

5i gk ]f\_i b[ Yb`XYg`5`hYfg`Ui Z`X]Y  
A i g\_Y`a UggY

5i gk ]f\_i b[ Yb`XYg`5`hYfg`Ui Z`X]Y`A i g\_Y`a UggY`9]b`Y]hi b[  
A ]h'ini bY\`a YbXYa `5`hYf`YfZU\`fYb`k ]f`U``Y`J YfÅbXYfi b[ Yb`]b  
i bgYfYa `?`ÖfdYfž`i bX`Y]bYg`XYf`6YfY]W`Yž`X]Y`ghUf\_  
VYhfcZZYb`gY]b`\_ÖbbYbž`]gh`i bgYfY`A i g\_Y`a UggY``9g`]gh  
U``[ Ya Y]b`VY`Ubbhž`XUgg`k ]f`]a `5`hYf`A i g\_Y`a UggY  
j Yf`]YfYb`\_ÖbbYbž`UVYf`k Ufi a `dUgg]Yfh`XUg`i bX`k ]Y`k ]f`\_h  
g]W`XUg`Ui Z`i bgYfY`; Ygi bX\`Y]h`Ui g3`b`X]YgYa `5fh]\_Y`  
k YfXYb`k ]f`i bg`X]Y`5i gk ]f\_i b[ Yb`XYg`5`hYfg`Ui Z`X]Y  
A i g\_Y`a UggY`[ YbUi Yf`UbgY\`Yb`i bX`Y]b][ Y`\`Äi Z][`[ YghY``hY  
: fU[ Yb`XUni `VYUbhk cfhYb``J YfÅbXYfi b[ Yb`XYf  
A i g\_Y`a UggY`]a `5`hYf`a `@Ui ZY`XYf`d\`fY`] Yf`]YfYb`k ]f  
U``a Ä``]W`A i g\_Y`a UggY``8]YgYf`J Yf`i gh`k ]fX`U`g  
GUf\_cdYb]Y`VYnY]W`bYh`i bX`hf]hh`bcfa U`Yfk Y]gY`UV`XYa  
a ]hhYfYb`/ Ua d^Y``]d/



5i gk ]f\_i b[ Yb`XYg`5`hYfg`Ui Z`X]Y  
A i g\_Y`a UggY

9]b`Y]hi b[

A ]h'ni bY\ a YbXYa `5`hYf`YfZU\ fYb`k ]f`U`Y`J YfÅbXYfi b[ Yb`]b  
i bgYfYa `? ÒfdYfž`i bX`Y]bYg`XYf`6YfY]W\Yž`X]Y`ghUf`\_`VYhfc`ZYb`gY]b  
\_ÒbbYbž`]gh`i bgYfY`A i g\_Y`a UggY`"9g`]gh`U`[ Ya`Y]b`VY`Ubbhž`XUgg  
k ]f`]a `5`hYf`A i g\_Y`a UggY`j Yf`]YfYb`\_ÒbbYbž`UVYf`k Ufi a `dUgg]Yfh  
XUg`i bX`k ]Y`k ]f`\_h`g]W\`XUg`Ui Zi bgYfY` ; Ygi bX\Y]h`Ui g3`b  
X]YgYa `5fh`\_Y`k YfXYb`k ]f`i bg`X]Y`5i gk ]f`\_i b[ Yb`XYg`5`hYfg`Ui Z  
X]Y`A i g\_Y`a UggY`[ YbUi Yf`Ubgy\Yb`i bX`Y]b][ Y`\Åi Z][`[ YghY`hY  
: fU[ Yb`XUni `VYUbhk`cfhYb`"

J YfÅbXYfi b[ Yb`XYf`A i g\_Y`a UggY`]a `5`hYf

æa`@Ui ZY`XYf`J\ fY`j Yf`]YfYb`k ]f`U`a Å\`]W\`A i g\_Y`a UggY`"8]YgYf  
J Yf`i gh`k ]fX`U`g`GUf`\_cdYb]Y`VYnY]W\`bYh`i bX`hf]hh`bcfa`U`Yfk`Y]gY  
UV`XYa`a`]hh`YfYb`9fk`UW\`gYbYbU`hYf`Ui Z`9g`k ]fX`[ YgW\Åhnhž`XUgg  
k ]f`UV`XYa`5`hYf`j cb`" \$`J\ fYb`YXYg`J\ f`Yhk`U`\$ž`V]g`%DfcnYbh  
i bgYfYf`A i g\_Y`a UggY`j Yf`]YfYb`"8]YgYf`J Yf`i gh`\_Ubb`]a `5`hYf`j cb  
\* \$`J\ fYb`ghUf`\_ni bY\ a Ybž`i bX`Y]b][ Y`Ghi`X]Yb`XYi`hYb`XUfUi`Z  
\bž`XUgg`k ]f`V]g`ni`) \$`DfcnYbh`i bgYfYf`A i g\_Y`a UggY`j Yf`]YfYb  
\_ÒbbYbž`k Ybb`k ]f`, \$`J\ fY`U`h`g]bX`"

