'YggYb""K Ybb'G]Y'Y]bY'\cW\j YfUfVY]hYhY  
8]Åh'[ Ya UW\h'\UVYbž']gh'Yg'NY]hž'X]Y'ŸbXYfi b[  
j cfni bY\ a Yb'i bX'a Y\ f'Zf]gW\Y'A U\`nY]hYb'ni 'YggYb""C\bY  
: fU[ Y'g]bX'Zf]gW\Yž'i bj YfUfVY]hYhY'A U\`nY]hYb'bU\ f\UZhYf  
i bX'[ YgØbXYf'ZØf'XYb'?'ØfdYf""G]Y'a ØggYb'bi f'i bgYfY  
9fbÅ\fi b[ 'XYf'j cf\Yf][ Yb'; YbYfUh]cbYb'j Yf[ `Y]W\Ybž'Yg  
[UV'k Yb][ Yf'j YfUfVY]hYhY'@YVYbga ]hY'ž'k Yb][ Yf'HU\_Y  
5k Umg'i bX'X]Y'@Yi hY'U»Yb'Y]bZUW\ a Y\ f°, VYfbY\ a Yb'G]Y  
U`gc'X]Y'?cbhfc`Y'ØVYf'XUgž'k Ug'G]Y'YggYbž'i bX'XYb\_Yb  
/ Ua d^Y`d/



Gc'\_ÖbbYb'G]Y'c\bY'6Yk Y[ i b[ 'UVbY\ a Yb' 'G]Y'a ØggYb'bi f  
j YfbØbZh][ 'YggYb"

9]bY'[ i hY'[ Ygi bXY'A U\`nY]h'gh'Y]bZUW\ i bX'a i gg'b]W\h  
\_ca d`n]Yfh'gY]b""G]Y'a ØggYb'bi f' ÆfY'Y][ YbYb'A U\`nY]hYb  
ni VYfY]hYb'i bX'k Yb][ Yf'Ui gk Åfhg'YggYb"

K Ybb`G]Y`Y]bY`cW\j YfUfVY]hYhY`8]Åh[ Ya UW h`UVYbž]gh`Yg`NY]hž  
X]Y`ŸbXYfi b[ `j cfnì bY`a Yb`i bX`a Y`f`Zf]gWY`A U`nY]hYb`ni  
YggYb`"C`bY` : fU[ Y`g]bX`Zf]gWY`žì bj YfUfVY]hYhY`A U`nY]hYb  
bU`f`UZhYf`i bX`[ YgØbXYf`ZØf`XYb`? ØfdYf`"G]Y`a ØggYb`bi f`i bgYfY  
9fb`Å\fi b[ `XYf`j cf`Yf][ Yb` ; YbYfUh]cbYb`j Yf[ `Y]WYbž`Yg`[ UV  
k Yb][ Yf`j YfUfVY]hYhY`@YVYbga ]hY`ž`k Yb][ Yf`HU\_Y`5k Umg`i bX`X]Y  
@Yi hY`U»Yb`Y]bZUW`a Y`f`

„ VYfbY`a Yb`G]Y`U`gc`X]Y`? c`bhfc`Y`ØVYf`XUgž`k Ug`G]Y`YggYbž`i bX  
XYb\_Yb`G]Y`Ub` : f]gW` "

GcVU`X`G]Y`g]W`XUf]b`ØVYbž`Ui Z`X]YgY`K`Y]gY`ni`YggYbž`k`j fX`Yg`ni`f  
 ; Yk`c`b`Y]h`i`i`bX`U`Yg`UbXYfY`dUggh`]b`≠fY`A U`nY]hYb`"≠f  
? ØfdYf`VfUi W`h\_Y]bY`GØ»][ \_Y]hYbž`ž`b\_ : ccX`cXYf` : Ugh` : ccX  
a Y`f`"8]YgY`5fh`XYg`9ggYbg`fYXi`n]Yfh`bi`f`X]Y`? U`cf]Yb!`cXYf` ; ≠  
NÀ`i`b[ `i`bX`a UW h`Yg`≠bYb`Y]bZUW`ž`j YfbØbZh][ `ni`YggYb`"

