

K Ufi a 'H]U'A ck fm']\ f'[fUi Yg'<UUf'U`g
GY[Yb 'Ub g]Y\ h

6Y]`H]U'A ck fm'XfY\ h'g]W\ `U``Yg`XUfi a ž']\ f'<UUf'ni 'Z]Yfbž
VYgcbXYfg'k Ybb`Yg'[fUi 'k]fX"8]Y`GW\Ui gd]Y`Yf]b`YfnÀ\`hY
_Øfn`]W\ `]b`Y]bYa 'Y\ f`]W\ Yb '9ggUm'ZØf' ≠GhmYž'k]Y`g]Y
[Y`Yfbh`\Uhž']\ f'5i ggY\ Yb `]b`YXYf`@YVYbgd\UgY`ni ``]YVYb"
≠`Y]bYf`j cb `Yi fcdÀ]gW\ Yb `GW\ Øb\Y]hgghUbXUfXg
Xca `]b]YfhYb `K Y`h`Ui Zhi k UW\gYbž`c\ bY`g]W\ `]b`XYb `A YX]Yb
j YfhfYhYb `ni `gY\ Ybž`ZcfXYfhY`gY]bYb `Hf]Vi hž`Yf_`ÀfhY`g]Y` 9g
[UV`Y]bZUW\ `_Y]bY`6]`XYf`cXYf`8UfghY`i b[Yb `j cb
Ya UbXYa ž`XYf`k]Y`]W\ `Ui ggU\ ` `gW\ k UfnYg`A ÀXW\ Yb `a]h
`cW`[Ya `<UUf"5``Ygž'k Ug`]W\ `gU\ž'k Uf`V`cbXYgž`[`UhhYg
<UUfž`V`Ui Y`5i [Ybž'k Y]» Y`<Ui h ž`gW\ f]YV`A ck fm"K]Y
Yi fcnYbhf]gW\ Y`GW\ Øb\Y]hgghUbXUfXg`gW\ k UfnYb` fUi Yb
gW\ UX Yb `G]Y`Yb hk]W\ Y`hY`Y]bY`/ Ua d^Y`]d/



6Y]`H]U'A ck fm'XfY\ h'g]W\ `U``Yg`XUfi a ž']\ f'<UUf'ni 'Z]Yfbž
VYgcbXYfg'k Ybb`Yg'[fUi 'k]fX"8]Y`GW\Ui gd]Y`Yf]b`YfnÀ\`hY
_Øfn`]W\ `]b`Y]bYa 'Y\ f`]W\ Yb '9ggUm'ZØf' ≠GhmYž'k]Y`g]Y
[Y`Yfbh`\Uhž']\ f'5i ggY\ Yb `]b`YXYf`@YVYbgd\UgY`ni ``]YVYb"

↳ Y]bYf'j cb'Yi fcdÀ]gWX Yb'GWX Òb\Y]hgghUbXUfXg'Xca]b]YfhYb
K Y'hUi Zni k UWX gYbžc\bY'g]WX]b'XYb'A YX]Yb'j YfhfYhYb'ni 'gY\Ybž
ZcfXYfhY'gY]bYb'Hf]Vi hžYf_ÀfhY'g]Y'' 9g'[UV'Y]bZUWX '_Y]bY'6]XYf
cXYf'8UfghY''i b[Yb'j cb'Ya UbXYa žXYf'k]Y']WX 'Ui ggU\
gWX k UfnYg'A ÀXWX Yb'a]h'cW_][Ya '<UUf''5``Ygžk Ug']WX 'gU\žk Uf
V'cbXYgž['UhþYg'<UUfž'V'Ui Y'5i [Ybžk Y]» Y'<Ui h žgWX f]YV
A ck fm"