; fØbXY`ZØf`XYb`J Yf`i gh`Ub`A i g\_Y`a UggY

8Yf`J Yf`i gh`Ub`A i g\_Y`a UggY`]a `5`hYf`\_Ubb`Ui Z`a Y\ fYfY` : U`hcfYb  
ni fØW\_[ YZØ\fh`k YfXYb.

%`<cfa`cbY`Y`J YfÅbXYfi b[ Yb.`A ]h'ni bY\ a YbXYa `5`hYf  
dfcXi`n]Yfh`i bgYf`? ÒfdYf`k Yb][ Yf`K`UW\`ghi`a`g\cfa`cbY`k`jY  
HYghcghYfcb`"8]YgY`<cfa`cbY`gd]Y`Yb`Y]bY`k`jW\h][ Y`F`c`Y`]a  
A i g\_Y`k`UW\`ghi`a`i`bX`]a`9f`U`h`j`cb`A i g\_Y`a UggY`"9]b`A`Ub[ Y`Ub

X]YgYb'<cfa cbYb'\_Ubb'ni 'Y]bYa 'VYgW\Yi b][ hYb'A i g\_Y`UVVUi  
ZØ\fYb"

&"`J Yff]b[ Yfi b[ 'XYf'DfchY]bgmbh\YgY. 'A ]h'XYa '5`hYf'b]a a h'X]Y  
: Å\][ \_Y]h'i bgYfYg'? ØfdYfg'UVž'DfchY]bY'YZZ]n]Ybh'ni  
gmbh\Yh]g]YfYb"'DfchY]bY'g]bX'X]Y'6Ui ghY]bY'i bgYfYf'A i g\_Y`bž'i bX  
Y]b'F ØW\_[ Ub[ 'XYf'DfchY]bgmbh\YgY'\_Ubb'ni 'Y]bYf'J Yff]b[ Yfi b[  
XYf'A i g\_Y`a UggY'ZØ\fYb"

' "'`bU\_hj] ]hÅh'J ]Y`Y`Å`hYfY`A YbgW\Yb'ZØ\fYb'Y]bYb'k Yb][ Yf  
U\_hj] Yb'@YVYbggh]"`9]b'A Ub[ Y`Ub'fY[ Y`a Å»][ Yf'\_ØfdYf']W\Yf  
5\_hj] ]hÅh'\_Ubb'ni 'A i g\_Y`UVVUi 'ZØ\fYbž'XU'X]Y`A i g\_Y`b'b]W\h  
Ui gfY]W\YbX'gh]a i `]Yfh'k YfXYb"

5i gk ]f\_i b[ Yb'Ui Z'X]Y'; Ygi bX\Y]h

8Yf'J Yf'i gh'Ub'A i g\_Y`a UggY']a '5`hYf'\_Ubb'g]W\`Ui Z'X]Y  
; Ygi bX\Y]h'i bX'XUg'K c\`VYZ]bXYb'Ui gk ]f\_Yb"'<]Yf'g]bX'Y]b][ Y  
XYf'5i gk ]f\_i b[ Ybž'X]Y'Ui ZhfYhYb'\_ØbbYb.

