

%%·k ]WX h][ Y'; Ygi bX\Y]hgh]d d g·ZØf·Y]b Y  
[ Ygi bXY·9fbÀ\fi b[ 'i bX '@VVYbgk Y]gY

↳ XYf·HUh'g]bX·k ]f·Yhnh·ØVYf·XUg·YfghY·E i UfhU·XYg·J\ fYg  
]bUi g[ Y[ Ub[ Yb"  
UVYb·G]Y·Yg·[ YgWX UZZh'X]YgY  
BYi 'U\fgj cfgÀhnY·]b·6Yni [ 'Ui Z·A fY·5Vg]WX hYb·ZØf·Y]b Y  
[ Ygi bXY·9fbÀ\fi b[ 'i bX·Y]bYb·[ Ygi bXYb '@VVYbggh]  
VY]ni VY\U'hYb3': Øf·j ]Y·Y·A YbgWX Yb·\_Ubb·Yg·gWX k ]Yf][ 'gY]bž  
Ui ZXYf·k Y]» Yb '@b]Y·ni 'V·Y]VYbž'k Ug'a ]h·J Yfgi WX Yb  
j YfY]bVUF·]ghž']\fY·5Vg]WX hYb '#J YfgdfYWX Yb·Y]bYf·[ Ygi bXYb  
9fbÀ\fi b[ 'i bX·Y]bYg·[ Ygi bXYb '@VVYbggh]·g·Y]b ni \U'hYb"  
8Ug·YfghYž'k Ug'k ]f'\]Yf·UbYf\_YbbYb·a ØggYbž]ghž·XUgg·k ]f  
b]WX h'dYfZY\_h'i bX·ZY\·YfUbZÀ`][ 'g]bX·8Ubb·]Y[ h·Yg·Ub·i bg  
U·Ybž'i bgYfY·5Vg]WX hYb·bYi·ni 'YfgWX UZZYb·/ Ua d/\_ , & \$/  
i bX·i bg·XUfUb·ni 'Yf]bbYfbž·XUgg·b]Ya UbX·ni a ]bXYgh'b]WX h  
k Y]» ž/ Ua d·A Y`·]d/



↳ XYf·HUh'g]bX·k ]f·Yhnh·ØVYf·XUg·YfghY·E i UfhU·XYg·J\ fYg  
]bUi g[ Y[ Ub[ Yb"  
UVYb·G]Y·Yg·[ YgWX UZZh'X]YgY  
BYi 'U\fgj cfgÀhnY·]b·6Yni [ 'Ui Z·A fY·5Vg]WX hYb·ZØf·Y]b Y·[ Ygi bXY  
9fbÀ\fi b[ 'i bX·Y]bYb·[ Ygi bXYb '@VVYbggh]·VY]ni VY\U'hYb3': Ø  
j ]Y·Y·A YbgWX Yb·\_Ubb·Yg·gWX k ]Yf][ 'gY]bž'Ui ZXYf·k Y]» Yb '@b]Y·ni

V`Y]VYbžk Ug'a ]h'J Yfgi WYb'j YfY]bVUF'jhž]\fY'5Vg]W hYb'#  
J YfgdfYW Yb'Y]bYf'[ Ygi bXYb'9fbÀ\fi b[ 'i bX'Y]bYg'[ Ygi bXYb  
@VYbgh]g'Y]bni \U'hYb"

8 Ug'YfghYžk Ug'k ]f'\Yf'UbYf\_YbbYb'a ØggYbž]ghžXUgg'k ]f'b]W h  
dYfZY\_h'i bX'ZY\`YfUbZÀ``][ 'g]bX''8 Ubb'']Y[ h'Yg'Ub'i bg'U`Ybž  
i bgYfY'5Vg]W hYb'bYi'ni 'YfgW UZZYb' 'i bX'i bg'XUfUb'ni  
Yf]bbYfbžXUgg'b]Ya UbX'ni a ]bXYgh'b]W h'k Y»žXUgg']W dYfZY\_hY  
; Ygi bX\Y]h'YffY]W Y''8 Yf'Hf]W VYghY\h'XUf]bžni 'Yf\_YbbYbžXUgg  
Yg'bcW 'UbXUi Yfh'@UggYb'G]Y'g]W 'U'gc'']bgd]f]YfYb'i bX  
]bgd]f]YfYbžk ]Y'G]Y'X]YgY'[ Ygi bXY'9fbÀ\fi b[ 'i bX'@VYbghk Y]gY  
VY]VY\U'hYb'\_ObbYb"

