

A cV]`]hÀhghfU]b]b[. . 6YXYi hi b[. i bX
, Vi b[Yb

A cV]`]hÀhghfU]b]b[. \Uh\g]WU\g\Y]bY\k]W\h[Y?ca dcbYb\hY
Z\0f\X]Y J YfVYggYfi b[. XYf\ _\0fdYf\]W\Yb\ ; Ygi bX\Y]h
Yfk]YgYb"\"b\X]YgYa . 5fh]_Y\k YfXYb\k]f\X]Y 6YXYi hi b[. j cb
A cV]`]hÀhghfU]b]b[. Z\0f\X]Y\ _\0fdYf\]W\Y\ ; Ygi bX\Y]h
i b\hYfgi W\Yb\ i bX\gdYn]Z\gW\Y\ , Vi b[Yb\ ni f\ J YfVYggYfi b[
XYf\ A cV]`]hÀhj c\fh\Y\Yb"\"8Uf\0VYf\]bUi g\k YfXYb\k]f\Ui W\Y
9a d\Z\Y\ i b[Yb\ Z\0f\Y]b\ YZZY\h]j Yg\ A cV]`]hÀhghfU]b]b[
X]g\ i h]YfYb"\"8i f\W\X\Y\ 5b\U\mgY\X\YgYf\ 5gdY\hY\ c\Z\Yb\k\]f\z
Y]b\ h]YZZYfYg\ J Yfgh\Ab\Xb]g\ Z\0f\X]Y 6YXYi hi b[. i bX
B\ch\ Yb\X\] _Y]h\j cb\ A cV]`]hÀhghfU]b]b[. ni\ j Yfa\]hh\Y\ b\ i bX
dfU\h]gW\Y\ 5b\Y]hi b[Yb\ Z\0f\X]Y\ 8i f\W\Z\0f\ fi b[. Y]b\Yg
YZZY\h]j Yb\ HfU]b]b[g\ ni\ V]Yh\Yb"\"8\Y 6YXYi hi b[. XYg
A cV]`]hÀhghfU]b]b[g\ Z\0f\X]Y\ _\0fdYf\]W\Y\ ; Ygi bX\Y]h
A cV]`]hÀhghfU]b]b[. gd]Y\h\Y]b\ Yb\hg\W\Y\XYb\XY\ Fc\ ``Y\ Z\0f\X\Y\Z\W\Y\ ;
_\0fdYf\]W\Y\ ; Ygi bX\Y]h\ i bX\X\Ug\ [Ya\ Y]b\Y\ K\ c\ ``VY\Z\b\XYb\\"
9g\ n\h\Y]n\ /h\Y]d\ /



A cV]`]hÀhghfU]b]b[. \Uh\g]WU\g\Y]bY\k]W\h[Y?ca dcbYb\hY\ Z\0f\X]Y

J YfVYggYfi b['XYf'_OfdYf]WX Yb'; Ygi bX\Y]h'Yfk]YgYb"=b'X]YgYa
5fh]_Y`'k YfXYb`k]f'X]Y'6YXYi hi b['j cb'A cV']h'ghfU]b]b['ZOf'X]Y
_OfdYf]WX Y'; Ygi bX\Y]h'i b'Yfgi WX Yb'i bX'gdYn]Z]gWX Y', Vi b[Yb
ni f'J YfVYggYfi b['XYf'A cV']h'Ah'j cfghY``Yb"8 Uf\O VYf'\b]bUi g
k YfXYb`k]f'Ui WX '9a dZY\`i b[Yb'ZOf'Y]b'YZZY_hj] Yg
A cV']h'ghfU]b]b['X]g_i h]YfYb"8 i fWX 'X]Y'5bU'mgY'X]YgYf'5gdY_hY
\c ZZYb`k]f'Y]b'Y]Zf'Yg'J Yfgh'AbXb]g'ZOf'X]Y'6YXYi hi b['i bX
Bch'k YbX][_Y]h'j cb'A cV']h'ghfU]b]b['ni 'j Yfa]h'Y'b'i bX
dfU_h]gWX Y'5b'Y]hi b[Yb'ZOf'X]Y'8 i fWX ZOf'fi b['Y]b'Yg'YZZY_hj] Yb
HfU]b]b['g'ni 'V]Yh'Yb"

