

@Ui ZhYWΛ b]_ 'j YfVYggYfb. 'H]ddg'i bX
 , Vi b[Yb

8 Ug'J YfghAbXb]g'XYf'6]ca YWΛUb]_ 'XYg'@Ui ZYbg']gh'j cb
 YbhgWΛY]XYbXYf'6YXYi hi b['ZØf'@Ai ZYf'YXYb'B]j YUi gž'i a
]\fY '@Y]ghi b['ni 'j YfVYggYfb'i bX'J Yf'Yhni b[Yb
 j cfni VYi [Yb" 'b'X]YgYa '5fh]_Y'k YfXYb'k]f'i bg'a]h'XYb
 [fi bX'Y[YbXYb'Df]bn]d]Yb'XYf'@Ui ZV]ca YWΛUb]_ 'VYZUggYb
 i bX'YZZY_h]j Y' , Vi b[Yb'ni f'J YfVYggYfi b['XYf'@Ui ZhYWΛb]_
 j cfghY''Yb"'8UfØVYf'\]bUi g'k YfXYb'k]f'9a dZY\i b[Yb'ZØf
 X]Y'cdh]a U'Y '@Ui ZhYWΛb]_]a 'HfU]b]b['i bX'K Yhh_Ua dZ
 [YVYbž'i a ' @Ai ZYfb'XUVY]ni '\Y'ZYbž]\f'j c''Yg'DchYbn]U''ni
 YbhZU'hYb"'8i fWΛ'Y]bY'k]ggYbgWΛUZh]WΛ'Zi bX]YfhY
 <YfUb[Y\Ybgk Y]gY'k YfXYb'k]f'X]Y'k]WΛh][ghYb'5gdY_hY'XYf
 @Ui ZhYWΛb]_ 'VY'Yi WΛhYb'i bX'dfUi]gbU\Y'H]ddg'ZØf'Y]bY
 j YfVYggYfhY '@Y]ghi b[''YZYfb"'6]ca YWΛUb]_ 'XYg'@Ui ZYbg
 j YfghY\Yb'@Ui ZYb']gh'Y]bY'_ca d'YI Y'6Yk Y[i b[žX]Y'Ui ZXYf
 / Ua d^Y''d/



8 Ug'J YfghAbXb]g'XYf'6]ca YWΛUb]_ 'XYg'@Ui ZYbg']gh'j cb
 YbhgWΛY]XYbXYf'6YXYi hi b['ZØf'@Ai ZYf'YXYb'B]j YUi gž'i a ']\fY

@Y]ghi b['ni 'j YfVYggYfb'i bX`J Yf`Yhni b[Yb`j cfni VYi [Yb`" ð
X]YgYa `5fh]_Y`k YfXYb`k]f'i bg`a]h`XYb`[fi bX`Y[YbXYb`Df]bn]d]Yb
XYf`@Ui ZV]ca YWU Ub]_`VYZUggYb'i bX`YZZY_hj] Y` , Vi b[Yb`ni f
J YfVYggYfi b[`XYf`@Ui ZhYWU b]_`j cfghY`Yb`"8 UfØVYf`\\bUi g
k YfXYb`k]f`9a dZY`\\i b[Yb`ZØf`X]Y`cdh]a U`Y`@Ui ZhYWU b]_`]a
HfU]b]b[`i bX`K Yhh_Ua dZ[YVYbž`i a `@Ai ZYfb`XUVY]`ni `\\Y`ZYbž`\\f
j c`Yg`DchYbn]U`ni `YbhZU`hYb`"8i fWU`Y]bY`k]ggYbgWUZh]WU
Zi bX]YfhY`<YfUb[Y\\Ybgk Y]gY`k YfXYb`k]f`X]Y`k]WU h][ghYb`5gdY_hY
XYf`@Ui ZhYWU b]_`VY`Yi WU hYb`i bX`dfUI]gbU\\Y`H]ddg`ZØf`Y]bY
j YfVYggYfhY`@Y]ghi b[``]YZYfb"

