

9]b`Dfca]!: f]gYi f`[fY]Zh`XYb`H]_Hc_!
; YhfÀb_YXcgYb!@cW_Yb!HfYbX`Ui Z

9g`[]Vh] jY`Y`A Ò[`]W_X]hYbž`i a `ZYXYfbXYž`fYhfc!]bgd]f]YfhY
@cW_Yb`ni `Yfn]Y`Ybž`i bX`G]Y`_ÒbbYb`g]W_XUfUi Zj Yf`UggYbž
XUgg`H]_Hc_Yf`g]Y`U`Y`Ui gdfcV]YfYb``9[U`ž`cV`g]Y`YW_XhY
Ghm]b[!Hcc`g`k]Y`?fÀi gY`VÀbXYf`j Yfk YbXYb`cXYf`a Y`f`8`M
fk U`cž`\\hnYZfY]Y`@Y[[]b[g!@cW_Yb`j Yfk YbXYbž`H]_Hc_!
6Ybi hnYf`gW_X]bYb`Y]b`YbX`cgYg`5b[YVch`Ub`HYW_Xb]_Yb`]a
Ÿfa Y`ni `UVYbž`i bX`XYf`bYi YghY`<UUf!<UW`VY]b`U`hYh
Yhk Ugž`XUg`G]Y`k U`fgW_X]b`]W_X`UVYb`Y`hnh`]b`XY]bYa
?Ø`gW_XfUb``8Yf`bYi YghY`H]_Hc_!<UUfhfYbXž`XYf`]b`XYf`5dd
j YfVfY]hYh`k]fXž`]gh`. WUbW`f`g`fUi W_X`VY_Ubbh`U`g
; YhfÀb_YXcgYb`cW_Yb`ž`i bX`Už`Yg`[Y`h`XUfi a ž`Àf`<UUf`a]h
Y]bYf`; YhfÀb_YXcgY`ni `fÀi gY`b``a ; Y[YbgUhn`ni `XYf
_Ugg]gW_XYb`A Yh`cXYž`VY]`XYf`GhfÀb[Y`i a `Y]bY
; YhfÀb_YXcgY`/ Ua d^Y``d/



9g`[]Vh] jY`Y`A Ò[`]W_X]hYbž`i a `ZYXYfbXYž`fYhfc!]bgd]f]YfhY
@cW_Yb`ni `Yfn]Y`Ybž`i bX`G]Y`_ÒbbYb`g]W_XUfUi Zj Yf`UggYbž`XUgg
H]_Hc_Yf`g]Y`U`Y`Ui gdfcV]YfYb``9[U`ž`cV`g]Y`YW_XhY`Ghm]b[!Hcc`g`

k JY' ? fÄi gY`VÄbXYf'j Yfk YbXYb`cXYf'a Y`f'8 Mfk U`cž` \]hnYZfY]Y
@Y[[]b[g!@cW_YbŁ'j Yfk YbXYbžH]_Hc_!6Ybi hnYf'gWXY]bYb`Y]b
YbX`cgYg'5b[YVch'Ub`HYW.b]_Yb`ja`Yfa Y`ni` \UVYbž'i bX`XYf
bYi YghY`<UUf!<UW`VY]b\U`hYh`Yhk UgžXUg`G]Y`k U`fgWXY]b`]W
\UVYb`Yhnh']b`XY]bYa` ? Ø`gWfUb`"

8Yf`bYi YghY`H]_Hc_!<UUfhfYbXž`XYf`]b`XYf'5dd`j YfVfY]hYh`k]fXž`]gh
` WUbW`f`g`fUi W`VY`Ubbh`U`g; YhfÄb`_YXcgYb`cW_YbŁž'i bX`Už`Yg
[Y`h`XUfi a ž`Äf`<UUf'a]h`Y]bYf'; YhfÄb`_YXcgY`ni` _fÄi gY`b`" `a
; Y[YbgUhn`ni` `XYf`_`Ugg]gWXYb`A Yh`cXYž`VY]`XYf`GhfÄb[Y`i a`Y]bY
; YhfÄb`_YXcgY`[Yk]W_Y`h`k YfXYbž'i a`VY`Y`Zga Ä»][Y`<Y]»k]W_Yf
\Yfni ghY`Yb` `ni` gY`Yb`VY]`@UXm; U[U`]b`]`fYa`A i g]_j]XYc
HY`Yd`cbY ž`6f]hhUbm`A i fd`m`U`g`HU]`]b`XYf`Y[YbXÄfYb`7`i Y`Ygg!
I a ghm]b[!GnYbY`i bX`5g`Ym`C`gYb`]b`XYb`GY]hYb`]cb`A Uf]Y
7`U]fY` `X]Y`bYi Y`HYW.b]_`]gh`Yhk Ug`Ui Zk YbX][Yf`"

