

K Ufi a ' ? YhUa]b 'U`g`5bh]XYdfYgg]j i a
j Yfk YbXYh`k]fX

K Å\fybX`G]Y`?YhUa]bž`Y]bY`dgmWXYXY`]gWXY`7`i Vxfc[Yž`X]Y
Z0f`]\fy`X]ggcn]Uh]j Y`K]f_i b[`Ui Z?cbgi a YbhYb`VY_Ubbh`]ghž
j]Y``Y]Wxh`b]Wxh`a]h`Y[]h]a Yf`; Ygi bX\Y]hgZ0fgcf[Y`]b
J YfV]bXi b[`Vf]b[Ybž`Y[Yb`U\fy`Ub[Y`k]ggYbgWxUZh`]WxY
: cfgWxi b[Yb`bU\Yž`XUgg`?YhUa]b`Y]bY`k]f_gUa Y
6Y\UbX`i b[`j cb`8YdfYgg]cbYb`i bX`UbXYfYb`dgmWx]gWxYb
9f_fUb_i b[Yb`gY]b`_0bbhY`"HUhgÅWx`]Wx`Uhx]Y`: ccX`UbX
8fi [`5Xa]b]ghfUh]cb`fl 85Ł&\$%- `Y]bY`?YhUa]bVY\UbX`i b[
Z0f`A YbgWxYb`a]h`VY\UbX`i b[gfYg]ghYbhYf`8YdfYgg]cb
fHF 8Łni [Y`UggYb` `a]h`UbXYfYb`K cfhYbž`8YdfYgg]cbYbž`X]Y
g]Wx`bUWx`XYf`5bk YbXi b[`j cb`GhUbXUfX]bhYfj Ybh]cbYbž
Y]bgWx`]Y»`]Wx`5bh]XYdfYgg]j U`i bX`6YfUhi b[ž`b]Wxh
[YVYggYfh`UVYb`"CVk c\`Yg`g]WxYf`]Wx`bcWx`b]Wxh
A U]bghfYUa`]ghž`Uhx]Y`J Yfk YbXi b[`j cb`?YhUa]b`[Y[Yb
8YdfYgg]cbYb`]b`YhnhYf`NY]h`a a Yf`a Y\f`5i ZgY\Yb`YffY[h"
9]bY`/ Ua d^Y``]d/



K Å\fybX`G]Y`?YhUa]bž`Y]bY`dgmWXYXY`]gWXY`7`i Vxfc[Yž`X]Y`Z0f

]\fY`X]ggcn]Uh]j Y`K]f_i b[`Ui Z?cbgi a YbhYb`VY_Ubbh]ghž
j]Y`Y]W\h`b]W\h`a]h`Y[]h]a Yf`; Ygi bX\Y]hgZøfgcf[Y`]b`J YfV]bXi b[
Vf]b[Ybž`Y[Yb`U\fY`Ub[Y`k]ggYbgW\UZh]W\Y` : cfgW\i b[Yb`bU\Yž
XUgg`?YhUa]b`Y]bY`k]f_gUa Y`6Y\UbX`i b[`j cb`8YdfYgg]cbYb`i bX
UbXYfYb`dgmW\]gW\Yb`9f_fUb_i b[Yb`gY]b`_ÖbbhY`"HUhgÅW\`]W\`U`h
X]Y` : ccX`UbX`8fi [`5Xa]b]ghfUh]cb`fi 85Ł&\$%- `Y]bY
?YhUa]bVY\UbX`i b[`Zøf`A YbgW\Yb`a]h`VY\UbX`i b[gfYg]ghYbhYf
8YdfYgg]cb`fHF 8Ł`ni [Y`UggYb` `a]h`UbXYfYb`K cfhYbž
8YdfYgg]cbYbž`X]Y`g]W\`bUW\`XYf`5bk YbXi b[`j cb
GHUbXUfX]bhYfj Ybh]cbYbž`Y]bgW\`]Y»`]W\`5bh]XYdfYgg]j U`i bX
6YfUhi b[ž`b]W\h`[YVYggYfh`U`VYb`"