I bX`k Ybb`G]Y`Y]bY`[ Ygi bXY`9fb`Å\fi b[ `a`]hY]bYa  
`cW\]bhYbg]j Yb`HfU]b]b[ gdfc[ fUa`a`\_ca`V]b]YfYb``XUg`]gh`\_i`fn  
i bX`YZZY`\_hj`!ž`k YfXYb`G]Y`a Y`f`? ØfdYfZY`hh`j YfVUbbYb`i bX`Y]bYb  
gW`Ub\_YfYbž`gYI`jYfYb`? ØfdYf`UVYb`"

8]Yg`k`j fX`Ui`gZØ`f`]W`]b`H`Y`Hfi`h`5Vci`h`G]I`DUW`5Vg  
VYgdfcWYbž`k`c`Yfj`cf[ Y`cVYb`k`j fXž`XUgg`X]Y`9fb`Å\fi b[ `XYf  
<Ui`dhVYghUbXhY]`XYg` : Y`hUVVUi`g`]gh`a`]bXYghYbg` , \$i` "

6YZc`[ Yb`G]Y`Y]bZUW`X]YgY`<]bk`Y]gYž`k`Ybb`G]Y`≠fY`Y][ YbYb  
A U`nY]hYb`ni VYfY]hYb`.

K`jY`a`Ub`c`bY`„ Vi`b[ ` ; Yk`]W`h`j`Yf`]Yfh

- ``9ggYb`G]Y`Zf]gWY`ž`[ Ygi`bXY`@YVYbga`]hY`ž`j`cfni`[ gk`Y]gY  
Ui`g`V]c`c[ ]gWY`a`5bVUi`ž`gc`bU`k`jY`a`Ø[ `]W`Ub`]Y`fYa  
bUhØf`]WYb`Ni`ghUbX
- ``9ggYb`G]Y`@YVYbga`]hY``a`]h`c`Yf`B`Å`fghc`ZZ]W`hY`i`bX  
j`Yfa`Y]XYb`G]Y`X]Y`j`YfUfVY]hYhYb`5fhYb
- ``9ggYb`G]Y`&`Dcfh]cbYb`C`Vgh`i`bX`a`]bXYghYbg`)`Dcfh]cbYb  
 ; Ya`ØgY`h`Å[ `]W`"8]Yg`g]bX`[ fc»Ufh][ Y`E`i`Y`Yb`ZØf

?c\`Yb\mXfUhY

- ``A Å» ][ Y`A Yb[ Yb`Ub`\cWk Yfh][ Ya`DfchY]b`VY]`YXYf  
A U\`nY]h
- ``B Y\`a Yb`G]Y`j ]Y``6U``Ughghc ZY`]b` ÆfY`9fbÅ\fi b[ `Ui Z`i a  
ÆfYb`5ddYh]hni `\_cbhfc``]YfYb`i bX` ÆfYb  
6`i hni W\_Yfgd]Y[ Y``Ui ZfYW hni Yf\U`hYb
- ``8i`VfUi W\gh`Yhh``: Yhh`VYZf]YX][ h`b]W\h`bi f` ÆfYb`5ddYh]h  
a Y\fžYg`\]Zh`Ui W\` ÆfYa` \cfa cbY``Yb`; `Y]W\ [ Yk`W\h"  
; i hY`: Yh`ei Y``Yb`g]bX`B ØggYž`GUa Ybž`6]c!9]Yfž`k`]`XYf  
: ]gW\`cXYf`: ]gW\`Ò`ž`C`]j Yb`Ò`ž`5j cWUXcg`i bX`j ]Y`Yg`a Y\`f  
• ``K Ybb`G]Y`\_cW\Ybž`XÅa`dZYb`cXYf`[ f]``Yb`G]Y`Y]bZUW\`X]Y  
@YVYbga`]hhY`` ÆfYf`K U\`

Ægd]f]Yfh]j cb` ðJgcb`C\

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`a`Y]b!Z]hbYgg"bYh