6]ca YWU Ub]_`XYg`@Ui ZYbg`j YfghY`Yb

@Ui ZYb`]gh`Y]bY`_ca d`YI Y`6Yk Y[i b[ž`X]Y`Ui ZXYf
V]ca YWU Ub]gWU Yb`ðhYfU_h]cb`nk]gWU Yb`XYa `?ØfdYf`i bX`XYa
6cXYb`VUg]Yfh`I a `X]Y`@Ui ZhYWU b]_`ni `j YfVYggYfbž`]gh`Yg
YbhgWU Y]XYbXž`X]Y` ; fi bX`U[Yb`XYf`6]ca YWU Ub]_`XYg`@Ui ZYbg`ni
j YfghY`Yb`"6Y]a `@Ui ZYb`k]fX`X]Y`9bYf[]Yž`X]Y`ni f
J cfk ÅfhgVYk Y[i b[`VYbØh][h`k]fXž`Ui g`XYf`A i g_Y`_fUZh`YfnYi [h`
8]YgY`9bYf[]Y`k]fX`XUbb`ØVYf`X]Y`6Yk Y[i b[`XYf` ; Y`Yb_Y`i bX
X]Y`?fUZh`ØVYfhfU[i b[`Ui Z`XYb`6cXYb`i a [YgYhnh"

6Y]`XYf`5bU`mgY`XYf`@Ui ZYk Y[i b[`]gh`Yg`k]WU h][ž`X]Y
j YfgWU]YXYbYb`D\\UgYb`XYg`6Yk Y[i b[gUV`Ui Zg`ni `VYhfUWU hYb`"
8Yf`@Ui ZgWU f]hh`VYghY`h`Ui g`Y]bYf`@UbXY!ž`GhUbX!`i bX
5Vghc» d\\UgY`" ð `XYf`@UbXYd\\UgY`UVgc fV]Yfh`XYf`?ØfdYf`X]Y
5i Zd fU`_fÅZhY`i bX`Y]hYh`g]Y`Xi fWU`X]Y`A i g_Y`bž`GY`bYb`i bX
6ÅbXYf`UV`" ð `XYf`Ub gWU`Y» YbXYb`GhUbXd\\UgY`Zc`[h`X]Y
@UghØVYfbU\\a Y`i bX`X]Y`9bYf[]YfYfnYi [i b[ž`k Å`fYbX`]b`XYf
5Vghc» d\\UgY`X]Y`dfcdi `g]j Y`?fUZh`YbhghY`hž`X]Y`XYb`?ØfdYf`bUWU
j cfbY`VYk Y[h"

8]Y`5i gf]WU hi b[`XYg`?ØfdYfg`i bX`X]Y`Dcg]h]cb`XYf` ; Y`Yb_Y
gd]Y`Yb`Y]bY`YbhgWU Y]XYbXY`Fc`Y`VY]`XYf`9ZZ]n]Ybn`XYf
@Ui ZYk Y[i b[``9]bY`Ui ZfYWU hY`<U`hi b[`i bX`Y]bY`_cffY_hY
5i gf]WU hi b[`XYf` ; Y`Yb_Y`\\Y`ZYbž`X]Y`6Y`Ughi b[`Ui Z`X]Y
A i g_`i`Uhi f`ni`cdh]a]YfYb`i bX`X]Y`6Yk Y[i b[gØ`cbca]Y`ni
j YfVYggYfb`"Ni XYa `]gh`X]Y`Dcg]h]cb]Yfi b[`XYf`5fa Y`i bX`X]Y

6Yk Y[i b['XYf'GWXi 'hYf[ØfhY`j cb['fc»Yf'6YXYi hi b['ZØf'X]Y
GhUV]`]hÀh'i bX'XYb'J cfhf]YV'k À\fybX'XYg'@Ui ZYbg"

I a 'X]Y'6]ca YWU b[_'XYg'@Ui ZYbg'ni 'j YfghY\Ybž]gh'Yg'YVYbgc
k]W h][ž'X]Y'6cXYbfYU_h]cbg_fÀZhY'i bX'X]Y' ðhYfU_h]cb'nk]gWYb
: i »'i bX'6cXYb'ni 'UbU`mg]YfYb"8]Y'9bhghY\i b['j cb'DfcbUh]cb
i bX'Gi d]bUh]cb'k À\fybX'XYg'5Vfc`j cf[Ub[g'VYY]bZi ggh
a U»[YV`]W'X]Y'Ghc»XÀa dZ b['i bX'X]Y'GhUV]`]hÀh'XYg
@Ui ZgWf]hHg"Ni XYa 'gd]Y`Yb'X]Y'9][YbgWUZhYb'XYg'GWi \k Yf_g
Y]bY'k]W h][Y'Fc`Y'VY]XYf'J YfhY]i b['XYf'?fÀZhY'i bX'XYf
I bhYfghØhni b['XYf'bUhØf]WYb'6Yk Y[i b[gUV`Ài ZY"