C Vk c\`Yg`g]W\Yf`]W\`bcW\`b]W\h`A U]bghfYUa `]ghž`U`h`X]Y
J Yfk YbXi b[`j cb`?YhUa]b`[Y[Yb`8YdfYgg]cbYb`i]b`Y`hnhYf`NY]h
]a a Yf`a Y\`f`5i ZgY\Yb`YffY[h`9]bY`ja `đ`]&\$&&j YfÖZZYbh]W\hY
BYhZ]I !8c_i a YbhUh]cbž`<ck `hc`7\Ub[Y`Mci f`A]bXž`i bhYfgi W\h
XYb`?cbgi a `i a ghf]hhYbYf`8fc[Ybž`Y]bgW\`]Y»`]W\`?YhUa]bž`i bX
]\fY`d cg]h]j Y`K]f_i b[`Ui Z`A YbgW\Yb`a]h`dgmW\]gW\Yb
9f_fUb_i b[Yb`"A Ö[`]W\Yfk Y]gY`U`VYb`G]Y`Ui W\`j cb`Y]b][Yb
Dfca]bYbhYb`[Y`YgYbž`XUfi bhYf`G\Ufcb`C gVci fbY`i bX`@Ua Uf
CXca ž`X]Y`?YhUa]b`[Y[Yb`8YdfYgg]cbYb`Vnk `"Gi W\h`j Yfk YbXYb`"
9g`a i gg`YXcW\`bcW\`a Y\`f`[YZcfW\h`k YfXYbž`i bX`k]Y`VY]`U`Yb
A YX]_Ua YbhYb`_Ubb`YXYf`UbXYfg`Ui Z?YhUa]bVY\UbX`i b[Yb`VY]
dgmW\]gW\Yb`9f_fUb_i b[Yb`fYU[]YfYb`"

K]Y`Y]bY`\cW\Zi b_h]cbU`Y`8YdfYgg]cb`Ui gg]Y\`h`i bX`k]Y`a Ub`<]`ZY
VY_ca a h

?YhUa]b`k]fX`ni bY\`a YbX`5i Za Yf_gUa _Y]h[YgW\Yb`hž`XU`X]Y
7CJ`8!%- !DUbXYa]Y`Ui h`XYf`K Y`h[Ygi bX\Y]hgcf[Ub]gUh]cb`Y]bYb
5bgh]Y[`j cb`8YdfYgg]cbYb`i bX`5b[ghni ghÅbXYb`i a `&) `DfcnYbh
j Yfi fgUW\h`U`h`" <Yi hY`VYghY\`h`a Y\`f`XYbb`Y`6YXUfZ`Ub`Y]bYa
gW\bY`k]f_YbXYb`5bh]XYdfYgg]j i a `Zøf`A YbgW\Yb`a]h
Gi]n]X[YXUb_Yb` ž`gU[h`8f`"F UW\Y`">`8U`h`cfdž`DgmW\]UhYf]b`VY]
@]ZYGHUbW\`<YU`h`"

9fZ\`fYb`G]Y`ja `J cfUi g`a Y\`f`XUfØVYfž`k Ug`?YhUa]b`]ghž`k]Y`Yg
Zøf`X]Y`dgmW\]gW\Y` ; Ygi bX\Y]h`j Yfk YbXYh`k]fX`i bX`k Yf`Ui h

9l dYfhYb`XUj cb`dfcZ[h]YfYb`_ÖbbhY"

.

""K Ug`]gh`? YhUa]b3"

?YhUa]b`]gh`Y]b`X]ggcn]Uh]j Yg`5bÀgh\Yh]_i a`fK""\`"Yg`j YfnYffh`X]Y
G]bbYgk U\fbY\`a i b[ŁŻ`XUg`i fgdfØb[`]W\`U`g`]b`n]YfVUfYgž`_i fn
k]f`_YbXYg`6Yfi \][i b[g!`i bX`GW\`a Yfna]hhY`ZØf`A YbgW\Yb`i bX
H]YfY`Ybhk]W`_Y`h`k i fXY""9g`k i fXY`]b`XYb`%- +\$Yf`đ\`fYb`j cb`XYf
: 85`ZØf`X]Y`a YX]n]b]gW\Y`J Yfk YbXi b[`ni [Y`UggYbž`UVYf`Y]b][Y
VY[Ubbybž`Yg`]b`XYf`: fY]nY]h`ni`j Yfk YbXYbž`i a`gY]bY
\U`i n]bc[YbYb`K]f`_i b[Yb`Ui gni bi hnyb"" Ø`YhUa]bYQj YfnYffh
X]Y`K U\fbY\`a i b[`j cb`6`X`i bX`Hcb`i bX`[]Vh`XYa`6Ybi hnyf`XUg
; YZØ\`ž`b]W\h`j YfVi bXYb`ni`gY]b`i bX`_Y]bY`?cbhfc``Y`ni`\UVYb`ž
gc`X]Y`I G`8fi [`9bZcfW\`a Ybh`5Xa]b]ghfUh]cb`fB95Ł"