K]Y'Yi fcnYbhf]gWX Y'GWX Òb\Y]hgghUbXUfXg'gWX k UfnYb': fUi Yb
gWX UX Yb

G]Y'Ybhk]W_Y'hY'Y]bY'bY[Uh]j Y'6Yn]Y\i b['ni ']\fYb'<UUfYb'i bX
['ÀhhYhY'g]Yži a 'g]WX ']b'XUg'Y]bni ZØ[Ybžk Ug'X]Y'; YgY'gWX UZh
XUa U'g'ZØf'gWX Òb'\Y'hži bX']\f'k i fXY'[YgU[hžXUgg']\f'cW_][Yg
<UUf'VY]JcfgdfYWX Yb' Y]bY'5V'Yb_i b['gY"]': Øf'a]WX '_Ua Yb
X]Y'6chgWX UZhYb'b]WX h'bi f'j cb'[YgY'gWX UZh]WX Yb'GhUbXUfXg'i bX
NY]hgWX f]ZhYbžg]Y'k i fXYb']b'a Y]bYa '6Yfi Z[YÀi » Yfhž'U'g']WX 'bi f
j Yfgi WX hYž'Y]bYb'&V'ni 'VY_ca a Yb'žgWX f]YV'g]Y'fK Y]hYf'YgYb.
%%'gWX k UfnY': fUi Yb'k YfXYb'VY]JcfgH'Y''i b[g[YgdfÀWX Yb'Y\ f']WX
ni 'bUhØf']WX Ya '<UUfž'

↳ ghU[fUa '\U'Z'A ck fm'YXcWX ž']\fY'DYfgdY_h]j Y'Ui ZX]Y'GWX Òb\Y]h
U'g'; UbnYg'ni 'ÀbXYfb'' =WX 'Z]b['Ubža Y\ f'A ÀXWX Yb'k]Y'a]WX 'ni
gY\Yb''8Ug'VY]» hžYg'[UV'X]YgY'YfghUi b']WX Y'; Ya Y]bgWX UZhj cb
'cW_][Yb'A ÀXWX Yb'i bX'bi f'gWX k UfnYb': fUi YbžX]Y']b'YXYa '5'hYf
U'V'X]Y'j YfgWX]YXYbYb'HYI hi fYb'i bX': UfVYb']\fYf'<UUfY'Z]YfhYb'ž
Yf_ÀfhY'X]Y'GWX k YghYf'GWX k YghYf'5'Ui b''

↳ hnh'i a Ufa h'g]Y']\fY'g]WX 'ghÀbX]['j YfÀbXYfbXYb '@cc_g": =WX
ZY]YfY'a Y]bY'9]bn][Ufh][_Y]hž]WX 'ZY]YfYžk Yf']WX ']b'YXYf'D\UgY
a Y]bYg'@VYVbg'V]b'žgWX f]YV'g]Y''I bX'ZØf'A ck fm'[Y\Òfh'XUni ž'X]Y
i bj Yfa Y]X']WX Yb'[fUi Yb'<UUfY'ni 'ZY]YfbžYhk Ugžk cfØVYf'g]Y']b
XYb'gcn]U'Yb'A YX]Yb'gY]h'Ub[Ya 'cZZYb']gh'

=WX '\UhþY'gWX cb'][a a Yf'X]Y'5bg]WX hžXUgg'Yg'Y]b'GY[Yb']ghž'U'h'ni
k YfXYb''9g'[]Vh'hÀ['gc'j]Y'Y'A YbgWX YbžX]Y'Yg'b]WX h'V]g'ni
XYa '5'hYf'gWX UZZYbž]b'XYa ']\fY'<UUfY'[fUi 'k YfXYb'žYf_ÀfhY
A ck fm'' I bX'k Ybb']WX 'a Y]bY'[fUi Yb'<UUfY'gY\Yž]gh'XUg

Y][Ybh]W\`Y]b`GY[Yb\`k Y]\`Yg`VYXYi hYh\`XUgg]W\`A`hYf`k YfXY`i bX
]a a Yf`bcW\`Y]f`V]b" "

8]Y`[UbnY`NY]h\`]b`XYf`5bX]Y`A UW8ck Y```ØVYf`]\`fY`9bhgW\`Y]Xi b[ž
[fUi`ni`k YfXYbž[YgdfcW\`Yb`\Uh