9ZZY_h]j Y', Vi b[Yb'ni f'J YfVYggYfi b['XYf
@Ui ZhYW b]_

8]Y'J YfVYggYfi b['XYf'@Ui ZhYW b]_]gh'Y]b'k]W h][Yf'5gdY_h'ZØf
@Ài ZYfž'i a ']\fy'@Y]ghi b['ni 'ghY][Yfb'i bX'XUg'F]g]_c'j cb
J Yf`Yhni b[Yb'ni 'a]b]a]YfYb"9ZZY_h]j Y', Vi b[Yb'_ØbbYb'XUVY]
\Y`ZYbž'X]Y'f]W h][Yb'6Yk Y[i b[ga i ghYf'ni 'hfU]b]YfYb'i bX'X]Y
A i g_Y`_fUZh'i bX'!Ui gXUi Yf'ni 'j YfVYggYfb"æ : c`[YbXYb'k YfXYb
Y]b][Y', Vi b[Yb'j cf[YghY`hž'X]Y'g]W'VYgcbXYfg'ni f'J YfVYggYfi b[
XYf'@Ui ZhYW b]_Y][bYb"

%" @Ui Z567.'8 Ug'@Ui Z567']gh'Y]bY'FY]\Y'j cb', Vi b[Ybž'X]Y
gdYn]Y`XUfUi Z'UVn]Y`Ybž'X]Y'@Ui ZhYW b]_'ni 'j YfVYggYfb"
8Uni '[Y\ØfYb'j YfgW]YXYbY'@Ui ZgWf]hHg'Ž'GdfØb[Y'i bX
?ccfX]bUh]cbgØVi b[Ybž'X]Y'X]Y'6Yk Y[`]W_Y]hž
?ccfX]bUh]cb'i bX'?ØfdYfVY\YffgW i b['ZØfXYfb"

&" D`mca Yhf]gWYg'HfU]b]b[. 'D`mca Yhf]gWY', Vi b[Yb'k]Y
GdfØb[Y'i bX'<ØdZYf'_ØbbYb'XUni 'VY]hfU[Ybž'X]Y
9I d`cg]j _fUZh'i bX'GWbY`_fUZh'XYf'6Y]ba i g_i `Uhi f'ni
j YfVYggYfb"8]YgY'9][YbgWUZhYb'g]bX'YbhgWY]XYbX'ZØf
Y]bY'YZ]n]YbhY'@Ui ZhYW b]_'i bX'_ØbbYb'Xi fW
fY[Y'a À»][Yg'd`mca Yhf]gWYg'HfU]b]b['[Yn]Y'h'hfU]b]Yfh
k YfXYb"

' " GhUV]hfU]b]b[. '8 Ug'HfU]b]b['a]h'Y]bYa 'GhUV]`]hmi6U`cXYf

UbXYfYb`j]bghUV]`Yb`i b hYf`U[Yb`_Ubb`XUni`VY]hfU[Ybž`X]Y
Fi a dZa i g_i`Uhi f`i bX`X]Y`GhUV]`]hÅh`XYg`? ÒfdYfg`ni
j YfVYggYfb`"9]bY`ghUf`_Y`Fi a dZa i g_i`Uhi f`]gh`Y]bY
k]Wk h[Y`J cfUi ggYhni b[`ZØf`Y]bY`[i hY`@Ui ZhYWk b]_ž`XU`g]Y
X]Y`Ui ZfYWk hY`<U`hi b[`i bX`XUg`; `Y]Wk [Yk]Wk h`VY]a
@Ui Zy b`i b hYfghØhnh"