8]Y'6YXYi hi b['XYg'A cV']h'ghfU]b]b['g'ZOf'X]Y'_OfdYf]WX Y'; Ygi bX\Y]h

A cV']h'ghfU]b]b['gd]Y'h'Y]b'Y'YbhgWX Y]XYbXY'Fc``Y'ZOf'X]Y
_OfdYf]WX Y'; Ygi bX\Y]h'i bX'XUg'U`[Ya Y]b'Y'K c\`VY]b'XYb"9g
n]Y'h'XUfUI Z'UVZ'X]Y'6Yk Y['WX_Y]h'XYf'; Y'Yb'_Y'ni 'j YfVYggYfb'Z'X]Y
A i g_Y`b'ni 'gh'f'_Yb'i bX'X]Y'; 'YI]V]h'Ah'ni 'Yf\O\Yb"9]b'YZZY_hj] Yg
A cV']h'ghfU]b]b['_Ubb'XUni 'VY]h'fU[Yb'Z'J Yf'Yhni b[Yb
j cfni VYi [Yb'Z'X]Y'<U`hi b['ni 'j YfVYggYfb'i bX'X]Y
@Y]ghi b[gZ'À\][_Y]h]a '5``hU['ni 'ghY][Yfb"9g]gh'VYgbXYfg'k]WX h][
ZOf'A YbgWX Yb'Z'X]Y'Y]b'Yb'g]h'YbXYb'@YVYbggh]`ZOf'fYb'Z'XU'X]YgYf
XUni 'bY][h'Z'X]Y'6Yk Y['WX_Y]h'Y]b'ni gWX f'Ab'_Yb'i bX'XUg'F]g]_c 'j cb
A i g_Y'j YfgdUbbi b[Yb'i bX'F\O W_YbgWX a YfnYb'ni 'Yf\O\Yb"

8 i fWX 'fY[Y'a À»][Yg'A cV']h'ghfU]b]b['_Obb'Yb'X]Y
j YfgWX]YXYbYb'; Y'Yb'_Y'XYg'?OfdYfg]b']\fYa 'j c``Yb
6Yk Y[i b[gi a ZUb['Yf\U'h'Yb`k YfXYb"8]Yg'hf'À[h'XUni 'VY]Z'X]Y
6Yk Y['WX_Y]h'ni 'j YfVYggYfb'i bX'ghY]Z'cXYf'gWX a YfnYbXY
; Y'Yb'_Y'ni 'j bXYfb"8 Uf\O VYf'\b]bUi g'_Ubb'A cV']h'ghfU]b]b['XUVY]
\Y'Z'Yb'Z'X]Y'A i g_Y`b'ni 'XY\Yb'Z'k Yg'ni 'Y]b'Yf
VYggYfYb'?OfdYf\U`hi b['i bX'Y]b'Yf'[Yf]b[YfYb'6Y'Ughi b['XYf
; Y'Yb'_Y'ZOf'f"

9]b'k Y]h'YfYf'k]WX h][Yf'5gdY_h'XYg'A cV']h'ghfU]b]b['g']gh'X]Y
J YfVYggYfi b['XYf'8 i fWX V'i hi b['i bX'XYg'GhcZ'k YWX gY'g"8 i fWX
X]Y'A cV']g]Yfi b['XYf'; Y'Yb'_Y'i bX'A i g_Y`b'k]fX'X]Y
8 i fWX V'i hi b['Ub[YfY[h'k Yg'ni f'J Yfgcf[i b['XYf'; Yk YVY'a]h

BÀ\fghcZZYb'i bX'GUI YfghcZZ'VY]hfÀ[h"·8]Yg'_Ubb'XUni 'VY]hfU[Ybž X]Y'FY[YbYfUh]cb'bUW\ '_ÒfdYf]W\ Yf'5bghfYb[i b['ni VYgW\ 'Yi b][Yb'i bX'XUg'F]g]_c'j cb'JYf'Yhni b[Yb'ni 'j Yff]b[Yfb"