8fc[Yž`A YX]n]b`cXYf`Yhk Ug`XUnk]gW\Yb3`<]Yf`]ghž`k Ug`G]Y`k]f`_]W\
ØVYf`K YYX`k]ggYb`gc``hYb

đ`XYb`%- , \$Yf`đ\`fYb`ZUbX`?YhUa]b`gY]bYb`K Y[`]b`X]Y`DUfhmgnybY
i bX`k i fXY`]`Y[U`]b`: cfa`j cb`k Y]»Ya`Di`j Yfž`D]`Yb`cXYf`]b`Y]bYf
: `Øgg][_Y]h`Ui Z[Y`Ògh`j Yf`_Ui Zh``8]Y`I G5`a UW\hYb`?YhUa]b`%- - -
ni`Y]bYf`ghUUh`]W\`_cbhfc``YfhYb`Gi VghUbnž`i a`XYb`A]ggVfUi W\
XYf`8fc[Y`ni`VY`_Äa dZYb""K Ä\`fYbX`X]Y`J YfZØ[VUf`_Y]h`j cb
?YhUa]b`Ui Z`XYa`GW\`k Ufna Uf`_h`i bX`XYf`: fY]nY]h`cbgi a`XYf
8fc[Y`j cb`&\$*\$`V]g`&\$%-`ni [Ybca`a Yb`\UVYbž`j Yfk YbXYb`Ui h
Y]bYf`]a`5a Yf]WUb`đ`i fbU`cZ`Di V`]Wj YfÒZZYbh`]W\hYb`Ghi X]Y
\Yi hni hU[Y`k Yb][Yf`U`g`Y]b`Dfcnybh`XYf`A YbgW\Yb`]b`XYb`I G5
?YhUa]b`Ui g`b]W\h`a YX]n]b]gW\Yb`; fØbXYb`; Ygi bX\Y]h`]a`đ\`f
&\$&%"

.

""K Ufi a`k]fX`? YhUa]b`ni f`6Y\UbX`i b[`j cb
8YdfYgg]cbYb`Y]b[YgYhnh3"

Øb[ghY': cfgWxi b[gYf[YVb]ggYž'Y]bgWV`Y»`]WV`Y]bYf
gmghYa Uh]gWYb', VYfdfØZi b['j cb', ' '6Yf]WVhYb`]a`'ſ\f'&\$&%ž
`]YZYfb`<]bk Y]gY`XUfUi Zž`XUgg`?YhUa]b`Ubh]XYdfYgg]j Y`i bX
Ubh]gi]n]XU`Y`K]f_i b[Yb`\"Uh\"8UfØVYf`\"bUi g`_Ubb`?YhUa]b`]a
JYf[`Y]WV`ni`\"Yf_Øa`a`\"WVYb`5bh]XYdfYgg]j U`i bX`6YfUi b[`Y]bY
gWVbY`\"YfY`@]bXYfi b['j cb`8YdfYgg]cbggma dhca Ybž`Y]bgWV`Y»`]WV
GY`Vgha`cfX[YXUb`Ybž`V]YhYbž`gc`Y]bY`Ghi X]Y`Ui g`XYa`'ſ\f'&\$%-ž
X]Y`]a`'ſi fbU`cZ`DgmWV]Uhfm`UbX`7`]b]WU`BYi fcgW]YbWVg
j YfØZYbh]WVh`k`i fXY`"