Hfch\`]\`fYg`GY`Vghj YfhfUi Ybg`]b`6Yni [`Ui Z]\`fY`[fUi Yb`<UUfY`
]bgVYgcbXYfY`U`g`Ya UbXžXYf`]b`XYf`2 ZZYb\`W\`_Y]h`ghY\`h` a i gg
A ck fm`a a Yf`bcW\`a]h`Ai » YfYa `8fi W\`i a [Y\`Ybži a `g]W\`Ub
hFUX]h]cbY``Y`GW\`Ob\`Y]hggUbXufXg`Ubni dUggYb" `=b`]\`fYa `5i ZgUh
Ybh\`Ø`hY`g]Yž`XUgg`Ya UbX`VY]`XYf`5fVY]h`]\`f`_Øfn`]W\`[YgU[h
\Uh\hYžg]Y`gc``Y`]\`fY`[fUi Yb`<UUfY`VYXYW\`Ybž`UVYf`g]Y`\\Uh\hY`X]Y
dYfZY`hY`5bhk cfh` B Y]b`=\`W\`k YfXY`a Y]bY`[fUi Yb`<UUfY
VY`U`hYb" `8Ug`]gh`bcfa Už`XUg`dUgg]Yfh ž`gW\`f]YV`g]Y"'

5bghUh\`g]W\` j cb`UbXYfYb`gU[Yb`ni ``UggYbžk Ug`GW\`Ob\`Y]h`]ghž
YbhgW\`Y]XYh`A ck fm`XUg``]YVYf`gY`Vgh`=\`W\`XYZ]b]YfYž`k Ug
GW\`Ob\`Y]h`Z\`f`a]W\`]gh`I`bX`Z\`f`a]W\`]gh`GW\`Ob\`Y]h
GY`Vghj YfhfUi Ybž`GW\`Ob\`Y]h`VYXYi hYh\`g]W\`[i h`ni`Z\`f`a
GW\`Ob\`Y]h`i a ZUggh`U``Y`=\`fY` Y\`Yf`i bX`GW\`Ob\`Y]h`]gh`5`hYfb ž
gW\`f]YV`X]Y`((!\`A`f][Y`"

=f`F Uh`Z\`f`U``Yž`X]Y`a]h`[fUi Yb`<UUfYb`i bX`XYa`5`hYfb`]a
5``[Ya`Y]bYb`ni`_Àa dZYb`\UVYbž` : Ub[Yb`G]Y`Ubž`=\`fY`9bYf[]Y
Ubni bY\`a Yb`cXYf`ni ni `UggYb`i bX`X]Y`A YbgW\`Yb`]b`=\`fYa`FUi a
ni`i b\hYfgh\hYbž`gW\`i [`g]Y`j cf` 9g`]gh`gc`k]W\`h`[žg]W\`Ui Z`X]Y
A YbgW\`Yb`i a `G]Y`\\Yfi a`ni`_cbnYbhf]YfYbž`X]Y`G]Y`XUVY]
i b\hYfgh\hYbž`]b`K ØfXY`U`h`ni`k YfXYbž`]a` ; Y[YbgUh`ni`XYbYbž
X]Y`X]Yg`b]W\`h`hi`b" "

A ck fm`F Uh`]gh`[YbUi`f]W\`h`["K`Ybb`G]Y`GW\`k`]Yf`[_Y]hYb`\UVYbž
=\`fY` ; fUi h\hYbY`Ubni bY\`a Ybž`bY\`a Yb`G]Y`Y]bY`GY]hY`Ui g`]\`fYa
6i W\`i bX`i a [YVYb`G]Y`g]W\`a]h`XYb`A YbgW\`Ybž`X]Y`G]Y`]YVYbž
Y[U`k Y`W\`Y` ; UfVY`cXYf`HYI hi f`=\`f`<UUf`\Uh`8]YgY`@]YVY`Z\`f`g]W\`
gY`Vgh`ni`Z]bXYbž`k]fX`g]W\`Yf`Zc`[Yb`

8 YhU]`g

6 Ygi WX Yb 'G]Y 'i bg'Ui Z. 'a Y]b!Z]hb Ygg"b Yh