(" ?fUZhhfU]b]b[. ; Yn]Y`hYg`?fUZhhfU]b]b[`ZØf`X]Y`6Y]b!`i bX
Fi a dZa i g_i`Uhi f`_Ubb`YVYbZU`g`ni f`J YfVYggYfi b[`XYf
@Ui ZhYWk b]_`VY]hfU[Yb`", Vi b[Yb`k]Y`?b]YVYi [Ybž
5i gZU`gWk f]hhY`i bX`K UXYb`YVYb`_ØbbYb`XUni`VY]hfU[Ybž
X]Y`A i g_Y`_fUZh`i bX`!Ui gXUi Yf`ni`ghY][Yfbž`k Ug`g]Wk
d cg]h]j`Ui Z`X]Y`@Ui ZØ`cbca]Y`Ui gk]f`_Yb`_Ubb"

Ni gÅhn`]Wk`ni`X]YgYb`, Vi b[Yb`]gh`Yg`k]Wk h[ž`Ui Wk`X]Y`@Ui ZdfUi]g
gY`Vgh`ni`]bhYbg]j]YfYb`i bX`[Yn]Y`h`Ub`XYf`J YfVYggYfi b[`XYf
]bX]j]Xi Y`Yb`@Ui ZhYWk b]_`ni`UfVY]hYb`"8i fWk`fY[Y`a Å»][Yg
HfU]b]b[`i bX`[Yn]Y`hY`, Vi b[Yb`_Ubb`X]Y`@Ui ZhYWk b]_`XYi h]Wk
j YfVYggYfh`i bX`X]Y`@Y]ghi b[`[YghY][Yfh`k YfXYb"

9a dZY`\\`i b[Yb`ZØf`X]Y`c d h]a U`Y`@Ui ZhYWk b]_
]a`HfU]b]b[`i bX`K Yhh_Ua dZ

8]Y`c d h]a U`Y`@Ui ZhYWk b]_]gh`Yb hgWk Y]XYbX`ZØf`Y]bY`YZZ]n]Yb hY`i bX
j Yf`Yhni b[gZfY]Y`@Y]ghi b[`VY]a`@Ui Zy b`"Gck c`\\`]a`HfU]b]b[`U`g
Ui Wk`]a`K Yhh_Ua dZ[]Vh`Yg`9a dZY`\\`i b[Ybž`X]Y`XUVY]`\\Y`ZYbž`X]Y
@Ui ZhYWk b]_`ni`c d h]a]YfYb`i bX`XUg]j c`Y`DchYbn]U`
Ui gni gWk ÒdZYb"

% " 5Wk hYb`G]Y`Ui Z`≡fY`? ÒfdYf`U`hi b[.`<U`hYb`G]Y`≡fYb
C VYf`_ÒfdYf`Ui ZfYWk h`i bX`Yb hgdUbbhž`k Å`fYbX`G]Y`Ui Zy b`"
J Yfa Y]XYb`G]Y`Ygž`g]Wk`bUWk`j cfbY`ni`Y`\\bYb`cXYf`≡fYb
C VYf`_ÒfdYf`ni`j YfXfY`Yb`"9]bY`Ui ZfYWk hY`<U`hi b[`ZØfXYfh
Y]bY`YZZ]n]Yb hY`5ha i b[`i bX`i b hYfghØhnhY]bY`[i hY
@Ui ZhYWk b]_"

&" GWk f]hhZfYei Ybn`i bX`GWk f]hh`Åb[Y. `9]bY`\\c`\\Y
GWk f]hhZfYei Ybn`i bX`Y]bY`a cXYfUhY`GWk f]hh`Åb[Y`g]bX`]b
XYf`F Y[Y`YZZ]n]Yb hYf`U`g`Ub[Y`GWk f]hhY`a]h`b]YXf][Yf
: fYei Ybn`J Yfgi Wk Yb`G]Yž`a]h`Y]bYf`GWk f]hhZfYei Ybn`j cb
Yhk U`%, \$`GWk f]hhYb`dfc`A]bi hY`ni`Ui Zy bž`i a`X]Y
6Y`Ughi b[`Ui Z`≡fY`; Y`Yb`_Y`ni`fYXi n]YfYb`i bX`X]Y

@Ui ZYZZ[n]Ybn'ni 'ghY][Yfb"