K`Ä`fYbX`a`Y`f': cfgWxi b[`YfZcfXYf`]WV`]ghž`i`a`'[YbUi`ni
VYgh]a`a`Ybž`k`Ufi`a`'?YhUa]b`ni`f`6Y`UbX`i`b['j cb`8YdfYgg]cbYb
k]f_hž`_ca`a`Yb`9l`dYfhYb`XYf`5bhk`cfh`b`Ä`Yf`\"9g`k`]fX
Ub[Ybca`a`Ybž`XUgg`?YhUa]b`XUg`; `i`hUa`UhgmghYa`XYg`; Y`]fbg
fY[`i`]Yfhž`XUg`Ui`g`; `i`hUa`Uhk`Y[Yb`i`bX`!fYnYdhcfYb`]a`nYbhfU`Yb
BYfj YbgmghYa`VYghY`hž`gU[h`XYf`DgmWV]UhYf`<Ufc`X`<cb[ž`A`8ž
a`YX]n]b]gWVYf`8]fY_hcf`j`cb`BYk`K`UhYfg`FYWč`j`Yfm`"

; `i`hUa`Uh`]gh`XYf`Ua`\"Äi`Z[ghYb`]cf_ca`a`YbXY
BYi fchfUbga]hYf`]a`; Y`]fbž`XYf`ZØf`X]Y`J`Yfa]h`i`b['j`Y`Yf`gY]bYf
: `i`b_h]cbYb`]YfUbhk`cfh`]WV`]gh`\"9]bY', VYfU_hlj]hÄ`h`XYg
; `i`hUa`UhgmghYa`g`_Ubb`ni`Ni`ghÄ`bXYb`k`]Y`5b[gmi`ghÄ`bXYbž
8YdfYgg]cbYb`i`bX`gc[Uf`Gi`WVh`ZØ`fYb`ž`Yf`_Ä`fh`Yf`\"?YhUa]b
k]f_hž`]bXYa`Yg`XUg`BA`85`V`cW_]Yfh`Ø!a`Yh`m!8!UgdUfhUhYQ
!fYnYdhcfž`Y]bYf`XYf`<Ui`dhfYnYdhcfYb`]cb`; `i`hUa`Uh`\"8]YgY
K]f_i b[`ZØ`fh`ni`Y]bYf`5VbU`a`Y`XYf`; `i`hUa`UhU_hlj]hÄ`h`i`bX
Yfa`Ø[`]WVh`Yg`?YhUa]bž`gY]bY`h`YfUdYi h]gWVYb`K]f_i b[Yb`ni
YbhZU`hYb`"

8UfØVYf`\"bUi`g`nY][h`Y]bY`Ghi X]Y`Ui`g`XYa`'ſ\f'&\$%, ž`XUgg
?YhUa]b`X]Y`BYi fcd`Ugh]n]hÄ`h`Yf`Ø`Yb`_Ubbž`X]Y': Ä`][`_Y]h`XYg
; Y`]fbgž`g]WV`U`g`FYU_h]cb`Ui`Z`9fZU`fi`b[Yb`ni`j`YfÄ`bXYfb`i`bX
Ubni`dUggYb`\"8]Yg`_Ubb`XYb`DUh]YbhYb`\"Y`ZYbž`_UfYf`ni`XYb`Ybž
g]WV`VYggYf`ni`_cbnYbhf]YfYb`i`bX`]a`@Ui`ZY`XYf`NY]h`VYggYf`a`]h
9a`ch]cbYb`i`a`ni`[Y`Yb`"

GUfU`6UfY]`Yg`XUfØVYfž`k`]Y`XYf`6Y[]bb`XYf`dgmWV]Uhf]gWVYb
A`YX]_Uh]cb`]f`\"U`Zž]WV`gY`Vgh`k`]YXYf`ni`g`Y`Yb`"