!J YfUbhk c fhi b[ ']gh'XYf'GW ØggY' i bX'X]Y': Øfgcf[ Y'ZØf'g]W  
gY'Vghž]bXYa'; YXUb\_Yb'i bX'HUhYb']b'X]Y'HUh'i a [ YgYhnh'k YfXYb"  
≠Zcfa ]YfYb'G]Y'g]W k Y]hYf'ØVYf'X]YgYb'YVYbg'Ub[ Yb'DfcnYggž  
k À\fYbX'XUg'9f\_YbbYb'ni 'Yf\_YbbYb'Y]b'k Y]hYfYf'GW ØggY'']gh"  
5'gcž\]Yf'g]bX'a Y]bY'%%'k ]W h][ ghYb'; Ygi bX\Y]hghddg'ZØf'Y]bY  
[ Ygi bXY'9fbÀ\fi b[ 'i bX'Y]bYb'[ Ygi bXYb'@VYbghh]'''=W'k ØfXY  
Xf]b[ YbX'Ya dZY\`YbžX]YgY'H]ddg']b'≠fY'; Ygi bX\Y]hggfUhY[ ]Yb  
Ui Zni bY\ a Yb"

%'9ggYb'G]Y'j ]Y'Fc\ \_cgh

9]bY'Fc\ \_cgh\8]Àh'Yfa Ø[ ']W h'Yg'≠bYbžXYb'j c'Yb  
BÀ\fghcZb i hnYb']b'≠fYf'B U\fi b[ 'ni 'Yf\U'hYb''6Y]gc'W Yb  
@VYbga ]hhY'b'k YfXYb'X]Y'J ]hJa ]bY'i bX'9bnma Y'Xi fW  
6YghfU\i b[ 'z<]hnY'cXYf'; YZf]YfYb'b]W h'XYbUhi f]Yfh'fl bZØfa ][ £  
i bX'\_ObbYb'XU\Yf'YZZY\_h]j 'ua 'GhcZk YW gY'XYg'?ØfdYfg  
hY]bY\ a Yb'

&'J Yfa Y]XYb'G]Y'Ygžni'j ]Y'Ui ZY]ba U'ni 'YggYb

K Ybb'G]Y'XYb'[ Ubnyb'HU[ 'ØVYf']b'a cXYfUhYb'A Yb[ Yb'YggYbž  
\_ObbYb'G]Y'≠fYb'≠gi'']bgd]Y[ Y'bcfa U']g]YfYb''8 Ug  
]b hYfa ]hh]YfYbXY': UghYb'\\]Zh'Ui W'VY]a' ≠gi'']bgd]Y[ Y''6Y]XY  
G]hi Uh]cbYb'\_ObbYb'Ui Z[ fi bX'XYf'≠gi'']bbcf a U']g]Yfi b[ 'Ui W  
XUni 'VY]hfU[ Ybž; Yk ]W hni '\U'hYb'cXYf'ni'j Yf]YfYb"

' " 'I b hY fgW Y]XYb 'G]Y 'nk ]gW Yb '[ Ygi b XYb 'i bX 'i b[ Ygi b XYb : YhhY b

: U ``Yb 'G]Y 'b ]W h'Ui ZXYb 'A Uf \_Yh]b[ !< mdY '\YfY]b" 'G]Y 'VYbO h][ Yb \c W k Yfh][ Y : YhhY 'U 'g 'HY] 'Y]b Yf 'YggYbh]Y ``Yb '8 ]Ah" 'Ni a '6Y]gd]Y g]b X '[ YgAh][ hY : YhhY 'a ' ; Y[ YbgUhni 'XYa z k Ug'[ YgU[ h'k i fXYz [ i h'Z0f 'G]Y " '9]b '\Yfj cffU[ YbXYg '6Y]gd]Y ``Z0f 'Y]b '[ i hYg'[ Ygi bXYg [ YgAh][ hYg : Yhh]gh? c\_cgO 'a ]h'a Y\ fYfYb '[ Ygi bX\Y]h]W Yb J cfhY]`Yb"

( " 'K A\ `Yb 'G]Y '6]c

6]c!@YYbga ]hhY ``Yb h\ U 'hYb '\_Y]b Y '7\ Ya ]\_U 'Yb 'k ]Y 'VY] 'XYf 'b ]W h 6]c!C dh]cb " '9g ']gh[ Yb hY W b ]\_ZfY] 'i bX '\Uh 'Y]b Yb '\O \YfYb B A\ fk Yfh

) " 'J Yfa Y]XYb 'G]Y ; J C

; J C!@YYbga ]hhY ``\UVYb 'dchYbn]Y ``'gW A X ']W Y '5i gk ]f\_i b[ Yb Xi fW ]\fY ' hcI ]gW Yb ' ; Yb Y " 'G]Y 'Yb h\ U 'hYb 'Y]b Y 'F Y ]\Y 'j cb 7\ Ya ]\_U 'Yb z X]Y 'U 'g < YfV ]n]XYz : i b[ ]n]XYz 'DYgh]n]XY 'i bX 8\0b[ Ya ]hhY 'j Yfk YbXYh'k YfXYb " '8 ]YgY '\_ObbYb 'b ]W h'bi f 'XYb B A\ fk Yfh 'VY]b hfA W h][ Yb z gcbXYfb 'Ui W dchYbn]Y ``Y 'G W A XYb j Yfi fgUW Yb "