Ni gÀhn`]W\ '_Ubb'Y]b'j YfVYggYfhYg'A cV]`]hÀhgb]j YUi 'X]Y U``[Ya Y]bY'_ÒfdYf]W\ Y'@Y]ghi b[gZÀ\][_Y]h'ghY][Yfb"·9]bY'VYggYfY 6Yk Y[`]W\ _Y]h'i bX': 'Yi]V']hÀh'Yfa Ò[`]W\ Yb'Yg'XYa '·?ÒfdYfž'g]W\ YZZ]n]Yb hYf'ni 'VYk Y[Yb'i bX'X]Y'hÀ[`]W\ Yb'5_h]j]hÀhYb'a]h [Yf]b[YfYf'6Y'Ughi b['ni 'VYk À'h][Yb"·8]Yg'_Ubb'g]W\ 'dcg]h]j 'Ui Z X]Y'_ÒfdYf]W\ Y':]hbYggž'X]Y'9bYf[]Y'Yj Y`g'i bX'XUg'U``[Ya Y]bY K c\`VYZ]bXYb'Ui gk]f_Yb"

GdYn]Z]gW\ Y', Vi b[Yb'ni f'J YfVYggYfi b['XYf A cV]`]hÀh

K Ybb'Yg'XUfi a'[Y\hž'X]Y'A cV]`]hÀh'ni 'j YfVYggYfbž'g]bX gdYn]Z]gW\ Y', Vi b[Yb'Yb hgW\ Y]XYbX"·8i fW\ '[Yn]Y'hY'6Yk Y[i b[Yb i bX'8Y\ bØVi b[Yb'_ÒbbYb'X]Y'j YfgW\]YXYbYb'; Y`Yb'_Y'XYg ?ÒfdYfg'a cV]`]g]Yfh'i bX'ZYI]V'Yf'[Ya UW\ h'k YfXYb"·<]Yf'g]bX Y]b][Y'YZZY_h]j Y', Vi b[Ybž'X]Y'ni f'J YfVYggYfi b['XYf'A cV]`]hÀh VY]hfU[Yb'_ÒbbYb.

%" 8mbUa]gW\ Yg'GhfYhW\]b[. 8mbUa]gW\ Y'8Y\ bØVi b[Ybž k]Y'VY]gd]Y'gk Y]gY'5fa _fY]gYb'i bX'6Y]b\ YVi b[Ybž\Y'ZYb XUVY]ž'X]Y'A i g_Yb'ni 'cW\ Yfb'i bX'X]Y'6Yk Y[`]W\ _Y]h'ni Yf\Ø\Yb"

&" ; Y`Yb_fchUh]cb. '8i fW\ '[Yn]Y'hY'; Y`Yb_fchUh]cbYb _ÒbbYb'X]Y'; Y`Yb'_Y'[Y'cW\ Yfhi bX'X]Y'6Yk Y[`]W\ _Y]h j YfVYggYfh'k YfXYb"·Ni a'6Y]gd]Y'·ÒbbYb'GW\ i 'hYffc`Yb i bX'<UbX[Y`Yb_gfchUh]cbYb'XUVY]'\Y'ZYbž'X]Y'A cV]`]hÀh]b X]YgYb'6YfY]W\ Yb'ni 'ghY][Yfb"

' " Mc[U!, Vi b[Yb. Mc[U']gh'Y]bY'[fc»Ufh][Y'A Ò[`]W\ _Y]hž X]Y': 'Yi]V']hÀh'i bX'A cV]`]hÀh'XYg'[YgUa hYb'·?ÒfdYfg'ni j YfVYggYfb"·5gUbUg'k]Y'XYf'\YfUVgW\Ui YbXY'<i bX'i bX X]Y'?cVfU'_ÒbbYb'XUVY]'\Y'ZYbž'X]Y'6Yk Y[`]W\ _Y]h'XYf K]fVY'gÀi 'Y'ni 'ZÒfXYfb"

(" : Ugn]Ybfc``Yb. '8]Y'J Yfk YbXi b['Y]bYf: Ugn]Ybfc``Y'`]`Zh
 XUVY]ž'X]Y: Ugn]Yb`ni ``cW_UYfb`i bX'X]Y: 'YI]V]`]hÀh`ni
 j YfVYggYfb" '8 i fW`XUg'Fc``Yb'ØVYf'X]Y`j YfgW`]YXYbYb
 A i g_Y`[fi ddYb`_ObbYb`J Yf`_YVi b[Yb`[Y`Øgh`i bX'X]Y
 A cV]`]hÀh`[YghY][Yfh`k YfXYb"