%"'?fUZh] Yf'i gh'A i g\_Y`a UggY']ghYb[ 'a ]h'i bgYfYf'?fUZh  
j YfVi bXYb"'9]b'J Yf'i gh'Ub'A i g\_Y`a UggY'\_Ubb'ni 'Y]bYf  
J Yff]b[ Yfi b[ 'XYf'?fUZh'ZØ\fYbž'k Ug'g]W\`Ui Zi bgYfY': Å\][ \_Y]h  
Ui gk ]f\_Yb'\_Ubbž'U`hÅ[ `]W\Y'5i Z[ UVYb'Ui gni ZØ\fYb"

&"`GW\k ÅW\YfY'?bcW\Yb.'l bgYfY'A i g\_Y`b'gd]Y`Yb'Ui W\`Y]bY  
k ]W\h][ Y'Fc`Y`VY]'XYf'l bhYfghØmi b[ 'i bgYfYf'?bcW\Yb"'9]b  
J Yf'i gh'Ub'A i g\_Y`a UggY'\_Ubb'ni 'Y]bYf'[ Yf]b[ YfYb  
'?bcW\YbZYgh][ \_Y]h'ZØ\fYb'i bX'XUg'F ]g]\_c'j cb'?bcW\YbVfØW\Yb  
Yf\Ø\Yb"

' "'`J YfÅbXYfi b[ Yb']a 'GhcZk YW\gY`. 'A i g\_Y`b'g]bX'Ub'i bgYfYa  
GhcZk YW\gY`VYhY']][ hž'i bX'Y]b'J Yf'i gh'Ub'A i g\_Y`a UggY'\_Ubb'ni  
Y]bYf'J Yff]b[ Yfi b[ 'XYf'GhcZk YW\gY'fUhY'ZØ\fYb"'8]Yg'\_Ubb'ni  
; Yk ]W\hgni bU`a Y'i bX'Y]bYa '\Ø\YfYb'F ]g]\_c'ZØf'W\fc b]gW\Y  
9f\_fUb\_i b[ Yb'k ]Y'8]UVYhYg'ZØ\fYb"

DfÀj Ybh]cb`i bX`6Y\UbX`i b[

9g[ ]Vh'A Ò[ `]W\Y]hYbž'XYb`J Yf`i gh'Ub`A i g\_Y`a UggY`ja`5`hYf`ni  
j Yf`Ub[ gUa Yb`cXYf`gc[ Uf`i a ni \_Y`fYb`"<]Yf`g]bX`Y]b][ Y  
9a dZY`\`i b[ Yb.

%`F Y[ Y`a À»][ Y`\_ÒfdYf`]W\Y`5\_hj] ]hÀh`9]bY`XYf`YZZY\_hj] ghYb  
A Ò[ `]W\Y]hYbž'A i g\_Y`a UggY`ni`Yf`U`hYb`cXYf`Ui Zni VUi Ybž`]gh  
fY[ Y`a À»][ Y`\_ÒfdYf`]W\Y`5\_hj] ]hÀh`?fUZhfU]b]b[ `i bX  
K ]XYfghUbXgØVi b[ Yb`\_ÒbbYb`\Y`ZYbž'X]Y`A i g\_Y`a UggY`ni  
Yf`U`hYb`i bX`ni`ghY][ Yfb"

&`5i g[ Yk c[ YbY`9fbÀ\fi b[ .`9]bY`Ui g[ Yk c[ YbY`9fbÀ\fi b[ ž'X]Y  
fY]W\`Ub`DfchY]b`i bX`UbXYfYb`k ]W[h][ Yb`BÀ\fghcZZYb`]ghž`\_Ubb  
XUni`VY]hfU[ Ybž'XYb`J Yf`i gh'Ub`A i g\_Y`a UggY`ni`j Yff]b[ Yfb`"9g  
]gh`k ]W[h][ ž'Ui gfY]W\YbXY`A Yb[ Yb`Ub`DfchY]b`]b`XYf`9fbÀ\fi b[ `ni  
\UVYbž'i a`X]Y`A i g\_Y`a UggY`ni`i bhYfghØhnYb"

`" "<cfa cbY`Y`6Y\UbX`i b[ .`b`Y]b][ Yb`: À`Yb`\_Ubb`Y]bY  
<cfa cbYfgUhh\YfUd]Y`]b`6YhfUW`h[ Ync[ Yb`k YfXYbž'i a`XYb  
J Yf`i gh'Ub`A i g\_Y`a UggY`ja`Ni gUa a Yb\Ub[ `a ]h`cfa cbY`Yb  
J YfÀbXYfi b[ Yb`Ui gni [ `Y]W\Yb`"8]Yg`gc``hY`YXcW`i bhYf  
Àfnh]W\Yf`5i Zg]W\h`YfZc`[ Yb"