?YhUa]b`\'Uh'g]W\`VY]'XYf' bYfghØhni b['j cb`A YbgW\Yb`a]h
gW\k YfYb`8YdfYgg]cbYb`U`g`k]f_gUa`Yfk]YgYbž`j cf`U`Ya`k Ybb
UbXYfY`6Y\UbX`i b[Yb`i bX`#cXYf`A YX]_Ua`YbhY`VY]'`bYb`b]W\h
[Yk]f_h`\UVYb`ž`ZØ[h`XYf`DgmW\]UhYf`8Yj]b`8i bUhcj`ž`A 8ž
a`YX]n]b]gW\Yf`8]fY`_hcf`XYf`6i fb]b[`HfYY`F UbW\ž`Y]bYa
Gi W\hVY\UbX`i b[gnYbhf`i a`ž`\]bni`"'8]Y`:`Ä\][`_Y]h`j cb`?YhUa]bž
A YbgW\Yb`a]h`HF 8]`ni`'\Y`ZYbž`]gh`VYa`Yf`_Ybgk`Yfhž`XU`' '\$`DfcnYbh
XYf`DUh]YbhYb`' b]W\h`Ui`Z`hfUX]h]cbY`Y`5bh]XYdfYgg]j`U!H\YfUd]Yb
UbgdYfW\Yb`ž`Yf`_Äfh`8U`h`cfd`i bhYf`6Yfi`Z`b[`Ui`ZY]bY`[fc»Y
5bh]XYdfYgg]j`U!Ghi`X]Yž`X]Y`&\$\$*`UV[YgW\`cggYb`k`i fXY`''

8]Y`gW\YbY`Y`@]bXYfi`b[ž`X]Y`?YhUa]b`V]YhYb`_Ubbž`]gh`Ui`h
9i`dYfhYb`j cb`[fØ»hYf`6YXYi`hi b[`ZØf`A YbgW\Yb`a]h
GY`Vgha`cfX[YXUb`_Yb`'' J]Y`Y`UbXYfY`5bh]XYdfYgg]j`U`VfUi`W\Yb
`Ub[Yž`i a`ni`k]f`_Ybž`UVYf`X]Y`DUh]YbhYb`_ØbbYb`X]Y`K]f`_i b['j cb
?YhUa]b`gY`f`gW\YbY`Y`gY`Yb`ž`gU[h`8i bUhcj`''DUh]YbhYb`_ØbbYb
bUW\`XYf`9]bbU`a`Y`j cb`?YhUa]b`' 9i`d`cf]Y`i bX`9bhgdUbbi`b[
Yf`YVYb`ž`ZØ[h`5a`UbXU`#n_cZZ`A 8!DgmW\]UhYf]b`i bX`79C`j cb
7i`fUhYX`A YbhU`<YU`h`ž`\]bni`''

''`K]Y`k]fX`?YhUa]b`ni`f`6Y\UbX`i b['j cb
8YdfYgg]cbYb`Y]b[YgYhnh3`''

GW\YbY`Y`k]ggYbgW\UZh`]W\Y`@Y`_h]cb.`?YhUa]b`VYghY`h`Ui`g`nk`Y]
JYfV]bXi`b[gdUUfYbž`F!`i bX`G!`?YhUa]b`''8]YgY`A]gW\i b[`]gh`U`g`F`ž
G!`?YhUa]b`cXYf`fUW\`a]gW\Yg`?YhUa]b`VY`_Ubbh`i bX`k`i fXY
i`fgdfØb[`]W\]b`XYb`%-`+\$Yf`#U\`fYb`j cb`XYf`:`85`U`g`5bÄgh\Yh]_i`a
ni`[Y`UggYb`''8]YgY`5fh]j cb`?YhUa]b`k]fX`ZØf`X]Y`]bhfUj`Yb`ØgY`f`H`Ł
?YhUa]b!`#Z`g]cbgh\YfUd]Y`j Yfk`YbXYh`i bX`]b`XYb`6`i h`fY]g`Ui`Z
]b`ŋn]Yfh`''K`Ä`fYbX`X]Y`]bhfUj`Yb`ØgY`?YhUa]bh\YfUd]Y`VY]
Gh]a`a`i b[gghØfi`b[Yb`bcW\`b]W\h`j cb`XYf`:`85`ni`[Y`UggYb`k`i fXYž
_ØbbYb`Y`fnhY`g]Y`DUh]YbhYb`c`ZZ`UVY`j`YfgW\`fY]VYbž`VYf]W\hYh`X]Y
BYk`Mcf`_`H]a`Yg`''C`ZZ`@UVY`!J`YfgW\`fY]Vi`b[`Y]bYg`A`YX]_Ua`Ybhg
VYXYi`hYhž`XUgg`Y`fnhY`X]Y`J`Yfk`YbXi`b[`Y]bYg`j cb`XYf`:`85
ni`[Y`UggYbYb`A`YX]_Ua`Ybhg`ZØf`UbXYfY`Nk`YW`Y`U`g`X]Yž`ZØf`X]Y
XUg`A`YX]_Ua`Ybh`Ui`gXfØW`_]W\]j cb`XYf`:`85`ni`[Y`UggYb`k`i fXYž

j YfgWxfY]VYb`_ÖbbYb"