H]_Hc_!GW`Öb`Y]hgd`fcZ]gž`XUfi b`hYf`æbUh`Ub`A cb`fcYž`\UVYb
[YnY][hž`k]Y`a Ub`; YhfÄb`_YXcgYb`cW_Yb`di b`hYh`8Yf`Dfc`nYgg
VY]b\U`hYhž`X]W_Y`h`fcW_YbY`<UUfdUfh]Yb`ni` `bY`a Yb`i bX`Y]bY
bUW`XYf`UbXYfYb`cVYb`]b`Y]bY'; YhfÄb`_YXcgY`ni` `ghYW_Ybž
VUg]YfYbX`Ui Z`VY`]YVhYb`J]XYcg`"9]b][Y`@Yi hY` \UVYb`XYb
[YgUa hYb`8YW_Y`XYf`8cgY`Yb`hZYfb`hž`VY]`cf`g]Y`]`fY`<UUfY
Y]bZØ`fYbž`k Ä`fYbX`UbXYfY`]`fY`GhfÄ`bYb`]b`X]Y`_`Y]bYž
j cf`UbXYbY`^ Zžbi b[`gW`Äb[Y`b`"8Ubb`k]fVY`b`g]Y`X]Y`8cgY`]b
]`fYb`<ÄbXYb`Yfi a ž`k cVY]`X]Y`<UUfY`bcW`Y]b[YgYhnh`g]bXž'i bX
j Yfk YbXYb`<]hnY`j cb`Y]bYa`<UUfhfcW`bYf`ZØf`" \$`V]g`* \$
GY_i bXYbž'i a`X]Y`f]gi f`ni`Z]l]YfYb`"

6Ybi hnYf'gWXY]bYb`[Ya`]gW`hY`9f[YVb]ggY`ni` \UVYb.`9]b][Y
gW`UZZYb`Ygž`Yfbgh`UZh`ZYXYfbXYž`gU`cbk ØfX][Y`@cW_Yb`ni
_fY]YfYbž`k Ä`fYbX`UbXYfY`a]hj Yf`YXXYfhYb`GhfÄ`bYb`YbXYbž`X]Y
g]W`]b`XYf`8cgY`j YfZUb[Yb`"8Yf`H]_Hc_!6Ybi hnYf`4 K][gVm] Ub]hm
VYnY]W.bYhY`X]Y`A Yh`cXY`U`g`NY]hj YfgW`k YbXi b[ž`d`fcV]YfhY`g]Y
Ub`Y]bYf`DYfØW_Y`Ui gi bX`Y]Y`h`g]Y`ZØf`ni` `nY]hUi Zk ÄbX][`ZØf`X]Y
Xi fW`gW.b]hh]W`Y`DYfgcb`"G]Y`ghY`hYb`YXcW`ZYghž`XUgg`X]Y
: Ä`][_Y]h`XYf`5`i a]b]i a XcgYž`K Äfa Y`YZZY`hj`ni` `Y]hYbž`VY]
a UbWXYb`ni`ZYXYfbXYb`@cW_Yb`ZØ`fYb`_Ubb`"

K Å\fybX'X]Y'9fZU\fi b[Yb'a]h'X]YgYa '7i f'j b[!<UW\j Uf]]YfYb
_ÖbbYbž]gh'X]Yg'Y]b'GWÅÖb\Y]hghfYbXž'XYb'G]Y''Ui h'Y]bYa
9l dYfhYb'j]Y''Y]WÅh'ØVYfgdf]b[Yb'gc''hYb'' ÅW'k ØfXY'b]WÅh
Ya dZY\Ybž'X]Y'<UUFY'j b'Y]bY'5'i a]b]i a XcgY'ni 'ghYW_Yb'i bX'ni
Yf\]hYb ž'gU[h'Dfca]!<U]fghm]gh'7'Uf]g'F i VYbghY]b'' 9g'gWÅY]bž
U'g'_ÖbbhY'\]Yf'j]Y''gWÅ]YZ[Y\Yb''