' " @UbXYb'G]Y`Y]W\h'Ui ZXYa 'JcfZi ». '8 Ug'5i ZgYmYb'XYg
: i » Yg'gc`hY']XYU`Yfk Y]gY'Ui ZXYa 'A]hY'!`V]g'JcfZi »
YfZc`[Ybž'i a 'XYb'Ghc» 'ni 'XÅa dZYb'i bX'X]Y
9bYf[]YYZZ[n]Ybn'ni 'a Ul]a]YfYb" 'J Yfa Y]XYb'G]Y`UfhY
5i ZgW\Å[Y'Ui ZXYf': YfgYž'XU'X]YgY'ni 'J Yf'Yhni b[Yb
ZØ\ fYb' _ÖbbYb"

(" HfU]b]YfYb'G]Y`fY[Y'a Å»]['X]Y '@Ui ZhYW\ b]_ '9[U`cV
5bZÅb[Yf'cXYf'YfZU\ fYbYf'@Ai ZYfž'XUg'fY[Y'a Å»][Y
HfU]b]b['XYf'@Ui ZhYW\ b]_]gh'YbhgW\Y]XYbXž'i a
; Yk c\ b\Y]hYb'ni 'Zcfa Yb'i bX'GW\k UW\ghY`Yb'ni
]XYbh]Z[n]YfYb" 'Bi hYb'G]Y'8f]'g'i bX', Vi b[Ybž'i a 'X]Y
@Ui ZhYW\ b]_ 'ni 'j YfVYggYfb'i bX'ni 'ghUV]'g]YfYb"

) " 6YUW\hYb'G]Y'X]Y'6cXYbVYgW\UZZYb\Y]h'! bhYfgW\]YX`]W\Y
6cXYbVY`Å[Y'YfZc fXYfb'i bhYfgW\]YX`]W\Y '@Ui ZhYW\ b]_ Yb"
DUggYb'G]Y`fY '@Ui ZhYW\ b]_ 'Ubž'i a 'g]W\Ub'k YW\gY'bXY
! bhYf[fØbXY'Ubni dUggYb'i bX'J Yf'Yhni b[Yb
jcfni VYi [Yb"

8]Y'6YUW\hi b['X]YgYf'9a dZY\`i b[Yb' _Ubb'XUni 'VY]hfU[Ybž'fY
@Ui ZhYW\ b]_ 'ni 'cdh]a]YfYb'i bX'X]Y '@Ui ZY]ghi b['ni 'ghY][Yfb" '9g
]gh'fUhgUa ž'g]W\ 'j cb'Y]bYa 'dfcZYgg]cbY`Yb'HfU]bYf'VYfUhYb'ni
'UggYbž'i a 'Y]bY']bX]j]Xi Y`Y'5bU`mgY'XYf'Y][YbYb'@Ui ZhYW\ b]_ 'ni
Yf\U`hYb'i bX'gdYn]Z]gW\Y'9a dZY\`i b[Yb'ni f'J YfVYggYfi b['ni
Yf\U`hYb"

J YfVYggYfhY '@Ui ZhYW\ b]_ 'VYXYi hYh'VYggYfY
@Y]ghi b[

8]Y'J YfVYggYfi b['fYf'@Ui ZhYW\ b]_ ' _Ubb'XUni 'VY]hfU[Ybž'fY
@Y]ghi b['i bX'9ZZ[n]Ybn'VY]a '@Ui ZYb'ni 'ghY][Yfbž'k Ug`Yhnh']W\ 'ni
VYggYfYb'9f[YVb]ggYb']a 'HfU]b]b['i bX'K Yh`Ua dZ'ZØ\fh'`bXYa
G]Y'X]Y'6]ca YW\Ub]_ 'XYg'@Ui ZYbg'j YfghY\Yb'i bX'YZZY_h]j Y
, Vi b[Yb']b'fY'HfU]b]b[gfc'i h]bY']bhY[f]YfYbž' _ÖbbYb'G]Y`fY
@Ui ZhYW\ b]_ 'cdh]a]YfYb'i bX'J Yf'Yhni b[Yb'j c fVYi [Yb" 'K]f'\cZZYbž
XUgg'X]Y']b'X]YgYa '5fh]_Y`j cf[YghY`hYb'H]ddg'i bX', Vi b[Yb
fYb'XUVY]'`Y'ZYbž'fY '@Ui ZhYW\ b]_ 'ni 'j YfVYggYfb'i bX'f'j c`Yg
DchYbn]U`U'g'@Ai ZYf'Ui gni gW\ÖdZYb" 'J]Y'9fZc`['VY]a 'HfU]b]b["

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!Z]hbYgg"bYh