G! ?YhUa]bž`Ui Wx`VY_Ubbh`U`g`9g_YhUa]bž`]gh`ghÄf_Yf`U`g
fUW`a]gW`Yg`?YhUa]b`"5i Z[fi bX`XYf`\Ö\YfYb`K]f_gUa _Y]h`j cb
9g_YhUa]b`g]bX`ŸfnhY`]b`XYf`@U[Yž`VY`]XYf`6Y\UbX`i b[`j cb
8YdfYgg]cbYb`i bX`UbXYfYb`dgmWx]gW`Yb`9f_fUb`_i b[Yb`_`Y]bYfY
8cgYb`XUj cb`ni `j Yfk YbXYbž`k cXi fWx`X]Y`BYVYbk]f`_i b[Yb
VY[fYbnh`k YfXYb`"8UfØVYf`\]bUi g`k i fXY`gc[Uf`Y]bY` : cfa `j cb
9g_YhUa]b`j cb`XYf` : 85`ZØf`DUh]YbhYb`a]h`HF 8`ni [Y`UggYb`"

≈a` `Ű\f`&\$%-` [YbY\`a][hY`X]Y` : 85`Y]b`BUgYbgdfUm`bUa Ybg
GdfUj Uhcž`XUg`j cb`ŰbggYb`D\Ufa UW`i h]WU`g`\Yf[YghY`h`k]fX`
GdfUj Uhc`]gh`Y]bY`5fh`9g_YhUa]bž`XUg`]b`JYfV]bXi b[`a]h`Y]bYa
cfU`Yb`5bh]XYdfYgg]j i a`VY`]DUh]YbhYb`a]h`HF 8`j Yfk YbXYh
k YfXYb`gc`""GdfUj Uhc`_Ubb`Y]b` ; `i hUa]b`! b[`Y]Wx[Yk]Wxh
]bbYf\U`V`j cb`&(`Ghi bXYb`j YfÄbXYfbž` k Ug`ni `Y]bYf`gW`bY`Yb
Ubh]XYdfYgg]j Yb`K]f`_i b[`ZØ\fh ž`gU[h`<cb[``9]bY`]a` `æi fbU`cZ
5ZZW`h]j Y`8]gc fXYfg`j YfÖZZYbh]Wx`hY`Ghi X]Y`Ui g`XYa` `Ű\f`&\$&\$
nY][h`Ui Wxž`XUgg`]bhfUj YbÖg`j YfUVfY]Wx`hYg`fUW`a]gW`Yg`?YhUa]b
nk Uf`k]f_gUa Yf`VY`]XYf`6Y\UbX`i b[`j cb`8YdfYgg]cbYb`]ghž
9g_YhUa]b`YXcWx`k Yb][Yf`k U\fgWxY]b`]Wx`<U`i n]bUh]cbYb
j Yfi fgUW`h`"

.

`K Yf`_ca`a h`ZØf`Y]bY`?YhUa]bVY\UbX`i b[
[Y[Yb`8YdfYgg]cb`_]bZfU[Y3`"

9]bY`gW`bY`k]f_YbXY`6Y\UbX`i b[`j cb`8YdfYgg]cbYb`a U[`ZØf
X]Y`Yb][Ybž`X]Y`Ub`X]YgYf` ; Y]ghYg_fUb`\Y]h`Y]XYbž`k]Y`Y]b`HfUi a
_]b[Ybž`UVYf`b]Wx`h`YXYf`YfZØ`h`X]Y`?f]hYf]Ybž`i a` `j cb`Y]bYa
 ; Ygi bX\Y]hgX]YbghY]ghYf`Y]bY`?YhUa]bh`YfUd]Y`j YfgWx`f]VYb`ni
VY_ca`a Yb`"@Ui h`8i bUhcj`]gh`Yg`]b`XYb`a Y]ghYb` : Ä`Yb`Y]bY
6Y\UbX`i b[`U`g`YhnhYf`5i gk Y[ž`k Ybb`U`Yg`UbXYfY`j YfgU[h`\Uh`"