Ni a '6Y]gd]Y''_ÖbbhYb'g]WÅ'ÅfY'<UUFY'j b'XYf'8cgY'j Yf\YXXYfb
i bX'j Yf\YXXYfb'fUi hgWÅ'Łž'i bX'X]Y'<]hY'XYg'HfcW_bYfg'i bX'XYg
5'i a]b]i a g'_ÖbbhYb'ÅfY':]b[Yf'cXYf'<ÅbXY'j YfVfYbbYb
fXcddY'h'Ui hgWÅ'Łž'VYa Yf_h'F i VYbghY]b''GY'Vgh'k Ybb'G]Y'Yg
gWÅUZZYbž'X]Y'HYWÅb]_c\ bY'j Yf'Yhni b['Xi fWÅni n]Y\Ybž'k YfXYb
G]Y'k U\fgWÅY]b'jWÅ'a]h]b_cbg]ghYb hYb'@W_Yb'YbXYbž'k Ybb
ØVYf\Ui dhž'ZØ[h'g]Y'\]bni ''

F i VYbghY]b'\Uh'X]Y'GcXU!8cgYb!Fc''Yf!HYWÅb]_¼'U'7'i Y'Yggž
@UXm'; U[Ug'A i g]_j]XYc'i bX'C'gYbg'FYhfc!: chcg\cch]b[
a]hg][b]Yfhž'UVYf'g]Y'Ya dZ]Y\h'Ui WÅž'X]Y'j]Y'Yb'j YfZØ[VUFYb
Ghm]b[!Hcc'g'ni 'j Yfk YbXYbž'i a 'Y]bYb'Y]bZUWÅYb'FYhfc!Gh]'Ui Z
hfUX]h]cbY''YfY'K Y]gY'ni 'YffY]WÅYb'' ÅW''YVY'Y]bY'D]b!7i f'!
HYWÅb]_ZØf'ZYXYfbXY'@W_Yb ž'gU[h'g]Y'i bX'a Yf_h'Ubž'XUgg'G]Y
Y]bYb': Öbž'Y]bY'F i bXVØfghY'i bX'9bhYbgWÅbUVY'_Ua a Yfb
VYbØh][Ybž'i a 'X]YgY'A Yh\cXY'ni '<Ui gY'Ui gni dfcV]YfYb''

K Ybb'G]Y'k]f_]WÅ'Ui Z'XYb'FYhfc!@W_Yb!@c_'XYf'U'hYb'GWÅi 'Y
ghY\Ybž'_ÖbbYb'G]Y'U'g'k Y]hYfY'5'hYfbUh]j Y'ja a Yf'VY]'VYk Å\fhYb
\Y]»Yb'@W_Ybk]W_Yfb'V'Y]VYb'' ÅW'V]b'Y]b'[fc»Yf': Ub'j cb'<ch
Fc''Yfg''G]Y'g]bX'bUffYbg]WÅYf'i bX'Yfn]Y'Yb'[fc»Ufh][Y
9f[YVb]ggY ž'gU[h'F i VYbghY]b''I a 'XUg'J c'i a Yb'ni 'j YfghÅf_Ybž
VY[]bbYb'G]Y'a]h'Y]WÅh'ZYi WÅhYa ' <UUF'i bX'hfU[Yb'G]Y'Y]b
j c'i a]bÖgYg'GdfUm'Ui ZX]Y'K i fnY'b'Ui Zž'Ya dZ]Y\h'g]Y''6ØfghYb
G]Y'XUbb'XUg'GdfUm'V]g'ni 'XYb'9bXYb'Xi fWÅž'VYj c'f'G]Y'XUg'<UUF
i a 'X]Y'@W_Ybk]W_Yf'k]W_Y'b'i bX'hfcW_Yb'ZØ\ bYb''
K i bXYfgWÅÖbYž'['Ua ci fÖgY'@W_Yb'k YfXYb'ÅbYb'[Y\ÖfYb'
I bX'G]Y'_ÖbbYb'ÅfY'ØVf]['[YV'YVYbYb'; YhfÅb_YXcgYb'X]fY_h]b
XYb'FYWmW]b[!A Ø''Y]a Yf'k YfZYb''

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!Z]hbYgg"bYh