) " 6U`UbW`hfU]b]b[. '8 Ug'HFU]b]b['XYg`[`Y]W`[Yk]W`hg`\`]`Zh
 XUVY]ž'X]Y`GhUV]`]hÀh`i bX'6Yk Y[`]W`_Y]h`ni `j YfVYggYfb"
 9]bVY]b][Y` , Vi b[Yb`i bX'XUg'GhY\Yb`Ui Z]bghUV]`Yb
 I b hYf[fØbXYb`_ObbYb`XUVY]`Y`ZYbž'X]Y`A cV]`]hÀh`ni
 ZØfXYfb"

9g`]gh`k]W`h][ž'X]YgY` , Vi b[Yb`fY[Y`a `À»][`Xi fW`ni ZØ\ fYbž`i a
 `Ub[Zf]gh][Y`J YfVYggYfi b[Yb`]b`XYf`A cV]`]hÀh`ni `Yfn]Y`Yb" '9]bY
 ?ca V]bUh]cb`X]YgYf` , Vi b[Yb`_Ubb`XUVY]`Y`ZYbž'X]Y
 j YfgW`]YXYbYb`6YfY]W`Y`XYg`?ØfdYfg`ni `a cV]`]g]YfYb`i bX'X]Y
 : 'YI]V]`]hÀh`ni `ghY][Yfb"

9a dZY\`i b[Yb`ZØf`Y]b`YZZY_h]j Yg
 A cV]`]hÀhghfU]b]b[

9]b`YZZY_h]j Yg`A cV]`]hÀhghfU]b]b[`]gh`Yb`hgW`Y]XYbX`ZØf`X]Y
 J YfVYggYfi b[`XYf`[`YI]V]`]hÀhž`6Yk Y[`]W`_Y]h`i bX'X]Y
 F YXi n]Yfi b[`j cb`J Yf`Yhni b[gf]g]_Yb"
 9a dZY\`i b[Ybž'X]Y`XUVY]`Y`ZYbž'XUg`HFU]b]b[`cdh]a U`ni
 [YghU`hYb`.

- F Y[Y`a `À»][`Y]h`i a`X]Y[Yk ØbgW`hYb`9f[YVb]ggY`ni
 Yfn]Y`Ybž`]gh`Yg`k]W`h][ž'XUg`A cV]`]hÀhghfU]b]b[`fY[Y`a `À»][
 `]b`XYb`HFU]b]b[gd`Ub`ni `]b hY[f]YfYb" '9]b`V]g`nk Y]
 HFU]b]b[gY]b\Y]hYb`dfc`K cW`Y`g]bX`Ya dZY\`Yb`gk Yfhž`i a
 X]Y`[`YI]V]`]hÀh`i bX'6Yk Y[`]W`_Y]h`Ub[Zf]gh][`ni
 j YfVYggYfb"
- ; Ubñ\Y]h]W`Yf`5bgUhn. '9]b`YZZY_h]j Yg`A cV]`]hÀhghfU]b]b[
 gc`hY`XYb`[YgUa`hYb`?ØfdYf`Y]bVYn]Y`Yb" '9g`]gh`k]W`h][ž
 U`Y`k]W`h][Yb`A i g_Y`[fi ddYb`i bX` ; Y`Yb`_Y`ni
 a cV]`]g]YfYbž`i a`Y]bY`Ui g[Yk c[YbY`6Yk Y[`]W`_Y]h`ni
 YffY]W`Yb"
- 8mbUa`]gW`Y` , Vi b[Yb`GhUh]gW`Y`8Y\`bØVi b[Yb`k UfYb
 `Ub[Y`NY]h`X]Y`[`Ab[][Y`DfUI`g`]a`A cV]`]hÀhghfU]b]b[ž`UVYf

ni bY\ a YbX\ Ya dZY\ `Yb\ '9I dYfhYb\ XmbUa]gWX Y\ , Vi b[Yb\ "8]YgY\ k]f\ _Yb\ 'g]WX\ 'dcg]h]j\ 'Ui Z\ X]Y\ '6Yk Y[`]WX\ _Y]h\ i bX\ X]Y\ @Y]ghi b[gZ\ A\][_Y]h\ i g\ "