?YhUa]b`gc`hY`ZØf` `Ya UbXYb`a]h`gW`k YfYf`8YdfYgg]cbž`XYf`Ui Z
UbXYfY`6Y\UbX`i b[gcdh]cbYb`b]Wx`h`Ub[YgdfcWxYb`\Uh`ž
j Yfk YbXYh`k YfXYbž`gU[h`8i bUhcj`" ≈Wx`Ya dZY`\Y`bi f`DUh]YbhYb

OnfmUQ?YhUa]b!6Y\UbX`i b[ž`k Ybb`UbXYfY`8]b[Y`b]W\h
Zi b_h]cb]Yfh\UVYb ž`Yf_`Äfh`Yf"" 5i »YfXYa`]gh`Yg`k]W\h][ž`g]W\
XUfUb`ni`Yf]bbYfbž`XUgg?YhUa]b`Zi b_h]cb]YfYb`gc``hY`O gYXQ]b
JYfV]bXi b[`a]h`UbXYfYb`6Y\UbX`i b[Ybž`k]Y`n"6"Y]bYf`H\YfUd]Y"
9g`gc``hY`b]W\h`U`Y]bY`j Yfk YbXYh`k YfXYb" `

Gc`YbhgW\`ØggY`b`G]Y`ÄfY`?fUb_Ybj Yfg]W\Yfi b[ž`i`a`Y]bY
YfgW\k]b[`]W\Y`dgmW\]gW\Y`; Ygi bX\Y]hgj Yfgcf[i b[`ni`Z]bXYb

?YhUa]b`k]fX`b]W\h`Ya`dZc`\Yb`ZØf`X]Y`Yb][Ybž`X]Y`gW\k Ub[Yf
g]bXž`gh]`Ybž`]f[YbXk Y`W\Y`i b`_cbhfc``]YfhYb`<YfnYf_fUb_i b[Yb
\UVYbž`Y]bY`Jcf[YgW\]W\hY`j cb`DgmW\cgYb`\UVYb`cXYf
Ub\U`hYbXY`8fc[Yba`]ggVfUi W\gdVcV`Ya`Y`\UVYbž`ZØ[h`Än_cZZ
\]bni`"

.

`K Ug`g]bX`X]Y`dchYbn]Y``Yb`F]g]_Yb`XYf
JYfk YbXi b[`j cb`?YhUa]b`VY]
8YdfYgg]cbYb3`

K]Y`VY]`U`Yb`A YX]_Ua`YbhYb`[]Vh`Yg`Ui W\`VY]`?YhUa]b
dchYbn]Y``Y`BYVYbk]f_i b[Yb`ž`gU[h`<cb[""8]YgY`_ØbbYb
, VY`_Y]hž`9fVfYW\Ybž`GW\k]bXY`ž`6Ybca`a`Yb\Y]h`i bX`JYfk]ffh\Y]h
i`a`ZUggYb""8UfØVYf`\]bUi g`_ØbbYb`gY`Vgh`a`]b]a`U`Y`8cgYb`j cb
GdfUj Uhc!B UgYbgdfUm`VY]`GW\]ncd\YfYb]Y!DUh]YbhYb`dgmW\ch]gW\Y
Gma`dhca`Y`\Yfj`cffi`ZYbž`ZØ[h`Yf`\]bni`i bX`ghY``h`ZYghž`XUgg
<U``i n]bUh]cbYb`gY`hYb`g]bXž`UVYf`VYf]W\hYh`k i`fXYb""CVk`c\`
?YhUa]b`XUg`DchYbn]U``\Uhž`UV\Äb[][`ni`a`UW\Ybž`g]bX`k`Y]hYfY
I bhYfgi W\i b[Yb`YfZcfXYf`]W\ž`i`a`XUg`Gi W\hf]g]_c`j cb`?YhUa]b`ni
VYgh]a`a`Ybž`k`Ybb`Yg`]b`dfcZYgg]cbY``Yb`a`YX]n]b]gW\Yb
9]bf]W\hi b[Yb`j YfUVfY]W\h`k]fX`"