9g ']gh 'VY \_Ub b h z XUgg 'Y]b ][ Y ; J C !: f\0W hY " '\$!a U ``a Y\ f : fi W hcgY Yb h\ U 'hYb 'U 'g '6]c!: f\0W hY "

\* " '5 ` \_U 'g]YfYb 'G]Y 'A fYb '? \fdYf

9ggYb 'G]Y '@YYbga ]hhY 'z X]Y 'XUni 'VY]hfU[ Yb z XYb 'd < !K Yfh 'A fYg ? \fdYfg 'Z0f 'Y]b Y '[ Yg\0bXYfY 'J Uf]Ub hY 'ni 'Yf \O \Yb "

+ " 'J Yfa Y]XYb 'G]Y 'A b\_ : ccX

A ]h]\fYa 'b U\ Yni 'b ]W hg 'fc XYf '[ Uf 'b ]W hg E B A\ fk Yfh 'j Yfi fgUW Yb X]YgY '[ ]Zh][ Yb 'ni W Yf \ U 'h][ Yb z gU 'nfY]W Yb '@YYbga ]hhY ``Y]b Y [ Ub nY 'F Y] \Y 'j cb ' ; Ygi bX\Y]hgdfcV 'Ya Yb " '@YfbY 'X]Yg 'ni

Yf\_YbbYb"

, ".Hf]b\_Yb'G]Y'j ]Y`gUi VYfYg[ YZ]hYfhYg'cXYf'bUhOf]WYg'K UggYf

9]bY'fY]WY`]WY K UggYfj Yfgcf[ i b[ 'XYg'?OfdYfg'V]YhYh'nU\`fY]WY Y  
[ Ygi bX\Y]h]WY Y'J cfhY]`Y"

- "J Yfgi WYb'G]Yž'hÀ[ `]WY 'Yhk U'%) 'V]g" \$'A ]bi hYb'X]fY\_hYg  
GccbYb`]WY h'ni 'Yf\U'hYb

K Ybb'b]WY h'j YfZØ[ VUfž'gU[ Yb'k ]f']a 'K ]bhYfž'XUbb'j Yfgi WYb'G]Y  
Yg'a ]h'J ]h'Ja ]b'8' 'HUV'YhhYb'ni 'Yf[ AbnYb" '9hk U') \$\$\$'9'dfc 'HU[  
k YfXYb'Ui gfy]WYb'

%%"'.HFU]b]YfYb'G]Y'i b[ YZA\ f'%) !&\$'A ]bi hYb'dfc 'HU[

C b`]bY'Z]bXYb'G]Y'Y]b][ Y'\Yfj cffU[ YbXY'øZcfa Uh]cbYbž'X]Y'X]Y  
[ Ygi bX\Y]h]WYb'J cfhY]`Y'j cb'6Yk Y[ i b[ 'i bX'XYfYb  
B chk YbX][ \_Y]h'Yf'Ai hYfb"

%%"'.<UVYb'G]Y'Y]bY'U`[ Ya Y]b'cdh]a ]gh]gWY '#[ `ØW\_]WY  
@VVYbgY]bghY`i b[

9f]bbYfb'G]Y'g]WY 'Ub'; YXUb\_Ybž; YZØ\`Y'i bX'9a ch]cbYb' ' 'øfY  
@VVYbgY]bghY`i b[ 'a Ub]ZYgh]Yfh'X]Y'F YU']h'6YcVUWY hYb'G]Y  
[ YbUi ž'k ]Y'G]Y'XUg'@VVYb'gY\Ybž'i bX'bY\ a Yb'G]Y'VY]6YXUfZ'X]Y  
YfZcfXYf]WYb'YbXYfi b[ Yb'j cf"

!9g'k ]fX'[ Y\cZž'XUgg'XYf'@YgYf'Yfa i h][ h'k i fXYž'g]WY 'ni  
Yf\_i bX][ Yb'i bX'X]Y'bchk YbX][ Yb'YbXYfi b[ Yb'j cfni bY\ a Ybž'i a  
Y]bY'[ Ygi bXY'9fbA\ fi b[ 'i bX'Y]bYb'[ Ygi bXYb'@VVYbggh]`ni  
ZØ\ fYb"

øgd]f]Yfh'j cb'DUi ``5'D\)]dg

6Ygi WX Yb 'G]Y 'i bg'Ui Z 'a Y]b!ZjhbYgg"bYh