<Ài Z][ `[ YghY`hY`: fU[ Yb

%`5V`k Y`W\Ya`5`hYf`VY[ ]bbh`XYf`J Yf`i gh'Ub  
A i g\_Y`a UggY3  
8Yf`J Yf`i gh'Ub`A i g\_Y`a UggY`\_Ubb`UV`XYa`a ]hh`YfYb  
9fk UW`gYbYbU`hYf`VY[ ]bbYbž`Yhk U`UV`XYa`5`hYf`j cb`\$`X\`fYb"

&`? Ubb`]W\`A i g\_Y`a UggY`ja`5`hYf`Ui ZVUi Yb3  
XžXi fW`fY[ Y`a À»][ Y`\_ÒfdYf`]W\Y`5\_hj] ]hÀh`i bX`?fUZhfU]b]b[`]gh  
Yg'a Ò[ `]W\ž'A i g\_Y`a UggY`ja`5`hYf`Ui Zni VUi Yb"

`" `=gh`XYf`J Yf`i gh'Ub`A i g\_Y`a UggY`ja`5`hYf`

i bj Yfa Y]XVUf3

K Å\fybX`Y]b`[ Yk ]ggYf`J Yf`i gh`Ub`A i g\_Y`a UggY`ja `5`hYf`bcfa U`  
]ghž`[ ]Vh`Yg`A U» bU\`a Ybž`X]Y`Yf[ f]ZZYb`k YfXYb`\_ÒbbYbž`i a `XYb  
J Yf`i gh`ni `j Yf`Ub[ gUa Yb`cXYf`ni `a ]b]a ]YfYb"

( ``K ]Y`j ]Y`DfchY]b`gc``hY`]W`\_cbgi a ]YfYbž`i a `a Y]bY  
A i g\_Y`a UggY`ni `Yf\U`hYb3

9g`k ]fX`Ya dZc\`Ybž`Yhk U`\$ž `; fUa a `DfchY]b`dfc`?]`c[ fUa a  
? ÒfdYf[ Yk ]W`hni `\_cbgi a ]YfYbž`i a `X]Y`A i g\_Y`a UggY`ni  
Yf\U`hYb``6Y]`VYgh]a a hYb`6YX]b[ i b[ Yb`cXYf`5\_h]j ]hÅhg[ fUXYb  
\_Ubb`Y]bY`\Ò\YfY`DfchY]ba Yb[ Y`YfZcfXYf`]W`gY]b"

) ``? Ubb`]W`a Y]bYb`A i g\_Y`j Yf`i gh`i a \_Y\fybž`k Ybb`]W`  
VYfY]hg`Å`hYf`V]b3

»ž`Ui W`ja `Zcfh[ YgW`f]hhYbYb`5`hYf`\_Ubb`fY[ Y`a Å» ][ Y`\_ÒfdYf`]W`Y  
5\_h]j ]hÅh`i bX`Y]bY`Ui g[ Yk c[ YbY`9fbÅ\fi b[ `XUni `VY]hfU[ Ybž  
A i g\_Y`a UggY`Ui Zni VUi Yb`cXYf`ni `Yf\U`hYb"

: Un]h

8Yf`J Yf`i gh`Ub`A i g\_Y`a UggY`ja `5`hYf`]gh`Y]b`bUhØf`]W`Yf`Dfc`nYggž  
XYf`YXcW`5i gk ]f\_i b[ Yb`Ui Zi bgYfY`; Ygi bX\Y]h`i bX`i bgYf  
K c\`VYZ]bXYb`\UVYb`\_Ubb``»XYa `k ]f`Y]bYb`U\_h]j Yb`@YVYbggh`  
dZY[ Ybž`Ui gfY]W`YbX`dfchY]bfY]W`Y`@YVYbga ]hhY``\_cbgi a ]YfYb  
i bX`a Ò[ `]W`Yfk Y]gY`\cfa cbY``Y`H\YfUd]Yb`]b`6YhfUW`h`n]Y\Ybž  
\_ÒbbYb`k ]f`XYb`J Yf`i gh`Ub`A i g\_Y`a UggY`fYXi n]YfYb`i bX`i bgYfY  
\_ÒfdYf`]W`Y`i b\_h]cb`i bX`; Ygi bX\Y]h`j YfVYggYfb``9g`]gh`b]Y`ni  
gdÅhž`A U» bU\`a Yb`ni `Yf[ fY]ZYb`i bX`i bgYfY`A i g\_Y`a UggY`ni  
Yf\U`hYb`cXYf`gc[ Uf`Ui Zni VUi Yb"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!Z]hbYgg"bYh