- 9]bgUh\ i\ j\ cb\ <]`Zga]hhY\ b\ . 'I\ a 'XUg\ A\ cV\]]h\ A\ hghfU]b\]b[YZZY\ _h]j\ Yf\ ni [YghU\ h\ Yb\ 'z\ _ObbYb\ <]`Zga]hhY\ `k\]Y\ G\ WX\ U\ i\ a\ gh\ cZ\ Zfc\ ``Yb\ 'z\ K\]XYfghUb\ XgV\ A\ b\ XYf\ c\ XYf\ M\ [U\ !\ 6\ `O\ W\ Y\ Y]b[YgY\ h\ nh\ h\ k\ YfXYb\ "8\]YgY\ i\ b\ h\ Yfgh\ h\ h\ Yb\ 'XUg\ HfU]b\]b['i\ bX\ Yfa\ 'O[`]WX\ Yb\ 'Y]b\ Y[Yn]Y\ h\ Y\ A\ cV\]]gU\ h\ cb\ 'VYgh\ a\ a\ h\ Yf\ A\ i\ g\ _Y\ [fi\ ddYb\ 'i\ bX\ ;\ Y\ 'Yb\ _Y\ "
- 6Yf\ O\ W\ g]WX\ h\ [i\ b['XYf\]bX]j\]Xi\ Y\ ``Yb\ '6YX\ O\ fZb\]ggY\ . 'Y\ XYf\ A\ YbgWX\ 'U\ h\ i\ b\ h\ Yf\ gWX\]YX\]WX\ Y\ '6YX\ O\ fZb\]ggY\ i\ bX\ J\ cf\ U\ i\ ggY\ h\ n\ i\ b[Yb\]b\ '6Yn\ i\ ['Ui\ Z\ '6Yk\ Y[`]WX\ _Y]h\ i\ bX\ : 'YI\]V\]]h\ A\ h\ '8\ U\ \ Yf\]gh\ Yg\ 'k\]WX\ h\ ['z\ XUg\ A\ cV\]]h\ A\ hghfU]b\]b['Ub\ X]Y\]bX]j\]Xi\ Y\ ``Yb\ ;\ Y[YVYb\ \ Y]h\ Yb\ 'Ub\ n\ i\ d\ UggYb\ 'i\ bX\ [Y[YVYb\ Yb\ ZU\ `g\ 'Ui\ Z\ VYgh\ Y\ Yb\ XY\ '9]bgWX\ f\ A\ b\ _i\ b[Yb\ 'c\ XYf\ J\ Yf\ Yh\ n\ i\ b[Yb\ 'F\ O\ W\ g]WX\ h\ n\ i\ 'bY\ \ a\ Yb\ "
- ?ca\ V]b\ Uh\ cb\ 'a\]h\ Ub\ XYf\ Yb\ 'HfU]b\]b[g\ Zc\ fa\ Yb\ . '9]b\ 'Y\ Z\ ZY\ _h]j\ Yg\ A\ cV\]]h\ A\ hghfU]b\]b['U\ b\ b\ 'Xi\ f\ WX\ 'X]Y\ ?ca\ V]b\ Uh\ cb\ 'a\]h\ Ub\ XYf\ Yb\ 'HfU]b\]b[g\ Zc\ fa\ Yb\ 'k\]Y\ ?f\ U\ Z\ h\ h\ fU]b\]b['z\ M\ [U\ 'c\ XYf\ D\]U\ h\ Yg\ 'Yf\ ['Ab\ nh\ h\ k\ YfXYb\ "8\]YgY\ [U\ bn\ \ Y]h\]WX\ Y\ < Yf\ Ub[Y\ \ Yb\ gk\ Y]gY\ i\ b\ h\ Yfgh\ h\ nh\ h\ X]Y\ J\ Yf\ VYggYf\ i\ b['XYf\ 6Yk\ Y[`]WX\ _Y]h\ i\ bX\ h\ f\ A\ [h\ n\ i\ f\ ;\ Ygi\ bX\ \ Y]h\ XYg\ [Yg\ Ua\ h\ Yb\ 6Yk\ Y[i\ b[g\ U\ d\ d\ U\ f\ U\ h\ Yg\ 'VY\]"

