

) 'k Yfhj c`Y`H]ddg'ni a 'A i g_Y`Ui ZVUi

K]Y`VUi h'a Ub'a Y\`f'A i g_Y`b`Ui Z3'8]Y`VYghY`NY]hž'i a 'a Y\`f
A i g_Y`b`Ui Zni VUi Ybž']gh'hUhgÅW`]W`ja 'K]bhYf'"K Ybb`X]Y
K]bhYfgU]gcb`bÅ\Yf`fØW_hž'_ÖbbYb`G]Y`≡f'A i g_Y`Ui ZVUi !
F Y[]a Y`ÅbXYfb'"K Ybb`G]Y`g]W`Ui ZXYb': YhhUVVUi
_cbnYbhf]Yfh'\UVYbž']gh'Yg`NY]hž'g]W`XYa 'A i g_Y`Ui ZVUi
ni ni k YbXYb'"a 'K]bhYf`hfU[Yb`G]Y`c\`bY\]b'a Y\`fYfY
GW`]W`hYb`?'Y]Xi b[ž'gcXUgg`G]Y`g]W`_Y]bY'; YXUb_Yb
XUfØVYf'a UW`Yb'a ØggYbž'k]Y`G]Y`b`Y]bYa '<Ya X`cXYf
6]_]b]'Ui ggY\`Yb'"K Ybb`G]Y`Y]bYb`_Y]bYfYb'? ØfdYfVUi
\UVYbž'_Ubb`X]Y`K]bhYf`_Y]Xi b['G]Y`j Yfhi gW`Yb'"K]Y
Ži b_h]cb]Yfh`≡f'A i g_Y`Ui ZVUi dfc[fUa`a`3'; YVYb`G]Y`g]W`'(
V]g`*`A`cbUhY`NY]hž'i a 'Y]bY`\`cW`k Yfh][Y`A i g_Y`a Uggy
Ui Zni VUi Ybž'i bX`ZØ[Yb`G]Y`&`V]g`' / Ua`d^Y`d/



K]Y`VUi h'a Ub'a Y\`f'A i g_Y`b`Ui Z3'8]Y`VYghY`NY]hž'i a 'a Y\`f
A i g_Y`b`Ui Zni VUi Ybž']gh'hUhgÅW`]W`ja 'K]bhYf'"K Ybb`X]Y
K]bhYfgU]gcb`bÅ\Yf`fØW_hž'_ÖbbYb`G]Y`≡f'A i g_Y`Ui ZVUi !F Y[]a Y
ÅbXYfb'"K Ybb`G]Y`g]W`Ui ZXYb': YhhUVVUi '_cbnYbhf]Yfh'\UVYbž']gh
Yg`NY]hž'g]W`XYa 'A i g_Y`Ui ZVUi 'ni ni k YbXYb'"a 'K]bhYf`hfU[Yb
G]Y`c\`bY\]b'a Y\`fYfY`GW`]W`hYb`?'Y]Xi b[ž'gcXUgg`G]Y`g]W`_Y]bY

; YXUb_Yb`XUfØVYf`a UWXYb`a ØggYbž`k]Y`G]Y`]b`Y]bYa`<Ya`X`cXYf
6]_]b`]Ui`ggY\Yb``K`Ybb`G]Y`Y]bYb`_`Y]bYfYb`? ØfdYfVUi` \UVYbž
_Ubb`X]Y`K`]bhYf`_Y]Xi`b[`G]Y`j`Yfhi`gWXYb``K`]Y`Z`b_h]cb]Yfh`≠f
A`i`g_Y`Ui`ZVUi`dfc[`fUa`a`3

; YVYb`G]Y`g]WY`(`V]g`*`A`cbUhY`NY]hž`i`a`Y]bY`\cWk`Yfh][`Y
A`i`g_Y`a`UggY`Ui`Zni`VUi`Ybž`i`bX`ZØ[`Yb`G]Y`&`V]g``A`cbUhY`\]bni`ž
i`a`XUg`Y`h`ni`j`Yf`YfYbž`XUg`G]Y`Ui`Z`XYa`K`Y[`[`Yk`cbbYb
\UVYb``K`Ybb`X]Y`b`ÅWghY`Gca`a`YfgU]gcb`_ca`a`hž`\UVYb`G]Y
Y]bYb`[`YdZY[`hYb`i`bX`gW`Ub_Yb`? ØfdYfž`XYb`G]Y`ni`f`GWUi
ghY`Yb`_ØbbYb``<]Yf`]ghY]bY`_i`fnY`@]ghY`k`Yfhj`c`Yf`H]ddgž`i`a
a`Y\`f`A`i`g_Y`b`Ui`Zni`VUi`Yb`