9g`]gh`Ui W\`k]W\h][`Ubni`a`Yf_Ybž`XUgg`Y]bY`]a``ž``]&\$&&`]a
œi fbU`cZGhi`X]Yg`cb`5`W\c`c`UbX`8fi`[g`j YfÖZYbh`]W\hY`Ghi`X]Y
\YfUi gZUbXž`XUgg`_]b]gW\Y`Ghi`X]Yb`ni`?YhUa]b`ni`f`6Y\UbX`i b[
j cb`dgmW\]gW\Yb`; Ygi bX\Y]hgghØfi b[Yb`6`ÐC`7!DUh]YbhYb

i bhYfgWÅÄmhYb"8U\Yf'nY]WÅbYh'X]Y`VYghY\YbXY': cfgWÅi b[
a Ò[`]WÅYfk Y]gY`_Y]b`j c`ghÅbX][Yg'6]`X`XYf`K]f_gUa _Y]h`j cb
?YhUa]b`VY]`8YdfYgg]cbYb`ZØf`U`Y'; fi ddYb"

?YhUa]b`j]gh`XYfnY]h`Ui WÅ`Ui g`Z]bUbn]Y`Yf`G]WÅh`b]WÅh`U`[Ya`Y]b
ni [Åb[`]WÅ" K Å\fybX`Y]b][Y`J Yfg]WÅYfi b[g[YgY`gWÅUZHyb`ZØf
X]Y`6Y\UbX`i b[`nU\`Ybž`hi b`j]Y`Y`X]Yg`b]WÅh`ž`gU[h`8U`h\cfd" 8]Y
GY`VghnU\`Yf`_cghYb`j cb`gYWÅg`Q_YhUa]bYQ`bZ] g]cbYb`_ØbbYb
a Y`f`U`g" "\$\$\$`I G!8c`Uf`_cghYbž`Y]b`6YhfU[ž`XYb`g]WÅ`j]Y`Y
DUh]YbhYbž`X]Y`a]h`8YdfYgg]cbYb`_Åa`dZYbž`Y]bZUWÅ`b]WÅh`Y]ghYb
_ØbbYb" : HFž`GdfUj Uhc`U`h`Ui WÅ`Y]bYb`c\Yb`DfY]g`i bX`_cghYh
Yhk U`+&-`I G!8c`Uf`ZØf`bi f`nk Y]`9]b\Y]hYb`BUgYbgdfUm"

8U`h\cfd`i bX`]f`HYUa`UfVY]hYb`YXcWÅ`a]h`_ca`a Yfn]Y`Yb
J Yfg]WÅYfi b[gi bhYfbY\`a Yb`ni gUa`a Ybž]b`XYf`<cZZbi b[ž`Y]bY
8YW`i b[`ZØf`?YhUa]bVY\UbX`i b[Yb`ni `Yf`U`hYb" K]f`_ØbbYb
?YhUa]b`b]WÅh`Y]bZUWÅ`XYbYb`UbV]YhYbž`X]Y`ØVYf`X]Y`Z]bUbn]Y`Yb
A]hY`j YfZØ[Ybž`i a`Yg`Ui g`Y][YbYf`HUgWÅY`ni `VYnU\`Ybž`k Ybb`gc
j]Y`Y`DfcV`Ya Y`\UVYb`ž`gU[h`g]Y"

K Å\fybX`X]Y`J Yfg]WÅYfi b[gi bhYfbY\`a Yb`a Ò[`]WÅYfk Y]gY`b]WÅh
VYfY]h`g]bXž`gc`WÅY`?YhUa]b`_cghYb`ZØf`DUh]YbhYb`ni `ØVYfbY\`a Ybž
V]YhYb`j]Y`j YfgdfYWÅYbXY': cfgWÅi b[g!`i bX`6Y\UbX`i b[gd`ÅbY
Y]bYb`dchYbn]Y`Y`YVYbgfYhYbXYb`K Y[`ni f`6Y`_Åa`dZ] b[`j cb`HF8ž
i bX`YXYf`gc`hY`XUfUb`hY]`bY\`a Yb"

: U_hYb[YdfØZh] cb`7\Yf]ggY`<Uff]g

8YhU]`g

6Ygi WÅYb`G]Y`i bg`Ui Z.`a`Y]b!Z]hbYgg"bYh