9g\]gh\ k\]WX\ h\ ['z\ X]YgY\ '9a\ dZY\ `i\ b[Yb\ 'ni\ 'VYf\ O\ W\ g]WX\ h\ [Yb\ 'z\ i\ a\ 'Y]b\ YZZY\ _h]j\ Yg\ i\ bX\ [U\ bn\ \ Y]h\]WX\ Yg\ A\ cV\]]h\ A\ hghfU]b\]b['ni\ [YghU\ h\ Yb\ 'z\ XUg\ X\ U\ n\ 'VY\]h\ f\ A\ [h\ z\ X]Y\ 'O\ fd\ Yf\]WX\ Y\ ;\ Ygi\ bX\ \ Y]h\ 'Ub\ [Zf\ gh\]['ni\ j\ Yf\ VYggYfb\ "

'\ : Un]h\ . '8\]Y\ '6YXYi\ hi\ b['j\ cb\ A\ cV\]]h\ A\ hghfU]b\]b['i\ bX\ 'XYggYb\ ,\ Vi\ b[Yb\ .

=\ b[Yg\ Ua\ h\ n\ Y\]h\ g]WX\ 'z\ XUgg\ A\ cV\]]h\ A\ hghfU]b\]b['Y]b\ Y\ 'Yb\ hg\ WX\ Y]XYb\ XY\ F\ c\ ``Y\ Z\ O\ f\ 'X]Y\ 'O\ fd\ Yf\]WX\ Y\ ;\ Ygi\ bX\ \ Y]h\ gd\ Y]Y\ 'h\ '8\ i\ f\ WX\ 'gd\ Yn\]Z\ g\ WX\ Y\ ,\ Vi\ b[Yb\ 'ni\ f\ J\ Yf\ VYggYf\ i\ b['XYf\ '6Yk\ Y[`]WX\ _Y]h\ 'z\ XUg\ h\ b\ 'gck\ c\ \ 'df\ A\ j\ Yb\ h]j\ 'U\ g\ 'Ui\ WX\ 'fY\ \ UV\]]h\ Uh\ j\ 'd\ c\ g]h]j\ Y\ '9\ Z\ ZY\ _h\ Y\ 'Yf\ fn\]Y\ 'h\ k\ Yf\ XYb\ "8\]Y\ '9a\ dZY\ `i\ b[Yb\ 'Z\ O\ f\ 'Y]b\ 'Y\ Z\ ZY\ _h]j\ Yg\ A\ cV\]]h\ A\ hghfU]b\]b['gc\ ``h\ Yb\ XU\ Yf\]b\ 'XYb\ 'HfU]b\]b['gd\ 'Ub\ ']b\ h\ Y['f]Yf\ h\ k\ Yf\ XYb\ 'z\ i\ a\ 'U\ b[Zf\ gh\]['X]Y\ 6Yk\ Y[`]WX\ _Y]h\ i\ bX\ ;\ i\ b\ _h\]c\ bg\ Z\ A\][_Y]h\ XYg\ ?\ O\ fd\ Yf\ g\ 'ni\ 'Yf\ \ U\ h\ Yb\ i\ bX\ 'ni\ 'j\ Yf\ VYggYfb\ "9g\]gh\ k\]WX\ h\ ['z\ fY\ [Y\ 'a\ A\ »\]['i\ bX\ [Yn]Y\ h\ 'Ub\ 'XYf\ A\ cV\]]h\ A\ h\ n\ i\ 'U\ f\ VY\]h\ Yb\ 'z\ i\ a\ 'XUa\]h\ 'Ui\ WX\ 'XUg\ 'F\ g\]_c\ 'j\ cb\

J Yf`Yhni b[Yb`ni`fYX i n]YfYb`i bX`Y]bY`VYggYfY`_ØfdYf`]VX Y
@Y]ghi b[gZÀ\][_Y]hni`[Yk À\f`Y]ghYb"

[8 YhU]`g

6 Ygi VX Yb`G]Y`i b g`Ui Z`a Y]b!Z]hb Ygg"b Yh