%`K`Å\`Yb`G]Y`Y]bYb`[`YY][`bYhYb`D`Ub`i`bX`\U`hYb`G]Y
g]WY`XUfUb``8]Y`a`Y]ghYb`A`YbgWXYb`a`UWXYb`XYb`Y\`Yfž
]\fYb`HfU]b]b[`gd`Ub`Ubni`\U`hYbž`bUWXYa`g]Y`ZYgh[`YghY`h
\UVYbž`XUgg`Yf`]b`%`cXYf`&`K`cWXYb`_Y]bY`9f[`YVb]ggY
`Y]ZYfh`G]Y`a`ØggYb`hUhgÅW`]WY`≠fYb`c`fhgWYf]h
ØVYfk`UWXYb`i`bX`j`YfghY\Ybž`XUgg`≠f
A`i`g_Y`Ui`ZVUi`dfc[`fUa`a`bcfa`U`Yfk`Y]gY`V]g`ni`a`(`"_Y]bY
5i`gk`]f_i`b[`Yb`nY][`h^h`V]g`*`h^h`K`cWY`hfU]b]YfYb``8Ug
Gdf]b[`Yb`Y]bYg`GW]ZZYg]b`XYf`5bZUb[`gd\UgY`≠fYg
Dfc[`fUa`a`g`ZØ\fh`ni`Y]bYf`J`YfgWk`YbXi`b[`j`cb`NY]h`i`bX
A`Ø\Yž`XU`G]Y`≠fY`,`Vi`b[`Yb`YfbYi`h`UbdUggYb`a`ØggYb``G]Y
k`YfXYb`ni`k`Y]h`_ca`a`Ybž`i`a`≠fY`A`i`g_Y`b`Ui`Zni`VUi`Yb`

&`A`]gWXYb`G]Y`hf`cW_YbYb`<`UZYf`a`]h`≠fYa
A`i`g_Y`Ui`ZVUi`!G\U_Y``;`i`hž`k`Ybb`G]Y`≠fY
?`U`cf]YbUi`ZbU\`a`Y`[`i`h`a`UWXYbž`gcbgh`a`ØggYb`G]Y`bUW
a`Y\`f`A`]hY`b`gi`WYbž`i`a`Ub`;`Yk`]W`h`ni`ni`bY\`a`Yb`i`bX
g]WY`ni`ghY][`Yfb``9]bY`Y]bZUWY`A`Ø[`]WY_Y]hž`≠fYb
A`i`g_Y`Ui`ZVUi`!G\U_Y`ZØf`X]Y`;`Yk`]W`hgni`bU\`a`Y`YZZY_h]j`Yf
ni`[`YghU`hYbž`VYghY\`h`XUf]bž`•`HUggY`fc\Yb`<`UZYf`a`]h
≠fYa`G\U_Y`ni`a`]gWXYb``8]Y`?`cbg]ghYbn`XYg`G\U_Yg`k`]fX
[`YÅbXYfhž`UVYf`G]Y`_ØbbYb`XYb`<`UZYf`gc`a`U\`Ybž`XUgg`G]Y
]\b`Ui`Z`≠fYa`;`YhfÅb`_`Ui`a`VYa`Yf_Yb``9g[`]Vh`≠fYa
G\U_Y`Y]bYb`X]W_YfYb`;`YgWY`a`UW``5bghY`Y`j`cb`;`fØW`hYb

Ybh\À`h< UZYf`? c\`Yb\mXfUhYž`X]Y`XUg; `m_c[Yb`]b`≠fYb
A i g_Y`b`VYggYf`k]YXYf\YfghY`Ybž`k Ug`ZØf`XYb`5i ZVUi
j cb`A i g_Y`a UggY`gY\`f`k]W\h][`]gh"

' " BY\`a Yb`G]Y`g]W\`NY]h`ZØf`X]Y`9f\`c`i b[`XYf
A i g_Y`b""6`Y]VYb`G]Y`Ub[Y`NY]h`b]W\`h`ja `:]hbYggghi X]c"
J YfVf]b[Yb`G]Y`b]W\`h`≠fY`[UbnY`NY]h`ja `:]hbYggghi X]cž`XU
X]Yg`≠f`A i g_Y`[Yk YVY`nYfghØfh`8Yf`GW\`i`X][Y`XUZØf`]gh
ni `j]Y``; Yk]W\`h\YVYb""BY\`a Yb`G]Y`g]W\`Yhk Ug`NY]h`Ui g
XYa `:]hbYggghi X]cž`XUa]h]g]W\`≠fY`A i g_Y`b`fYdUf]YfYb
_ØbbYb`"K Ybb`g]W\`≠fY`A i g_Y`b`Yf\`c`h\UVYbž`VUi Yb`g]Y
g]W\`U`g`ghÅf_YfY`A i g_Y`b`k]YXYf`Ui Z`K Ybb`G]Y`VY]a
; Yk]W\`h\YVYb`_cbh]bi]Yf`]W\`Ui Z`≠fY`A i g_Y`b`gW\`U[Ybž
c\`bY`NY]h`ZØf`X]Y`9f\`c`i b[`ni` \UVYbž`k YfXYb`G]Y
gW\`k ÅW\`Yf"

(" 9bh`UghYb`i bX`VYk À`h][Yb`G]Y`≠fYb`GhfYgg`G]Y
_ØbbYb`g]W\`gc`Ui Z`XUg`_cbnYbhf]YfYbž`k Ug`G]Y`ja
:]hbYggghi X]c`i bX`]b`XYf`? ØW\`Y`hi bž`XUgg`G]Y`ghÅbX][`ni
%\$ \$i` VYgW\`ÀZh][`h]g]bX`"GY]Yb`G]Y`j`cfg]W\`h][`ž`XUgg`G]Y`Y]b
gc`W\`Yf`DYfZY`_h]cb]gh`gY]b`_ØbbhYbž`XUgg`Yg`≠bYb`Y]b
\`c\`Yg`A U»`Ub`GhfYgg`j`Yfi fgUW\`h`6YXYb_Yb`G]Y`ž`XUgg
GhfYgg`[Y[Yb`≠f`A i g_Y`Ui ZVUi dfc[fUa`a`k]f_Yb`_Ubb"
I bhYf`ni `j]Y``GhfYgg`k YfXYb`VYgh]a`a`hY`<cfa`cbY
ZfY][YgYmhž`X]Y`≠fY`A i g_Y`b`UVVUi Yb`_ØbbYb"

) " 6]hhYb`G]Y`i`a`X]Y`5b`Y]hi`b[`Y]bYg`HfU]bYfg`c`XYf
A Ybhcf`gž`UVYf`UW\`hYb`G]Y`Ui Z`X]Y`:`i`b`_h]cb`gk`Y]gY
≠fYg`Y][YbYb`? ØfdYfg`"K Ybb`G]Y`Yg`k]f`_]W\`Yfbgh
a`Y]bYbž`≠fY`A i g_Y`b`Ui Zni VUi Ybž`_ØbbYb`G]Y`Y]bYb
HfU]bYf`c`XYf`A Ybhcf`gi`W\`Yb""9]b`7cUW\`c`XYf`Y]b`A Ybhcf
_Ybbh]g]W\`]b`≠fYa`I bhYfbY\`a Yb`[i`h`Ui`g`i`bX`ghY][Yfh
Ui`W\`≠fY`A`ch]j`Uh]cb""5VYf`k`Å`fYbX`G]Y`Y]bYb`A Ybhcf`a`]h
Y]bYa`? ØfdYf`\UVYbž`XYb`G]Y`VY[Y\`fYb""J YfghY\`Yb`G]Y`ž
XUgg`G]Y`UfVY]hYb`_ØbbYbž`i`a`XYbgY`VYb`a`i`g_i`ØgYb

? ÒfdYf`ni `\\UVYbž`UVYf`XYb_Yb`G]Y`XUfUbž`XUgg`G]Y`Y]bY
UbXYfY`GhcZZk YW\\gY`fUhY`i bX`Y]bYb`UbXYfYb
9f\\c`i b[ga YW\\Ub]ga i g`\\UVYb""`ÀfY
9fbÀ\\fi b[gVYXØfZb]ggY`i bX`![Yk c\\b\\Y]hYb
i bhYfgW\\Y]XYb`g]W\\`j cb`XYbYb`ÀfYg`A Ybhcfg""`6YUW\\hYb
G]Y`XUg`7cUW\\]b[`ÀfYg`A Ybhcfg`i bX`j Yfk YbXYb`G]Y
XYggYb`HYW\\b]_Yb`U`g`@Y]hZUXYb""`G]Y`a ØggYb`Àf
Dfc[fUa a `YXcW\\`Ub`ÀfY`]bX]j]Xi Y``Yb`6YXØfZb]ggY`i bX
X]Y`FYU_h]cbYb`ÀfYg`? ÒfdYfg`UbdUggYb"

J]Y``; `ØW_`VY]a `A i g_Y`Ui ZVUi ""`8]YgY`) `k Yfhj c``Yb`H]ddg`ni a
A i g_Y`Ui ZVUi `_ÒbbYb`ÀbYb`XUVY]`\\Y`ZYbž`ÀfY`_ÒfdYf`]W\\Yb`i bX
:]hbYgg]Y`Y`ni `YffY]W\\Yb"

Ægd]f]Yfhj cb`K U`hYf`<`A Ybi Yh

8YhU]`g

6Ygi W\\Yb`G]Y`i bg`Ui Z.`a Y]b!Z]hbYgg"bYh